

PROVINCE OF NEWFOUNDLAND AND LABRADOR

# FINANCIAL STATEMENTS OF CROWN CORPORATIONS, BOARDS AND AUTHORITIES (A - M)

FOR THE YEAR ENDED 31 MARCH 2007





## **Province of Newfoundland and Labrador**

Financial Statements of Crown Corporations, Boards and Authorities (A – M)

For The Year Ended 31 March 2007



## INTRODUCTION

The Financial Statements of Crown Corporations, Boards and Authorities are a reproduction of the available audited financial statements of various Government organizations as approved by the applicable boards of these organizations. This report is produced alphabetically in two books; A to M and N to Z. The fiscal years noted in the table of contents are based on the fiscal year end of the organization.

Information on the financial position and results of operations of the Province for the 2006-07 fiscal year may be found in the following financial reports:

### Public Accounts Volume I - Consolidated Summary Financial Statements

This volume presents the summary financial statements which consolidate the financial statements of the Consolidated Revenue fund with the financial statements of various Crown Corporations, Boards and Authorities, as approved by Treasury Board, which are controlled by the Government of Newfoundland and Labrador.

#### Public Accounts Volume II - Consolidated Revenue Fund Financial Statements

This Volume presents the financial position of the Consolidated Revenue Fund and the results of its activities on an accrual basis.

#### Report on the Program Expenditures and Revenues of the Consolidated Revenue Fund

This report presents the actual budgetary contribution (requirement) of the Consolidated Revenue Fund along with details on the actual revenues and expenditures, by program, using the modified cash basis of accounting.

The Financial Statements of Crown Corporations, Boards and Agencies is also available on the Government's website at: <a href="www.fin.gov.nl.ca/comptrollergeneral/publications.htm">www.fin.gov.nl.ca/comptrollergeneral/publications.htm</a>.



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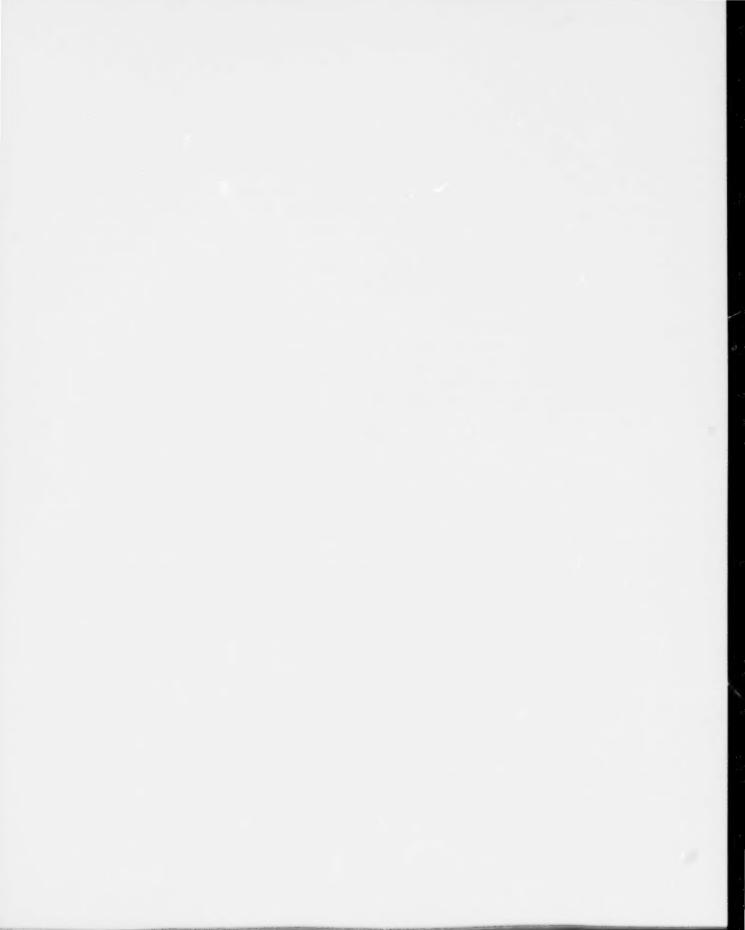
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Waterford Foundation Inc (2007)

Workplace Health, Safety and Compensation Commission (2006)



**FINANCIAL STATEMENTS** 

MARCH 31, 2007

Suite 201, 516 Topsail Rd - St. John's, NL - A1E 2C5 Tel: (709) 364-5600 - Fax: (709) 368-2146 www.noseworthychapman.ca

#### **AUDITORS' REPORT**

To: The Board of Commissioners of Public Utilities

We have audited the statement of financial position of the Board of Commissioners of Public Utilities as at March 31, 2007 and the statements of operations, accumulated surplus and cash flows for the year then ended. These financial statements are the responsibility of the Board's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Board as at March 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Nosewathy Charges

St. John's, Newfoundland & Labrador

May 30, 2007

# Statement of Financial Position March 31, 2007

	2007	2006
ASSETS		
Current		
Cash	\$1,427,268	\$2,264,168
Receivables	38,466	137,836
Recoverable costs (Note 4)	626,004	240.045
Prepaid expenses	7,997	8,987
	2,099,735	2,651,036
Deferred costs – insurance review (Note 5)	237,352	223.424
Designated pension funds (Note 6)	•	12,505
Capital assets (Note 7)	46,101	56,488
	\$2,383,188	\$2,943,453
LIABILITIES Current		
	4 400 407	
Payables and accruals	\$ 186,197	\$ 309,638
Payroll accruals	487.536	468.632
Designated pension funds (Note 6)	31,025	
	704,758	778,270
ACCUMULATED SURPLUS		
Invested in capital assets	46,101	56.488
Invested in designated pension funds	(31,025)	12.505
Internally restricted (Note 9)	1,051,389	1,089,713
Inrestricted (Note 9)	611,965	1,006,477
	1,678,430	2,165,183

On Behalf of the Board

Chairperson and CEO

Chairperson

Statement of Operations Year Ended March 31, 2007

	2007	2006
Revenues		
Regulatory assessments	\$2,143,926	\$2,222,927
Insurance review assessments (Note 5)		778,892
Interest and other income	66.489	39.435
Pension income (Note 6)	10,415	7,181
	2,220,830	3,048,435
Expenses		
Amortization	20,157	21,912
Consulting fees	149,873	139,762
Hearing costs (recovery)		(40,674
Insurance review costs (Note 5)		778,892
Office equipment, supplies and services	58,519	75,459
Pension obligations estimation adjustment (Note 6)	53,945	43,245
Rent and insurance (Note 11)	184,625	176,464
Salaries and associated costs	1,244,242	1,156,538
Telecommunications	42,061	53,049
Training and membership	13,263	19,325
Travel	34,421	42,373
	1,801,106	2,466,345
Excess of revenues over expenses	\$ 419,724	\$ 582,090

Statement of Accumulated Surplus Year Ended March 31, 2007

			2007			2006
	Invested in Capital Assets	Invested in Designated Pension Funds	Internally Restricted (Note 9)	Unrestricted	Total	Total
Balance as at beginning of year	\$ 56,488	\$ 12,505	\$1,089,713	\$1,006,477	\$2,165,183	\$1,583,093
Excess of revenues over expenses	(20,157)	(43,530)		483,411	419,724	582,090
Assessment reductions (Note 10)		-		(906,477)	(906,477)	
Invested in capital assets	9,770			(9,770)		
Restricted during the year			(38,324)	38 324		-
Balance as at end of year	\$ 46,101	\$ (31,025)	\$1,051,389	\$ 611,965	\$1,678,430	\$2,165,183

Statement of Cash Flows Year Ended March 31, 2007

	2007	2006
Operating activities		
Cash receipts from assessments and other revenues	\$ 1,413,723	\$ 3,136,911
Cash paid to suppliers and employees	(1,884,496)	(2,678,444
Cash (used in) provided by operating activities	(470,773)	458,467
Hearing and review activities		
(Increase) in recoverable costs	(385,959)	(80,505)
(Increase) decrease in deferred costs – insurance review	(13,928)	549,138
Cash (used in) provided by hearing and review activities	(399,887)	468,633
Investing activities		
Purchase of capital assets	(9,770)	(19,990
Decrease in designated pension funds	43,530	36,064
Cash provided by investing activities	33,760	16,074
(Decrease) increase in cash during year	(836,900)	943,174
Cash position as at beginning of year	2,264,168	1,320,994
Cash position as at end of year	\$ 1,427,268	\$ 2,264,168

Notes to Financial Statements March 31, 2007

#### 1. General

The Board of Commissioners of Public Utilities is an independent, quasi-judicial regulatory tribunal constituted in 1949 by the Lieutenant-Governor in Council pursuant to the Public Utilities Act. The Board regulates the electric utilities in the Province of Newfoundland and Labrador and is responsible for ensuring that the rates charged are reasonable and that the service provided is safe and reliable Other responsibilities include: (a) the regulation of automobile insurance rates: (b) the regulation of from June 8, 2004, fuel prices pursuant to the Petroleum Products Act; (c) limited regulation of the motor carrier industry as it relates to certain passenger and ambulance operations; and (d) to establish compensation for matters referred to the Board pursuant to the Expropriation Act. The Board was incorporated on May 12, 2000 pursuant to an amendment to the Public Utilities Act and as a Crown entity of the Province is not subject to provincial or federal income taxes

#### 2. Summary of significant accounting policies

These financial statements have in all material respects, been prepared in accordance with Canadian generally accepted accounting principles, the more significant of which are set out below

Operating revenues and expenses

Operating revenues and expenses are accounted for on the accrual basis

Recoverable costs

Recoverable costs relating to regulatory hearings and specific enquiries held by the Board are accrued until the Board orders payment. The costs and subsequent recoveries for these enquiries are not included in the operating revenues and expenses of the Board

Capital assets

Capital assets are recorded on the Statement of Financial Position at their historical cost and are amortized as follows

 Furniture and equipment 20% declining balance method Computer hardware -35% declining balance method

 Computer software - 50% declining balance method
 Leasehold improvements - the lesser of five year straight-line and remaining term of the lease

#### Severance pay

Severance pay is accounted for on the accrual basis and is based upon years of service and current salary levels. The entitlement to severance pay vests with employees after nine years of continual service and accordingly no provision has been made in the accounts for employees with less than nine years of continual service. The amount is payable when the employee ceases employment with the Board.

Notes to Financial Statements March 31, 2007

## 2. Significant accounting policies (cont'd)

#### e) Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires the Board's management to make estimates and assumptions that affect the amounts reported in the financial statements and the notes related thereto. Actual results may differ from those estimates.

#### 3. Financial instruments

The Board's financial instruments consist of cash, receivables, recoverable costs and payables and accruals. Unless otherwise noted, it is management's opinion that the Board is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair value of these financial instruments approximate their carrying values, unless otherwise noted.

#### 4. Recoverable costs

	2007	2006
Recoverable costs, beginning of year	\$ 240,045	\$159,540
Add – specific enquiry costs incurred during the year		
Consulting fees	385,363	407.872
Consumer Advocate	328,901	62.891
Salaries and associated costs		42,107
Transcription and printing	6,727	2,360
Travel and accommodations		7.473
Advertising and notice	44,367	7 641
Other	1,399	930
	766,757	531,274
	1,006,802	690,814
Less – costs recovered during the year	380,798	450,769
Recoverable costs, end of year	\$ 626,004	\$240,045

#### 5. Deferred costs - insurance review

The Board incurred costs in the 2005, 2006 and 2007 fiscal years relating to the insurance industry review. These costs are deferred until all costs pertaining to a specific review have been accumulated and a special assessment issued. Assessment revenue and the related costs are included in the operating revenues and expenses of the Board.

Notes to Financial Statements March 31, 2007

## 6. Designated pension funds and pension obligations

Designated pension funds are disclosed in the Statement of Financial Position as net of the related pension obligation

The Board maintains a defined benefit pension plan for two former commissioners. Designated pension funds have been established and consist of investments maintained in trust with RBC Dexia Investor Services Trust on behalf of these pensioners and are recorded at market value.

	2007	2006
Balance on deposit, beginning of year	\$374,605	\$432,869
Add – earnings net of expenses	10,415	7,181
	385,020	440,050
Deduct – benefit payments	(65,445)	(65,445)
Balance on deposit, end of year	319,575	374,605
Related pension obligation	(350,600)	(362,100)
	\$ (31,025)	\$ 12,505

Pension obligations represent the present value of accrued pension benefits as calculated in an actuarial report dated May 16, 2007. A pension obligations estimation adjustment of \$53,945 (2006 - \$43,245) is included in expenses in the fiscal year.

The Board also makes pension payments to a former Commissioner in the amount of \$24,520 per annum. These payments are paid directly by the Board out of operating expenses and are included in salaries and associated costs.

## 7. Capital assets

		2007		2006
	Original Cost	Accumulated Amortization	Net Book Value	Net Book Value
Furniture and equipment	\$237,752	\$221,502	\$ 16.250	\$ 24 749
Computer hardware	187,454	169,591	17.863	17 634
Computer software	21,657	19.273	2.384	1.904
Leasehold improvements	131,112	121,508	9,604	12,201
	\$577,975	\$531,874	\$ 46,101	\$ 56,488

Notes to Financial Statements March 31, 2007

#### 8. Bank credit agreement

The Board has established a \$1,000,000 line-of-credit subject to a general security agreement over all accounts and book debts, equipment, tangible capital assets and certain other assets. Any outstanding balance bears interest at the bank prime rate plus 0.5%.

### 9. Internally restricted surplus

The Board has adopted a formal policy to accumulate and restrict estimated amounts required to meet expected future obligations. The amounts restricted as at March 31, 2007 are as follows:

	2007	2006
Lease commitments	\$ 180,963	\$ 182,663
Payroll contingency	52,483	61,202
Redundancy pay contingency	474,407	483,132
Working capital	343,536	362,716
	\$1,051,389	\$1,089,713

## 10. Assessment reductions and subsequent event

Pursuant to Section 13(7) of the Public Utilities Act, the Board approved reductions in assessments to the electrical utilities, the insurance industry and the petroleum products industry in the amounts of \$594,482, \$159,453 and \$152,542, respectively (total \$906,477).

In addition and subsequent to the year end, the Board approved further reductions in the amount of \$511,965. These reductions were applied in the amounts of \$328,608, \$43,786 and \$139,571 to the electrical utilities, the insurance industry and the petroleum products industry, respectively.

#### 11. Lease commitments

The Board has the following lease commitments for the rental of office space in St. John's and Grand Fall's-Windsor

- lease agreement in the amount of \$12,256 per month (\$147,072 per annum) concluding May 31, 2008
- lease agreement in the amount of \$2,825 per month (\$33,900 per annum) concluding February 28, 2010

# BULL ARM SITE CORPORATION FINANCIAL STATEMENTS 31 MARCH 2007



## OFFICE OF THE AUDITOR GENERAL St. John's, Newfoundland and Labrador

#### AUDITOR'S REPORT

To the Board of Directors
Bull Arm Site Corporation
St. John's, Newfoundland and Labrador

I have audited the balance sheet of the Bull Arm Site Corporation as at 31 March 2007 and the statements of revenues and expenses, and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation as at 31 March 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

JOHN L. NOSEWORTHY, CA

**Auditor General** 

St. John's, Newfoundland and Labrador 8 June 2007

## **BULL ARM SITE CORPORATION**

BALANCE SHEET 31 March	2007	2006
ASSETS		
Current		
Cash	\$ 28,913	\$ 109,784
Investments, at cost (Noie 2)	204,417	200,551
Accounts receivable	9,315	194,986
Prepaid expense	161,091	126,376
	403,736	631,697
Investment property (Note 3)	1	1
Capital assets (Note 4)	775,433	817,428
	\$ 1,179,170	\$ 1,449,126
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current		
Accounts payable and accrued liabilities	\$ 106,735	\$ 67,720
Performance bonds payable	9,135	10,609
	115,870	78,329
Distribution payable to the Province		
of Newfoundland and Labrador (Note 5)	1,063,296	1,370,793
	1,179,166	1,449,122
Shareholders' equity		
Share capital		
Authorized		
100 common shares of no par value		
Issued		
3 common shares	3	3
Equity in investment property	1	1
	4	4
	\$ 1,179,170	\$ 1,449,126

See accompanying notes

Signed on behalf of the Board:

President and Chief Executive Officer

# BULL ARM SITE CORPORATION STATEMENT OF REVENUES AND EXPENSES

For t	he 1	ear	Ended	31	March
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2007

2006

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Province of Newfoundland and Labrador		
- Operating grant	\$ 1,135,000	\$ 1,000,000
Lease and rental revenue	523,141	330,360
Interest	15,837	8,520
	1,673,978	1,338,880
EXPENSES		
Advertising	28,571	23,733
Amortization	172,022	205,038
Conferences	2,748	
Grants	35,000	35,000
Insurance	168,372	168,382
Loss on sale of investment property		90,000
Maintenance	187,599	157,521
Membership fees	7,429	3,625
Miscellaneous	1,962	2,471
Professional fees	22,731	14,198
Salaries and employee benefits	300,724	332,455
Security	299,072	284,028
Supplies	4,730	3,366
Telephone	11,410	6,911
Travel and entertainment	9,563	3,789
Utilities	199,513	174,738
Vehicle	11,448	13,001
	1,462,894	1,518,256
Excess of revenues over expenses		
(expenses over revenues) (Note 5)	8 211,084	\$ (179,376)

## BULL ARM SITE CORPORATION

STATEMENT	OF	CASH	<b>FLOWS</b>	
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2007		2006
\$ 211,084	\$	(179,376
172,022		90,000 205,038
383,106		115,662
185,671 (34,715)		(42,519 (123,846
 39,015 (1,474)		(8,103)
571,603		(158,606)
(130,027)		(2,608)
(130,027)		(92,608)
(518,581)		
(77,005)		(251,214)
310,335		561,549
\$ 233,330	\$	310,335
\$ 28,913 204,417	\$	109,784 200,551
S	\$ 211,084 172,022 383,106 185,671 (34,715) 39,015 (1,474) 571,603 (130,027) (130,027) (518,581) (77,005) 310,335 \$ 233,330	\$ 211,084 \$  172,022  383,106  185,671 (34,715) 39,015 (1,474)  571,603  (130,027)  (130,027)  (518,581) (77,005) 310,335 \$ 233,330 \$

## BULL ARM SITE CORPORATION NOTES TO FINANCIAL STATEMENTS 31 March 2007

## Authority

The Bull Arm Site Corporation was incorporated by the Province of Newfoundland and Labrador on 15 September 1995 under the Corporations Act. All shares of the Corporation are held by Ministers of the Crown on behalf of the Province. Its affairs are governed by a Board of Directors appointed by the Lieutenant-Governor in Council.

An agreement between the Province and the parties involved in the Hibernia project provided for the transfer of assets, known as investment property, at the Bull Arm Site to the Province. Investment property is defined in the agreement to include buildings, fixed equipment, living and recreational facilities, drydock, wharves, vehicles and other assets. In addition, the Corporation may accept investment property from other lessors of the Site upon termination of the lease agreements. The purpose of the Corporation is to receive and administer these assets at the Bull Arm Site. Investment property that is surplus to the future needs of the Corporation is either transferred for nil proceeds to the Province for its use or, if not required by the Province, disposed of to third parties.

## 1. Significant accounting policies

These financial statements have been prepared by the Corporation's management in accordance with Canadian generally accepted accounting principles. Outlined below are the significant accounting policies followed.

## (a) Investment property

Management of the Corporation has determined that it is not practical to determine the value of the investment property with sufficient reliability and thus investment property is recorded at a nominal value of \$1. Any costs associated with obtaining the investment property are expensed as incurred.

## (b) Capital assets

Capital assets are capitalized at cost at the time of acquisition. Contributions toward the acquisition of capital assets are deducted from the related capital asset cost with any amortization calculated on the net amount. Amortization is calculated using the methods described below based on the expected future life of the asset as follows:

Topsides module hall door	20% declining balance
Security building	4% declining balance
Computer equipment	30% declining balance
Office equipment	20% declining balance
Vehicle	30% declining balance

## BULL ARM SITE CORPORATION NOTES TO FINANCIAL STATEMENTS 31 March 2007

#### 2. Investments

Investments of \$204,417 (2006 - \$200,551) in guaranteed investment certificates are valued at cost which approximates market value. Maturity dates range from 20 April 2007 to 6 March 2008 with interest rates from 2.00% to 3.20%. Investments totalling \$9,135 (2006 - \$10,609) are encumbered as they relate to suppliers' performance bonds.

## 3. Investment property

In March 1998, the Corporation accepted all remaining investment property from the Hibernia Management Development Corporation. In November 2001, the Corporation accepted investment property relating to the Terra Nova Project which remained on site following the expiration of a site lease with PCL Industrial Contractors Inc.

## 4. Capital assets

				2007				2006
	Cost	Capital atributions		ccumulated mortization	Bo	Net ook Value	Во	Net ok Value
Topsides module hall door	\$ 1,623,180	\$ 500,000	\$	476,228	\$	646,952	\$	808,689
Security building	89,027			1,781		87,246		*
Computer equipment	16,464			13,586		2,878		4,112
Office equipment	6,246			4,101		2,145		2,681
Vehicle	 45,672			9,460		36,212		1,946
	\$ 1,780,589	\$ 500,000	5	505,156	S	775,433	\$	817,428

## 5. Distribution payable to the Province of Newfoundland and Labrador

The Minister of Finance is authorized to invest any surplus from operations. Surpluses from operations are to be paid into the Consolidated Revenue Fund of the Province of Newfoundland and Labrador but there are no set terms of repayment. The change in the distribution payable to the Province of Newfoundland and Labrador for the year is as follows:

	2007	2006
Balance, beginning of year	\$ 1,370,793	\$ 1,550,169
Surplus paid to Province Excess of revenues over expenses (expenses over revenues)	(518,581) 211,084	(179,376)
Balance, end of year	\$ 1,063,296	\$ 1,370,793

## BULL ARM SITE CORPORATION NOTES TO FINANCIAL STATEMENTS 31 March 2007

## 6. Related party transactions

The Province of Newfoundland and Labrador has provided office space, office equipment and furnishings, and legal services at no cost to the Corporation. These contributions are not reflected in these financial statements. Salaries and benefits for certain employees of the Corporation are paid directly by the Province of Newfoundland and Labrador and the Province is reimbursed by the Corporation.

## 7. Financial instruments

The Corporation's financial instruments recognized in the balance sheet consist of cash, investments, accounts receivable, accounts payable and accrued liabilities, and performance bonds payable, the carrying values of which approximate fair value due to the short-term maturity associated with these instruments.

### 8. Income taxes

The Corporation is a Crown entity of the Province of Newfoundland and Labrador and as such is not subject to Federal or Provincial income taxes.

# BUSINESS INVESTMENT CORPORATION FINANCIAL STATEMENTS 31 MARCH 2007



## OFFICE OF THE AUDITOR GENERAL St. John's, Newfoundland and Labrador

#### AUDITOR'S REPORT

To the Board of Directors Business Investment Corporation St. John's, Newfoundland and Labrador

I have audited the balance sheet of the Business Investment Corporation as at 31 March 2007 and the statements of equity, revenues and expenses, and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation as at 31 March 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

JOHŃ L. NOSEWORTHY, CA

**Auditor General** 

St. John's, Newfoundland and Labrador 18 May 2007

## BUSINESS INVESTMENT CORPORATION

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15/4	A	F. 3	

31 March	2007	2006

## ASSETS

Cash (Note 2)	\$ 14,628,006	\$ 13,266,173
Loans and equity investments (Note 3)	9,313,036	8,297,869
Long-term investments (Note 4)	9,422	9,422
	\$ 23,950,464	\$ 21,573,464

## LIABILITIES AND EQUITY

Borrowers' deposits	\$	68,517	\$ 68,517
Equity		23,881,947	 21,504,947
	S	23,950,464	\$ 21,573,464

Contingent liabilities (Note 5) Commitments (Note 6)

See accompanying notes

Chalfperson

Signed on behalf of the Board:

Director of Portfolio Management

# BUSINESS INVESTMENT CORPORATION STATEMENT OF EQUITY

STATEMENT OF EQUITY For the Year Ended 31 March	2007	2006
Contributed capital (Note 7)		
Balance, beginning of year	\$ 65,356,559	\$ 59,764,839
Aquaculture Working Capital Fund reserve (Note 2)	3,800	816
Capital contributions from the Province	1,000,000	10,800,000
Contributions disbursed as grants	(607,485)	(464,487)
Principal written off, net of recoveries (Note 3)	(1,956,255)	(4,744,609)
Balance, end of year	63,796,619	65,356,559
Deficit		
Balance, beginning of year	(43,851,612)	(48,440,513)
Excess of revenues over expenses (expenses over revenues)	1,980,685	(155,708)
Principal written off, net of recoveries (Note 3)	1,956,255	4,744,609
Balance, end of year	(39,914,672)	(43,851,612)
Equity, end of year	\$ 23,881,947	\$ 21,504,947

# BUSINESS INVESTMENT CORPORATION STATEMENT OF REVENUES AND EXPENSES

STATEMENT OF REVENUES AND EXPENSES For the Year Ended 31 March	2007	2006
For the Tear Ended St March	2007	2000
REVENUES		
Interest on loans	\$ 1,014,826	\$ 768,091
Other investment income	557,174	314,855
Recovery in value of loans receivable and equity investments (Note 3)	413,068	-
Dividend income	•	5,753
	1,985,068	1,088,699
EXPENSES		
Provision for decline in value of loans receivable and equity investments (Note 3)		1,244,122
Miscellaneous expense	4,383	285
	4,383	1,244,407
Excess of revenues over expenses (expenses over revenues)	\$ 1,980,685	\$ (155,708)

# BUSINESS INVESTMENT CORPORATION STATEMENT OF CASH FLOWS

For the Year Ended 31 March	2007	2006
Cash flows from operating activities		
Excess of revenues over expenses		
(expenses over revenues)	\$ 1,980,685	\$ (155,708
Adjustments for non-cash items		
Provision for decline (recovery) in value of loans receivable and equity investments	(413,068)	1,244,122
	(413,000)	1,244,122
	1,567,617	1,088,414
Cash flows from investing activities		
Increase in loans and equity investments	(3,368,881)	(3,055,577
Collection of loans and equity investments	2,766,782	2,886,320
	(602,099)	(169,257
Cash flows from financing activities		
Aquaculture Working Capital Fund reserve	3,800	816
Capital contributions from the Province	1,000,000	10,800,000
Contributions disbursed as grants	(607,485)	(464,487
	396,315	10,336,329
Net increase in cash	1,361,833	11,255,486
Cash, beginning of year	13,266,173	2,010,687
Cash, end of year	\$ 14,628,006	\$ 13,266,173

## BUSINESS INVESTMENT CORPORATION NOTES TO FINANCIAL STATEMENTS 31 March 2007

#### Authority

The Business Investment Corporation (the Corporation) was established under the authority of the Business Investment Corporation Act. The Corporation is funded by the Province of Newfoundland and Labrador (the Province) and is responsible for making available and managing investments in small to medium sized private businesses, co-operatives, community development corporations and other enterprises for the purpose of creating employment opportunities for the people of the Province. The affairs of the Corporation are managed by a Board of Directors appointed by the Lieutenant-Governor in Council.

The Business Investment Corporation Act came into force effective 1 April 2002. Under this Act, the Business Investment Corporation was incorporated and became the successor to Enterprise Newfoundland and Labrador Corporation, the Fisheries Loan Board and the Farm Development Loan Board. Also under this Act, the Fisheries Loan Act, the Farm Development Loan Act, the Economic Recovery Commission Act and the Enterprise Newfoundland and Labrador Corporation Act were repealed.

## 1. Significant accounting policies

These financial statements have been prepared by the Corporation's management in accordance with Canadian generally accepted accounting principles. Outlined below are the significant accounting policies followed.

#### (a) Loans receivable

The Corporation records loans receivable at cost. When loans are identified as impaired, the Corporation records an allowance to reduce their carrying values to their estimated realizable amounts. Estimated realizable amounts are measured at discounted cash flows when the cash flows can be estimated with reasonable reliability, or alternatively, at the estimated net realizable value of the underlying security.

#### (b) Equity investments

The Corporation records equity investments at cost. In certain circumstances, the Corporation may have acquired the right to appoint representatives to an equity investee's board of directors or it may have a significant influence on the strategic operating, investing and financing policies of the investee. However, because of the nature of the Corporation's investment process and the manner in which these positions were acquired, such control or significant influence may not in fact be exercised or the Corporation may not intend to maintain such positions. Accordingly the Corporation's equity investments for all companies in which the Corporation holds voting rights are accounted for on the cost basis.

Provision is made by the Corporation for any decline in the value of investee companies which is considered to be other than temporary.

#### BUSINESS INVESTMENT CORPORATION NOTES TO FINANCIAL STATEMENTS 31 March 2007

### 1. Significant accounting policies (cont.)

#### (c) Revenue recognition

Interest income is accounted for on the accrual basis for all loans other than the impaired portion of loans. Recognition of interest in accordance with the terms of the original loan agreement ceases when a loan becomes impaired. A loan is classified as impaired when, in the opinion of management, there is reasonable doubt as to the ultimate collectability of a portion of principal or interest, or when payment is contractually past due 90 days. The impaired portion of loans may revert to accrual status only when principal and interest payments have become fully current again, at which time any interest will be recognized in that fiscal year.

Dividends are recorded as income when received.

#### 2. Aquaculture Working Capital Fund

On 30 March 2001, Enterprise Newfoundland and Labrador Corporation, a predecessor of the Corporation, entered into an agreement with the Federal and Provincial Governments to set up the Aquaculture Working Capital Fund (AWCF). The AWCF assists individuals and companies in the shell fish industry throughout the Province through repayable loans. The AWCF is a revolving fund in which the Corporation retains the loan repayments for future aquaculture loans until the conclusion of the agreement. The agreement is scheduled to conclude on 31 March 2011, extendable for 3 years, at which time the Corporation will reimburse all monies to the Federal and Provincial governments based on the proportions of their contribution.

To date the Corporation has received funding totalling \$1.5 million based on contributions of \$1.3 million in Federal funding from the Canada/Newfoundland Strategic Regional Diversification Agreement, and \$160,000 Federal and \$40,000 Provincial funding from the Canada/Newfoundland Agreement on Economic Renewal Agreement.

As at 31 March 2007, the AWCF had 18 loans outstanding totalling \$1,392,563 (2006 - 19 loans totalling \$1,473,326). During 2003-04 the Corporation established a separate loan portfolio and bank account to administer the AWCF and assist in identifying payments that are received and held for future loans. As at 31 March 2007, the AWCF had a balance of \$174,107 (2006 - \$76,475) which is included in these financial statements as cash.

#### 3. Loans and equity investments

The determination of whether a loan is impaired and the appropriate carrying value of equity investments, involves significant judgement. The estimation of an appropriate allowance for decline in value of loans receivable and equity investments necessarily involves the use of estimates. These financial statements represent management's best estimates based on available information.

### BUSINESS INVESTMENT CORPORATION NOTES TO FINANCIAL STATEMENTS

31 March 2007

3.	Loans	and	equity	investments	(cont.)	

Loans and equity investments	\$ 9.313.036	\$ 8 297 869
	778,570	766,326
Less: allowance for decline in value	(19,381,750)	(19,997,563)
Equity investments, at cost	20,160,320	20,763,889
Equity investments		
	8,534,466	7,531,543
Less: allowance for decline in value	(28,412,414)	(30,704,742)
	36,946,880	38,236,285
Interest due and unpaid	2,645,675	2,489,279
Principal not yet due	14,917,978	14,470,691
Principal due and unpaid	\$ 19,383,227	\$ 21,276,315
Loans receivable		
Loans and equity investments consist of the following:	2007	2006

The allowance for the decline in value of loans receivable and equity investments consists of the following:

	2007	2006
Balance, beginning of year	\$ 50,702,305	\$ 55,497,891
Principal written off, net of recoveries Interest written off, net of recoveries	(1,956,255) (538,818)	(4,744,609) (1,295,099)
Provision for decline (recovery) in value of loans receivable and equity investments	(413,068)	1,244,122
Balance, end of year	\$ 47,794,164	\$ 50,702,305

The allowance for decline in value represents the Corporation's best estimate of future probable losses with respect to the loans receivable and equity investments. The Corporation recognizes that future economic and industry conditions are not predictable and therefore, their impact on the future cash flows anticipated is uncertain. Consequently, adjustments to the allowance are possible depending on the impact of these future events and management's best estimate of them.

#### BUSINESS INVESTMENT CORPORATION NOTES TO FINANCIAL STATEMENTS 31 March 2007

#### 4. Long-term investments

Long-term investments consist of 673 shares of Sun Life Financial Services of Canada Incorporated which were given to the Corporation as a result of the demutualization of Sun Life Assurance Company of Canada. The carrying value of the shares are recognized at the fair market value of \$9,422 as determined by the share price at the time of the transfer of shares to the Corporation. The fair market value of these shares as at 31 March 2007 was \$35,346 (2006 - \$33,414).

#### 5. Contingent liabilities

- (a) A client of the Corporation has taken legal action as a result of certain alleged technical problems that the client claims to have experienced with a vessel that was financed through the Fisheries Loan Board Program. The amount of this potential claim is in the \$900,000 to \$1,100,000 range. In a matter related to this legal action, another party has been awarded a claim of \$1,800,000. The Province will not appeal this decision.
- (b) A statement of claim has been served on the Corporation by a company claiming a breach of contract. The company is claiming special damages of \$811,040, other general and unspecified damages, interest and costs associated with the action. The likelihood of loss as a result of this claim is not determinable.

#### 6. Commitments

The Corporation has outstanding commitments in respect of approved but not yet disbursed loans, equity investments and/or grants in the amount of \$4,330,631 (2006 - \$2,854,343).

#### 7. Contributed capital

The Corporation receives capital contributions from the Province and the Government of Canada for the purpose of making loans, equity investments, and providing business and market development grants. The Corporation depends on these capital contributions to carry out its mandate

Contributed capital is reduced by the principal portion of loans collected and paid to the Province, the principal portion of loans written off, and by contributions which the Corporation disburses as grants under its Business and Market Development Program.

#### BUSINESS INVESTMENT CORPORATION NOTES TO FINANCIAL STATEMENTS 31 March 2007

#### 8. Financial instruments

The Corporation's financial instruments recognized on the balance sheet, in addition to the long-term investments described in Note 4, consist of cash, loans and equity investments, and borrowers' deposits. The carrying values of cash, and borrowers' deposits approximate current fair value due to their nature and the short-term maturity or current market rate associated with these instruments.

The Corporation's loans and equity investments are recognized on the balance sheet at cost with provision being made for any decline in their value. Any estimated impairment of these loans and equity investments has been provided for through an allowance for decline in value and no further credit risk exists for these items. The carrying value of loans and equity investments approximates discounted value of expected receipts. Therefore, their carrying values approximate their current fair value and these instruments are not subject to any material interest rate risk.

#### 9. Related party transactions

The Corporation is administered as a division of the Department of Innovation, Trade and Rural Development. Expenses of \$587,062 (2006 - \$507,807) related to salaries, accommodations and administration are paid directly by the Department and no provision is made in these financial statements to reflect those expenditures.

#### 10. Economic dependence

As a result of the Corporation's reliance on Provincial funding, the Corporation's ability to continue viable operations is dependent upon the decisions of the Province.

#### 11. Income taxes

The Corporation is a Crown entity of the Province of Newfoundland and Labrador and as such is not subject to Provincial or Federal income taxes.

AUDITORS' REPORT

FINANCIAL STATEMENTS - MARCH 31, 2007



#### AUDITORS' REPORT

To the Board of Trustees of the Central Regional Health Authority

We have audited the consolidated balance sheet of the Central Regional Health

Authority as at March 31, 2007 and the statements of changes in net assets, operations and cash flow for
the year then ended. These financial statements are the responsibility of the Authority's management. Our

responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Authority as at March 31, 2007 and the results of its operations and the changes in its cash flow for the year then ended in accordance with Canadian generally accepted accounting principles.

Walters Holfe Chartered Accountants

Gander, Newfoundland

August 15, 2007

#### CONSOLIDATED

#### **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets:	e 40 200 442	7 007 404
Receivables (Note 3)	\$ 10,368,442	7,037,181
Inventories (Note 4)	2,078,339 3,728,519	2,021,867 3,405,356
Prepaids (Note 5)	3,720,319	3,405,350
Total current assets	16,175,300	12,464,404
Cash restricted for security deposits	21,238	19,787
Investments restricted for general endowment purposes (Note 6)	289,331	251,301
Replacement reserve funding (Note 14)	266,884	305,594
Residents' trust funds held on deposit	673,123	674,177
Deposits on property, plant and equipment	2,188,547	170,670
Property, plant and equipment (Note 7)	58,099,681	61,374,138
Deferred charges	4,586	17,498
	\$ 77,718,690	75,277,569
Liabilities		
Current liabilities		
Bank indebtedness (Note 8)	\$ 9,430,449	9,988,601
Payables and accruals (Note 9)	21,621,993	16,072,278
Accrued vacation pay	9,054,125	8,301,154
Deferred grants and donations (Note 10)	6,028,002	5,273,635
Current portion of obligations under capital lease	119,237	101,282
Current portion of long-term debt	1,261,487	1,266,436
Current portion of accrued severance pay - estimated	1,200,000	1,083,645
Total current liabilities	48,715,293	42,087,031
Security deposits payable	21,238	19,787
Long-term debt (Note 11)	22,607,748	23,925,817
Obligations under capital lease (Note 12)	273,759	302,605
Trust funds payable	673,123	674,177
Accrued severance pay, less current portion of \$1,200,000 Unamortized deferred contributions related to property.	20,791,136	20,534,699
plant and equipment (Note 13)	23.821.781	24.760.418
Replacement reserve (Note 14)	266.884	305 594
J M Olds scholarship and library funds	85.574	84 393
,	117,256,536	112,694,521
Net assets (deficit), per accompanying statement		
Net assets invested in property, plant and equipment	9,892,005	11,064,585
Net assets restricted for general endowment purposes	289,331	251,301
Unrestricted net assets (deficit)	(49,719,182)	(48,732,838
	( 39,537,846)	37,416,952
	\$ 77,718,690	75,277,569

See accompanying notes

Approved:

Trustee

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# Walters Hoffe

## CENTRAL REGIONAL HEALTH AUTHORITY CONSOLIDATED

Statement of Changes in Net Assets

Year ended March 31, 2007

		200	7		2006
	Invested in Property, Plant and Equipment	Restricted for General Endowment Purposes	Unrestricted	Total	_ Total
Balance (deficit), beginning As previously reported	\$ 11,064,585	251,301	(48,732,838)	(37,416,952)	(36,449,969)
Prior years' adjustments To remove "Energy Performance Contract" net assets of "Central West Health" to conform with other entities treatment					( 344,881)
To adjust for overstatement of accrued liabilities and related expenses in prior years'					291 618
To adjust for overstatement of Foundations "Donations for the purchase of capital equipment" in prior years					145,001
As restated	11,064,585	251,301	(48,732,838)	(37,416,952)	(36,358,231
Deficiency of revenue over expenditure	( 2.779,166)		658,272	( 2,120,894)	(1,058,721)
Investment in property, plant and equipment (Note 15)	1,606,586	•	(1,606,586)		
Transfers to endowment fund Reinvested investment income Contributed		36,030 2,000	( 36,030) ( 2,000)	-	-
Balance (deficit), ending	\$ 9,892,005	289,331	(49,719,182)	(39,537,846)	(37,416,952
See accompanying notes					

#### CONSOLIDATED

#### Statement of Operations

Year ended March 31, 2007	2007	2006
Revenue		
Provincial plan operating	\$ 202,519,510	192,360,198
MCP physicians salaries	11,520,569	12.152.438
Patient-resident services	12,134,092	11.023.640
CMHC mortgage interest subsidy (Note 11)	108,452	127.997
Redundancy and other funding	1,228,759	2.228 463
Capital project funding	3,403,224	2.584.766
Canadian Blood Services		2 194 514
Recoveries	2,670,765	2.705.158
Cottage operations	1,437,232	1 422 918
Foundations	768.680	696 454
Other revenue	2,648,214	2,714,009
	238,439,497	230,210,555
Expenditure		
Administration	21,353,269	19,435,722
Community and social services	49,808,228	44,644,564
Support services	47,274,951	46,196,235
Nursing inpatient services - acute	36,115,099	36,268,538
- long-term care	22,562,559	22,339,928
Ambulatory care services	16,188,951	14,349 242
Diagnostic and therapeutic services	25,898,055	27,867 205
Medical services	14,419,773	14,594,983
Education services Cottage operations, including amortization	1,298,745	1,426,288
of \$316,032 (2006 - \$292,306)	1,429,926	1,473,115
Foundations	622,193	344,649
	236,971,749	228,940,469
Surplus prior to non-shareable items	1,467,748	1,270,086
Non-shareable items		
Amortization of deferred capital grants	2,913,270	2,384,182
Amortization	( 5,376,404)	( 4,517,344)
Accrued vacation pay - (increase) decrease	( 752,716)	147,139
Accrued severance pay - (increase) decrease	( 372,792)	342,784
	( 3,588,642)	(_2,328,807)
Deficiency of revenue over expenditure	\$( 2,120,894)	(_1,058,721)

### CENTRAL REGIONAL HEALTH AUTHORITY CONSOLIDATED

#### Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows Operations Deficiency of revenue over expenditure Amortization Amortization of deferred capital grants	\$(2,120,894) 5,692,436 (2,913,270)	(1,058,721) 4,809,650 (2,384,182)
	658,272	1,366,747
Changes in Receivables Inventories Prepaids Deferred charges Payables and accruals Accrued vacation pay Deferred grants and donations Accrued severance pay	(3,331,261) ( 56,472) ( 323,163) 12,912 5,549,715 752,971 754,367 372,792 4,390,133	( 437,646) 117,001 (1,287,761) 24,346 (2,313,699) ( 145,973) ( 233,042) 270,080
Investing Additions to property, plant and equipment Deposits on property, plant and equipment Transfers to general endowment fund	(2,417,983) (2,017,877) (38,930)	(2,503,965) (170,670)
	(4,473,895)	(2,674,635)
Financing  Repayment of long-term debt Increase in capital leases Repayment of capital leases Net changes in J. M. Olds funds	(1,323,019) 101,798 (112,688) 1,181	(1,050,567) (159,917) (6,969)
Grants used for the purchase of property, plant and equipment  Donations used for the purchase of property, plant and equipment  New loan proceeds	1,728,330 246,312	2,024,603 141,152 500,000
	641,914	1,448,302
Net increase (decrease) in cash	558,152	(3,916,280)
Cash, net of bank indebtedness Beginning	(9,988,601)	(6,072,321)
Ending (Note 8)	\$(9,430,449)	(9,988,601)

#### **OPERATING**

#### **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets: Receivables (Note 3) Due from cottage operations and Foundations - net Inventories (Note 4) Prepaids (Note 5)	\$ 10,340,697 408,305 2,078,339 3,662,667	6,982,364 602,294 2,021,867 3,340,197
Total current assets	16,490,008	12,946,722
Residents' trust funds held on deposit Deposits on property, plant and equipment Property, plant and equipment (Note 7) Deferred charges	673,123 2,188,547 51,905,008 4,586	674,177 170,670 54,863,435 17,498
	\$ 71,261,272	68,672,502
Liabilities		
Current liabilities: Bank indebtedness (Note 8) Payables and accruals (Note 9) Accrued vacation pay Deferred grants and donations (Note 10) Current portion of obligations under capital lease Current portion of long-term debt Current portion of accrued severance pay - estimated	\$ 9,825,061 21,583,525 9,052,376 5,729,730 119,237 911,787 1,200,000	10 430,671 16 023,197 8 299,633 4 990,142 101,282 960,765 1 083,645
Total current liabilities	48,421,716	41,889,335
Long-term debt (Note 11) Obligations under capital lease (Note 12) Trust funds payable Accrued severance pay, less current portion of \$ 1,200,000 Unamortized deferred contributions related to property, plant and equipment (Note 13)	16,922,519 273,759 673,123 20,791,136	17,880,523 302,605 674,177 20,534,699 24,760,418
J.M. Olds scholarship and library funds	85,574	84,394
	110,989,608	106,126,151
Net assets (deficit), per accompanying statement: Net assets invested in property, plant and equipment Unrestricted net assets (deficit)	9,730,579 ( 49,458,915)	10,903,163 ( 48,356 812
	( 39,728,336)	(37,453 649
	\$ 71,261,272	68,672,502

# Walters Hoffe

#### CENTRAL REGIONAL HEALTH AUTHORITY

#### **OPERATING**

Statement of Changes in Net Assets

Year ended March 31, 2007

		2007		2006
	Invested in Property, Plant and Equipment	Unrestricted	Total	Total
Balances (deficit), beginning As previously reported	\$ 10,903,163	(48,356,812)	(37,453,649)	(36,040,057)
Prior years' adjustments  To remove "Energy Performance Contract" net assets of "Central West Health" to conform with other entities treatment				( 344,881)
To adjust for overstatement of accrued liabilities and related expenses of prior years'			•	291,618
As restated	10,903,163	(48,356,812)	(37,453,649)	(36,093,320)
Deficiency of revenue over expenditure	( 2,463,134)	188,447	( 2,274,687)	(1,360,329)
Investment in property, plant and equipment (Note 15)	1,290,550	(1,290,550)		
Balance (deficit), ending	\$ 9,730,579	(49,458,915)	(39,728,336)	(37,453,649)

### CENTRAL REGIONAL HEALTH AUTHORITY OPERATING

#### Statement of Operations

Year ended March 31, 2007	2007	2006
Revenue		
Provincial plan	\$ 198,909,888	189,548,401
Primary Health Care	305,906	656.633
MCP physicians salaries	11,520,569	12.152.438
Inpatient	1,936,176	1,568,593
Outpatient	1,989,928	1,586,753
Resident revenue - long-term care	8,207,988	7.868.294
CMHC mortgage interest subsidy (Note 11)	108,452	127,997
Redundancy and other funding	1,228,759	2.228.463
Capital project funding	3,403,224	2,584,766
Canadian Blood Services		2,194,514
National Child Benefit	1,130,413	992.620
Early Childhood Development	834,574	173,710
Early Learning and Child Care Initiatives	1,338,729	988,834
Recoveries - services	1,027,561	1,101,326
- salaries	1,389,344	1,381,218
- ambulance	253,860	222,614
Other miscellaneous revenue	2,648,214	2,714,009
	236,233,585	228,091,183
Expenditure:		
Administration	21,353,269	19,435,722
Primary Health Care	298,438	656,633
Community and social services	49,509,790	43,987,931
Support services	47,274,951	46,196,235
Nursing inpatient services - acute	36,115,099	36,268,538
- long-term care	22,562,559	22,339,928
Ambulatory care services	16,188,951	14,349,242
Diagnostic and therapeutic services	25,898,055	27,867,205
Medical services	14,419,773	14,594,983
Education services	1,298,745	1,426,288
	234,919,630	227,122,705
Surplus prior to non-shareable items	1,313,955	968,478
Non-shareable items		
Amortization of deferred capital grants	2,913,270	2,384,182
Amortization	( 5,376,404)	( 4.517.344
Accrued vacation pay - (increase) decrease	( 752,716)	147,139
Accrued severance pay - (increase) decrease	( 372,792)	(342,784
	( 3,588,642)	( 2,328,807
Excess (deficiency) of revenue over expenditure	\$( 2,274,687)	(_1,360,329)
	-	-

#### **OPERATING**

#### Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows.		
Operations:     Deficiency of revenue over expenditure     Amortization     Amortization of deferred capital grants	\$( 2,274,687) 5,376,404 ( 2,913,270)	(1,360,329) 4,517,344 (2,384,182)
	188,447	772,833
Changes in Receivables Inventories Prepaids Due from cottage operations and Foundations Deferred charges Payables and accruals Accrued vacation pay Deferred grants and donations Accrued severance pay	( 3,358,333) ( 56,472) ( 322,470) 193,989 12,912 5,560,328 752,743 739,588 372,792	( 1,030,605) 117,001 ( 1,286,859) 419,969 24,396 ( 1,818,298) ( 147,139) ( 395,397) 270,080
	4,083,524	(_3_074_019)
Investing: Additions to property, plant and equipment Deposits on property, plant and equipment	( 2,417,988) ( 2,017,877) ( 4,435,865)	( 2,503,965) ( 170,670) ( 2,674,635)
Financing		(
Repayment of long-term debt Increase in capital leases Repayment of capital leases Net changes in J.M. Olds funds Grants used for the purchase of property, plant	( 1,006,982) 101,798 ( 112,688) 1,181	( 758,261) ( 159,917) ( 6,969)
and equipment  Donations used for the purchase of property, plant and equipment  New loan proceeds	1,728,330 246,312	2,024,603 141,152 500,000
	957,951	1,740,608
Net increase (decrease) in cash	605,610	(4,008,046)
Cash, net of bank indebtedness Beginning	(10,430,671)	( 6,422,625)
Ending (Note 8)	\$( 9,825,061)	(10,430,671)

#### NORTH HAVEN MANOR COTTAGES UNITS PHASE I, II, III

#### **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets: Cash Receivables (Note 3) Prepaids (Note 5)	\$ 1,335 11,109 38,393	80,574 10,549 36,819
Total current assets	50,837	127,942
Cash restricted for security deposits Replacement reserve cash Property, plant and equipment (Note 7)	12,267 13,770 2,860,794	11,273 47,132 2,986,366
	\$ 2,937,668	3,172,713
Liabilities		
Current liabilities: Payables and accruals (Note 9) Due to Central Regional Health Authority Current portion of long-term dept	\$ 14,593 131,753 150,389	25,023 236,180 121,159
Total current liabilities	296,735	382,362
Security deposit liability Long-term debt (Note 11) Replacement reserve (Note 14)	12,267 2,598,885 13,770	11,273 2,753,691 47,132
	2,921,657	3,194,458
Net assets (deficit), per accompanying statement:  Net assets invested in property, plant and equipment Unrestricted net assets (deficit)	119,550 ( 103,539)	119,550 ( <u>141,295</u> )
	16,011	(21,745)
	\$ 2,937.668	3,172,713

#### NORTH HAVEN MANOR COTTAGES UNITS PHASE I, II, III

#### Statement of Changes in Net Assets

Year ended March 31, 2007

		2007		2006
	Invested in Property, Plant And Equipment	Unrestricted	Total	Total
Balance, beginning	\$ 119,550	(141,295)	(21,745)	17,497
Excess (deficiency) of revenue over expenditure	(125,576)	163,332	37,756	(39,242)
Repayment of long-term debt (Note 15)	125,576	(125,576)	•	-
Balance (deficit), ending	\$ 119,550	(103,539)	16,011	(21,745)

# CENTRAL REGIONAL HEALTH AUTHORITY NORTH HAVEN MANOR COTTAGES UNITS PHASE I, II, III

#### **Statement of Operations**

Year ended March 31, 2007

	20	07	2006
	Budget	Actual	Actual
Revenue			
Rentals	\$ 570,641	559,755	539,697
NLHC subsidy	187,121	177,721	185,450
Interest	500	1,115	1,711
	758,262	738,591	726,858
Expenditures			
Administration	9,300	9.300	9.300
Allocation to replacement reserve	30,220	30,220	30,220
Amortization	125,573	125,573	112,317
Fire and safety	2,856	2,856	2,856
Heat and light	153,454	148,603	139,714
Insurance	5,400	5,731	5,731
Mortgage interest	227,491	200,397	226,435
Municipal taxes	51,000	48,702	50,045
Office Other		269	2,069
Professional fees	200	•	246
	1,000	1,500	1,290
Repairs and maintenance Salaries and benefits	37,000	27,841	24,584
Snowclearing	89,250	70,395	118,667
Telephone	23,000	26,847	39,818
Travel	2,300	2,292	2,292
Tidver	218	309	516
	758,262	700,835	766,100
Excess (deficiency) of revenue over expenditures	\$ -	37,756	(_39,242)

# CENTRAL REGIONAL HEALTH AUTHORITY NORTH HAVEN MANOR COTTAGES UNITS PHASE I, II, III

#### Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows Operations		
Excess (deficiency) of revenue over expenditure Amortization	\$ 37,756 125,573	( 39,242) 112,317
	163,329	73,075
Changes in Receivables Prepaids Payables and accruals Due to Central Regional Health Authority	( 560) ( 1,574) ( 10,430) (104,427)	264 1,176 ( 670) 23,653
	46,338	97,498
Financing Principal repayments	(125,577)	(112,317)
Net increase (decrease) in cash	( 79,239)	( 14,819)
Cash Beginning	80,574	95,393
Ending	\$ 1,335	80 574

#### NORTH HAVEN MANOR COTTAGE UNITS PHASE IV

#### **Balance Sheet**

March 31, 2007	2007	2006
Assets	******	
Current assets Cash Receivables (Note 3) Prepaids (Note 5)	\$ 9,177 9,777 4,014	7,466 27,411 3,759
Total current assets	22,968	38,636
Cash restricted for security deposits Due from NLHC for replacement reserve Property, plant and equipment (Note 7)	1,415 108,330 558,082	1,320 123,177 574,377
	\$ 690,795	737,510
Liabilities		
Current liabilities. Payables and accruais (Note 9) Due to Central Regional Health Authority Current portion of long-term debt	\$ 3,601 19,367 16,695	10 389 28,247 15 914
Total current liabilities	39,683	54,550
Security deposit liability Long-term debt (Note 11) Replacement reserve (Note 14)	1,415 526,387 108,330	1,320 543 463 123,177
	675,795	722,510
Net assets, per accompanying statement Invested in property, plant and equipment	15,000	15,000
	\$ 690,795	737,510

#### NORTH HAVEN MANOR COTTAGE UNITS PHASE IV

Statement of Changes in Net Assets

Year ended March 31, 2007

	2007			2006
	Invested in Property, Plant And Equipment	Unrestricted	Total	Total
Balance, beginning	\$ 15,000	•	15,000	15,000
Excess of revenue over expenditure	(16,295)	16,295	-	
Repayment of long-term debt (Note 15)	16,295	(16,295)		-
Balance ending	\$ 15,000		15,000	15,000

### CENTRAL REGIONAL HEALTH AUTHORITY NORTH HAVEN MANOR COTTAGE UNITS PHASE IV

#### **Statement of Operations**

Year ended March 31, 2007

	200	7	2006
	Budget	Actual	Actual
Revenue			
Rentals	\$ 51,240	46,626	47,810
NLHC subsidy	36.735	40,195	44,067
Interest	•	286	545
	\$ 87,975	87,107	92,422
Expenditure:			
Administration	\$ 4.332	3.600	3,602
Amortization	16,295	16,295	15,391
Heat and light	14,275	14,683	14,227
Insurance	663	578	578
Mortgage interest	31,353	31,592	32,496
Municipal taxes	4,807	5,072	4,972
Office	•		37
Other	-	-	22
Professional fees	1,352	1,613	1,613
Provision for doubtful	-	781	
Repairs and maintenance	3,816	3,161	3,494
Salaries and benefits	7,992	6,676	11,452
Snowclearing	3,090	2,685	3,975
Telephone		229	229
Travel	•	142	
	\$ 37,975	87,107	92,422

## CENTRAL REGIONAL HEALTH AUTHORITY NORTH HAVEN MANOR COTTAGE UNITS PHASE IV

#### Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows		
Operations Amortization	\$ 16,295	15_391
Changes in:		
Receivables Prepaids Payables and accruals Due to Central Regional Health Authority	19,142 ( 255) ( 8,296) ( 8,880)	( 2,092) ( 17) ( 6,455) ( 4,274)
	18,006	2.553
Financing Principal repayments	(16,295)	(15,391)
Adjustment to security deposits		(50)
	(16,295)	(15,441)
Net increase (decrease) in cash	1,711	(12,888)
Cash		
Beginning	7,466	20 354
Ending	\$ 9,177	7.466

## CENTRAL REGIONAL HEALTH AUTHORITY VALLEY VISTA COTTAGES

#### **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets.	\$ 40.420	40.250
Receivables (Note 3) Prepaids (Note 5)	\$ 40,420 6,315 23,445	16,356 6,291 24,581
Total current assets	70.180	47.228
Cash restricted for security deposits	7,556	7.194
Replacement reserve cash Property, plant and equipment (Note 7)	17,851 2,133,822	8,342 2,286,917
	\$ 2,229,409	2,349,681
Liabilities		
Current liabilities: Payables and accruals (Note 9) Due to Central Regional Health Authority Current portion of long-term debt	\$ 9,404 137,757 160,360	10,571 83,188 147,517
Total current liabilities	307,521	241,276
Security deposit liability Long-term debt (Note 11) Replacement reserve fund (Note 14)	7,556 1,940,238 17,851	7,194 2,106,176 8,342
	2,273,166	2,362,988
Net assets (deficit), per accompanying statement  Net assets invested in property, plant and equipment  Unrestricted net assets (deficit)	26,872 ( 70,629)	26,872 (40,179)
	( 43,757)	(13,307)
	\$ 2,229,409	2,349,681

#### VALLEY VISTA COTTAGES

Statement of Changes in Net Assets

Year ended March 31, 2007

		2007		2006
	Invested in Property, Plant And Equipment	Unrestricted	Total	Total
Balance (deficit), beginning	\$ 26,872	( 40,179)	(13,307)	( 2,352)
Excess (deficiency) of revenue over expenditure	(153,095)	122,645	(30,450)	(10,955)
Repayment of long-term debt (Note 15)	153,095	(153,095)	*	*
Balance (deficit), ending	\$ 26,872	(_70,629)	(43,757)	(13,307)

## CENTRAL REGIONAL HEALTH AUTHORITY VALLEY VISTA COTTAGES

#### Statement of Operations

Year ended March 31, 2007

	20	107	2006
	Budget	Actual	Actual
Revenue			
Rental revenue	\$ 473,576	421,405	403,581
NLHC subsidy	64,836	70,669	73,131
	538,412	492,074	476,712
Expenditures.			
Allocation to replacement reserve	28,928	26,517	-
Amortization	154,000	153,095	144,642
Cable television	18,500	15,631	14,751
Heat and light	117,000	107,649	104,359
Insurance	3,500	4,367	4,367
Mortgage interest	100,621	98,205	109,435
Municipal taxes	34,500	32,253	30,564
Office	1,050	627	925
Professional fees	1,700	1,500	2,274
Repairs and maintenance	26,500	29,162	22,313
Salaries and benefits	48,513	47,116	44,730
Snowclearing	3,500	6,141	9,227
Travel	100	261	80
	538,412	522,524	487,667
Excess (deficiency) of revenue over expenditures	5 -	(_30,450)	(10,955)

#### VALLEY VISTA COTTAGES

#### Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows		
Operations: Excess (deficiency) of revenue over expenditure	\$( 30,450)	(10,955)
Amortization	153,095	144,642
	122,645	133,687
Changes in		
Receivables	( 24)	( 502)
Prepaids	1,136	( 2,062)
Payables and accruals  Due to Central Regional Health Authority	( 1,167) 54,569	( 544) ( 9,147)
	177,159	121,432
Financing		
Principal repayments	(153,095)	(144,642)
Net increase (decrease) in cash	24,064	( 23,210)
Cash		
Beginning	16,356	39,566
Ending	\$ 40,420	16,356

#### **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets: Receivables (Note 3) Due from Central Regional Health Authority	\$ 544 10,326	10,566
Total current assets	10,870	10,566
Due from Newfoundland and Labrador Housing Corporation for replacement reserve Property, plant and equipment (Note 7)	126,933 641,975	126,933 663,043
Liabilities	\$ 779,778	800,542
Current liabilities: Payables and accruals (Note 9) Due to Central Regional Health Authority Current portion of long-term debt	\$ 10,870 22,256	3,098 7,468 21,080
Total current habilities	33,126	31,646
Long-term debt (Note 11) Replacement reserve (Note 14)	619,719 126,933	641,963 126,933
	779,778	800,542
Net assets, per accompanying statement		
	\$ 797,778	800,542

#### Statement of Changes in Net Assets

Year ended March 31, 2007

	2007			2006
	Invested in Property, Plant And Equipment	Unrestricted	Total	Total
Balance, beginning	\$ -	*	-	*
Excess of revenue over expenditure	(21,069)	21,069	-	*
Repayment of long-term debt (Note 15)	21,069	(21,069)	-	-
Balance, ending	\$ -	-		-

#### **Statement of Operations**

Year ended March 31, 2007

	2007		2006
	Budget	Actual	Actual
Revenue			
Rentals  Newfoundland and Labrador Housing Corporation	\$ 53,508	58,469	51,071
subsidy	62,851	56,447	71,540
Surcharges - utilities	3,120	3,109	2,953
- laundry	1,440	1,435	1,362
	\$ 120,919	119,460	126,926
Expenditure			
Administration allowance	\$ 6,216	6,273	6,572
Amortization	21,168	21,069	19,956
Fire and safety	1,000	•	947
Heat and light	18,100	20,093	19,061
Insurance	700	699	699
Mortgage interest	35,449	35,450	36,567
Municipal taxes	8,352	8,198	8,279
Professional fees	2,400	2,400	2,400
Repairs and maintenance	22,534	20,351	27,500
Snowclearing	5,000	4,927	4,945
	\$ 120,919	119,460	126,926

#### Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows		
Operations Amortization	\$ 21,069	19,956
Changes in: Receivables Payables and accruals Due to (from) Central Regional Health Authority	13,093 4,701 (17,794)	(10,304) ( 5,436) 15,740
	21,069	19,956
Financing Principal repayments	(21,069)	(19,956)
Net increase in cash		-
Cash, net of bank indebtedness Beginning	-	
Ending	\$ -	-

# CENTRAL REGIONAL HEALTH AUTHORITY CENTRAL NORTHEAST HEALTH FOUNDATION INC.

#### **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets  Cash  Due from Central Regional Health Authority	\$ 37,211 252,200	37 211 227 458
Liabilities	\$ 289,411	264 669
Current liabilities		
Deferred donations Accrued vacation pay	\$ 298,272 1,749	283 493 1 522
Total current liabilities	300,021	285.015
Net assets (deficit), per accompanying statement Unrestricted net assets (deficit)	_( 10,610)	(_20,346)
	\$ 289,411	264 669

# CENTRAL REGIONAL HEALTH AUTHORITY CENTRAL NORTHEAST HEALTH FOUNDATION

### Statement of Revenue and Expenditure and Changes in Net Assets

Year ended March 31, 2007	2007	2006
Revenue		
Donations	\$ 286,454	103,223
Staff lottery	21,597	24.181
Matching grants	21,337	
Other	15,253	51,518
	13,253	10,864
Expenditure.	_323,304	189,786
Capital equipment donations.		
Ventilator	27.444	
Drug carts	37,114	-
Colposcope	22,564	*
Maternal monitor	21,467	*
Vital signs monitors	19,214	
Portable GVL glidescope	13,092	-
Transport stretchers	10,030	
Respiratory system	8,573	
Ultrasound table	7,670	-
	6,972	-
Diatysis campaign equipment Electric beds		27,385
		26,776
Comfort and night chairs Advanta bed		12,870
Sara lifts		10.500
		8,928
Infusion pumps		7,300
Gyne table		5,555
Medi lift scale	*	4,650
Pressure mattress	*	4,100
Other	39,408	15,855
Minor equipment purchases	2,256	376
Salaries and benefits	72,140	28,086
Office	15,818	4.613
Travel	3,647	3.364
Other supplies and expenses	33,603	19,301
	313,568	179,659
xcess of revenue over expenditure	\$ 9,736	10,127
let Assets (deficit)		
Beginning	\$( 20,346)	(30,473)
Ending	\$( 10,610)	(_20,346)

## CENTRAL REGIONAL HEALTH AUTHORITY CENTRAL NORTHEAST HEALTH FOUNDATION INC.

#### Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows.		
Operations		
Excess of revenue over expenditure	\$ 9,736	10,127
Changes in		
Receivables - Dialysis campaign		123,300
Due to/from Authority	(24,742)	(246,947)
Deferred donations	14,779	112 355
Accrued vacation pay	227	1 165
Net increase in cash		-
Cash		
Beginning	37,211	37.211
Ending	\$ 37,211	37 211

# CENTRAL REGIONAL HEALTH AUTHORITY SOUTH AND CENTRAL HEALTH FOUNDATION

#### **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets: Cash	\$ 306,469	300,464
Investments restricted for general endowment fund (Note 6)	289,331	251,301
	\$ 595,800	551,765
Liabilities		
Current liabilities  Due to Central Regional Health Authority		
Operating Capital	\$ 24,621 357,333	41,708 432,962
Total current liabilities	381,954	474,670
Net assets, per accompanying statement		
Net assets restricted for general endowment fund Unrestricted net assets (deficit)	289,331 ( 75,485)	251,301 ( <u>174,206</u> )
	213,846	77,095
	\$ 595,800	551,765

# CENTRAL REGIONAL HEALTH AUTHORITY SOUTH AND CENTRAL HEALTH FOUNDATION

#### Statement of Changes in Net Assets

Year ended March 31, 2007

		2007		2006
	Restricted for General Endowment Fund	Unrestricted Operating	Total	Total
Balance (deficit), beginning As previously reported	\$ 251,301	(174,206)	77,095	(409.584)
Prior years' adjustment for overstatement of "Donations for the purchase of capital equipment"			*	145,001
As restated	251,301	(174,206)	77,095	(264 583)
Excess of revenue over expenditure	*	136,751	136,751	341,678
Transfers to endowment fund Reinvested investment income Contributed	36,030 2,000	( 36,039) ( 2,000)	<u>:</u>	
Balance (deficit), ending	\$ 289,331	(_75,485)	213,846	77,095

# CENTRAL REGIONAL HEALTH AUTHORITY SOUTH AND CENTRAL HEALTH FOUNDATION

# Statement of Operations

Year ended March 31, 2007	2007	2006
Revenue:		
Donations	\$ 338,051	440.998
Staff lottery	55,063	57.075
Endowment fund investment income	36,030	
Interest	16,232	8,595
	445,376	506,668
Expenditure:		
Capital equipment and other donations	125.000	
Urology laser Ultrasound transducer	19,381	-
Isolette	16,556	
Training manikins	14.324	-
Furniture	8,013	
Medication carts	7,186	
Comfort chairs	4.043	2.742
Photothery light	3.557	
Vital signs monitor	2,502	
Chemo recliner	1,366	*
Quilted bedsheets	-	7,323
Wheelchair		1,475
Other	8,115	_ 6,280
	210,043	17,820
Salaries and benefits - net	96,808	146,949
Other supplies and expenses	1,774	221
	308,625	164,990
Excess of revenue over expenditure	\$ 136,751	341,678

# CENTRAL REGIONAL HEALTH AUTHORITY SOUTH AND CENTRAL HEALTH FOUNDATION

#### Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash Flows		
Operations:		
Excess of revenue over expenditure	\$ 136,751	341,678
Changes in		
Due to Authority	( 92,716)	(198,994
	44,035	142,634
Investing		
Transfer to general endowment fund	( 38,030)	
Net increase in cash	6,005	142,684
Cash:		
Beginning	300,464	157,780
Ending	\$ 306,469	300 464

#### Notes to the Financial Statements

#### March 31, 2007

#### 1. Nature of operations:

These financial statements reflect the operating assets, liabilities, revenue and expenditure of the following facilities and clinics operated by the Central Regional Health Authority

#### Facilities

A. M. Guy Memorial Health Centre
Baie Verte Peninsula Health Centre
Bonnews Lodge Apartment Complex
Brookfield Bonnews Health Care Centre
Carmelite House Senior Citizens Home
Central Newfoundland Regional Health Centre
Central Northeast Health Foundation
Connaigre Peninsula Community Health Centre
Dr. Hugh Twomey Health Care Centre
Fogo Island Health Care

Green Bay Community Health Centre James Paton Memorial Regional Health Centre Lakeside Homes North Haven Manor Senior Citizens Home North Haven Manor Cottages Notre Dame Bay Memorial Health Care South and Central Health Foundation Valley Vista Senior Citizens Home Valley Vista Cottages

#### Clinics

Carmanville Centreville Eastport Gambo Gander Bay Glovertown Hare Bay Hermitage LaScie Lewisporte Mose Ambrose Musgrave Harbour New World Island St. Alban's St. Brendan's

The operations of the above entities were primarily funded by the Government of Newfoundland and Labrador (the Government) to provide health care services on the Government's behalf, causing all entities to be effectively under common control. As a result, these financial statements have been prepared using the pooling of interest method of accounting. Under this method, the book values of assets, liabilities and net assets of each of the entities being combined, are added together to form the combined value of assets, liabilities and net assets of the Authority.

#### 2. Summary of significant accounting policies:

These financial statements have been prepared in accordance with generally accepted accounting principles. Outlined below are those policies considered particularly significant by the Authority.

investments

Investments restricted for general endowment fund are recorded at cost

(continued )



#### Notes to the Financial Statements

#### March 31, 2007

#### 2. Summary of significant accounting policies (continued):

#### Inventories

Inventories are valued determined on the first in first out basis, as follows

General stores, at average cost Drugs, at cost

#### Property, plant and equipment

The Authority has control over certain lands, buildings and equipment, with the title resting with the Government and consequently these assets are not recorded under property, plant and equipment

Purchased property, plant and equipment are recorded at cost. Contributed property, plant and equipment are recorded at fair value at the date of contribution. Property, plant and equipment are being amortized on a declining balance basis over their useful lives, at the following rates.

Land improvements	5%
Buildings and service equipment	5%
Information systems equipment	33.3%
Equipment	12.5%
Motor vehicles	20.0%

In addition, the North Haven Manor Cottage Units Phase I, II, III, North Haven Manor Cottage Units Phase IV, Valley Vista Cottages, Bonnews Lodge Apartment Complex buildings and equipment are being amortized at a rate equal to the annual principal reduction of the mortgages related to the properties. This is in accordance with an operating agreement with Newfoundland and Labrador Housing Corporation.

#### Replacement reserve

Newfoundland and Labrador Housing Corporation (NLHC) requires that Not-for-Profit Housing groups maintain a Replacement Reserve Fund which is to be used to fund major maintenance and the purchase of property, plant and equipment. These funds may only be used as approved by NLHC. Withdrawals are charged to interest first and then principal.

Transactions in the reserve are shown in Note 14

#### Revenue recognition

Central Regional Health Authority follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions related to property, plant and equipment are deferred and amortized to revenue at the same rates which the related property, plant and equipment are amortized.

# Notes to the Financial Statements

# March 31, 2007

3. Receivables:		
3. Receivables.	2007	2006
Operating Provincial plan grants - operating Capital grants Patient, capital donations, rents and other MCP Cancer foundation HST	\$ 3,219,406 1,502,688 3,109,746 1,201,186 1,070,385 698,012 10,801,423	2,436,408 160,666 2,683,681 1,294,417 229,603 649,853 7,454,628
Allowance for doubtful	460,726 10,340,697	472,264 6,982,364
North Haven Manor Cottage Units Phase I,II III Trade Due from NLHC - operating subsidy	1,241 9,868 11,109	147 10,402 10,549
North Haven Manor Cottage Units Phase IV Trade Due from NLHC - operating subsidy - replacement reserve	1,988 1,508 6,281 9,777	7,017 - 20 394 - 27,411
Valley Vista Cottages Trade Due from NLHC - operating subsidy	558 5,757 6,315	226 6,065 6,291
Bonnews lodge Apartment Complex  Due from NLHC - operating subsidy  - replacement reserve	544 544	5,223 5,343 10,566
	\$ 10,368,442	7,037,181
4. Inventories:	2007	2006
General stores Drugs	\$ 846,663 1,231,676	844 089 1,177,778
	\$ 2,078,339	2,021,867

#### Notes to the Financial Statements

#### March 31, 2007

5.	Prepaids:		
		2007	2006
	Operating		
	Equipment maintenance	\$ 474,400	256,637
	Malpractice and membership fees	101,709	108,053
	General insurance	176,917	196,163
	Workplace Health, Safety and		
	Compensation Commission	2,207,021	2,382,474
	Municipal taxes	213,331	110,692
	Other	489,289	286,178
		3,662,667	3,340,197
	Municipal taxes - Cottages:		
	North Haven Manor Cottage Units Phase I,II,III	38,393	36.819
	North Haven Manor Cottage Units Phase IV	4,014	3.759
	Valley Vista Cottages	23,445	24 581
			all relations are a second as

# 6. Investments restricted for endowment purposes:

The quoted market value of these investments at March 31, 2007 was \$322,584 (2006 - \$296,901)

\$ 3,728,519

3,405,356

#### Notes to the Financial Statements

#### March 31, 2007

#### 7. Property, plant and equipment:

		2007		2006
		Accumulated	Net Book	Net Book
	Cost	Amortization	Value	Value
Operating Fund:				
Land	\$ 211,522		211,522	211 522
Land improvements	1,046,546	607,916	438,630	275.942
Buildings and service equipment	65,619,493	36,955,538	28,663,955	30,357,569
Equipment	77,888,742	56,180,989	21,707,753	23,025,619
Equipment under capital lease	2,469,604	1,857,488	612,116	755.790
Motor vehicles	1,624,845	1,434,651	190,194	236,993
Motor vehicles under capital lease	196,503	115,665	80,838	
	149,057,255	97,152,247	51,905,008	54,863,435
North Haven Manor Cottage Units Pha	se 1,11,111;			
Land	16,900	•	16.900	16.900
Land improvements	180,500	52,326	128,174	133.833
Buildings	3,702,090	1,073,230	2,628,860	2.744.938
Equipment	122,320	35,460	86,860	90 695
	4,021,810	1,161,016	2,860,794	2,986,366
North Haven Manor Cottage Units, Pha	ase IV.			
Land	24,571		24,571	24,571
Buildings	687,616	154,105	533,511	549,806
	712,187	154,105	558,082	574,377
Valley Vista Cottages				
Land	27,014		27,014	27.014
Buildings	3,588,770	1,493,053	2,095,717	2.247.304
Equipment	33,262	22,171	11,091	12.599
	3,649,046	1,515,224	2,133,822	2,286,917
Bonnews Lodge Apartment Complex				
Land	774		774	774
Buildings	870,022	233,361	636,661	657.580
Equipment	6,204	1,664	4,540	4,689
	877,000	235,025	641,975	663,043
	\$ 158,317,298	100,217,617	58,099,681	61,374,138

#### Notes to the Financial Statements

#### March 31, 2007

Bank indebtedness:	2007	2000
Operating.	2007	2006
Cash	\$ 19,190	18,620
Due to bank on current account	(9.844.251)	( 2.879.291
Bank demand loans	, (5,511,251)	( 7.570.000
	(9,825,061)	(10,430,671
Cash and bank other	,-,,-,	( -1 1
North Haven Manor Cottage Units Phase I,II,III	1,335	80,573
North Haven Manor Cottage Units Phase IV	9,177	7,466
Valley Vista Cottages	40,420	16,356
South & Central Health Foundation	306,469	300,464
Central Northeast Health Foundation	37,211	37,211
	\$(9.430,449)	( 9,988,601

The Authority has access to a \$15 million line of credit in the form of revolving demand loans at its bankers. These loans have been approved by the Minister of Health and Community Services.

#### 9. Payables and accruals:

-,	2007	2006
Operating Trade Employee portion of El	\$ 15,210,423	9,694,963
premiums reduction Residents comfort fund Accrued - wages	23,401 6.184,495	8,810 23,320 6,183,622
- interest - other	104,206 61,000 21,583,525	76,480 36,002 16,023,197
North Haven Manor Cottage Units Phase I,II,III:		
Trade Accrued interest	814 13,779 14,593	5,321 19,702 25,023
North Haven Manor Cottage Units Phase IV	1.613	1.613
Accrued interest Due to NLHC - operating subsidy	1,988	2,751 6,025
	3,601	10,389
Vailey Vista Cottages		
Trade Accrued interest	1,500 7,904 9,404	1,500 9,071 10,571
Bonnews Lodge Apartment Complex		
Accrued interest Due to NLHC - operating subsidy	3,000 7,870	3.098
	10,870	3.098
	\$ 21,621,993	16,072,278

#### Notes to the Financial Statements

March 31, 2007

Deferred grants and donations:		
	2007	2006
Operating		
Deferred operating grants Deferred capital grants	\$ 2,666,940 3,062,790 \$,729,730	1,801,695 3,188,447 4,990,142
Central Northeast Health Foundation:		
Deferred donations	298,272	283,493
	\$ 6.028,002	5,273,635
I. Long-term debt:	2007	2000
	2007	2006
Operating 4 59% CMHC 1st mortgage on Bonnews Lodge: repayable in equal monthly installments of \$10,248.		
interest included, maturing August, 2011	\$ 457,496	555,687
3 71% CMHC mortgage on Lakeside Homes; repayable in equal monthly installments of \$12,847, interest		
included, maturing April, 2020, renewable October, 2010	1,598,694	1,692,126
7.5% CMHC mortgage on Lakeside Homes, repayable in equal monthly installments of \$4,574, interest included; maturing July, 2023, renewable July, 2008	520,221	536.050
	520,221	330,030
Prime plus 1% Bank of Nova Scotia deferred demand loan, repayable in equal monthly installments of \$3,056, plus interest, maturing November, 2018	427,761	464,433
5 15% Canadian Imperial Bank of Commerce loan for Carmelite House, unsecured, repayable in equal monthly installments of \$64,153, interest included, maturing		
March, 2027	9,645,585	9,889,429
7 25% Canadian Imperial Bank of Commerce mortgage on Botwood housing, repayable in equal monthly installments of \$510, interest included, maturing July, 2028, renewable		
July, 2007	65,555	67,250
	12,715,312	13,204,975
		(continued)

#### Notes to the Financial Statements

#### March 31, 2007

Operating balance forward	12,715,312	13,204,97
7 25% Canadian Imperial Bank of Commerce mortgage on Botwood housing, repayable in equal monthly installments of \$462, interest included, maturing July, 2027, renewable July, 2007	59,344	60,87
5.13% Canadian Imperial Bank of Commerce mortgage on Hospital renovations; repayable in equal monthly installments of \$8,328, interest included, maturing February, 2014	580,868	652,65
8 0% Newfoundland and Labrador Housing Corporation mortgage on North Haven Manor, repayable in equal monthly installments of \$8,298, interest included, maturing February, 2026	987,756	1,008,698
8 0% Newfoundland and Labrador Housing Corporation mortgage on Valley Vista, repayable in equal monthly installments of \$10,124, interest included; maturing August, 2027	1,233,330	1,277,054
Ford Credit Canada loan, repayable in equal monthly installments of \$330, interest free maturing March, 2008	3,955	7,911
Ford Credit Canada loan, repayable in equal monthly installments of \$444, interest free, matured March, 2007		5,331
Ford Credit Canada loan, repayable in equal monthly installments of \$420, interest free, matured March, 2007		5,044
7 875% Newfoundland and Labrador Housing Corporation mortgage on Authority offices, repayable in equal monthly installments of \$3,165, interest included, maturing August, 2024	937,170	959,537
5.77% Newfoundland and Labrador Housing Corporation mortgage on Valley Vista Senior Citizens Home, repayable in equal monthly installments of \$9.375, interest included, maturing July, 2019, renewable September, 2009	980,625	1,051,182
Canadian Imperial Bank of Commerce loan on Botwood housing, repayable in equal monthly installments of \$650 maturing August, 2006	٠	3.227
General Motors Acceptance Corporation, repayable in equal monthly installments of \$1,054, interest free, maturing October, 2008	20,029 17,518,389	32,680 18,269 173



(continued)

#### Notes to the Financial Statements

March 31, 2007

11.

Long-term debt (continued):		
Operating balance forward	\$ 17,518,389	18,269,173
Prime plus 1% Bank of Nova Scotia loan on Bell Place relocation, repayable in equal monthly installments of \$20,834, maturing November, 2008	166,656	416,664
6 15% Bank of Nova Scotia 1st mortgage on land and building at 1 Newman's Hill, Twillingate, repayable in equal monthly installments of \$417, interest included, maturing November, 2024, renewable May, 2008.	61,906	63,833
6 15% Bank of Nova Scotia 1 <sup>st</sup> mortgage on land and building at 42 Howlett's Road, Twillingate, repayable in equal monthly installments of \$392, interest included, maturing June, 2020, renewable May, 2008	42,719	44,779
5 6% Bank of Nova Scotia 1" mortgage on land and building at 30 Smith's Lane, Twillingate, repayable in equal monthly installments of \$395, interest included, maturing July 2020, renewable December, 2008	44,636 17,834,306	46,839 18,841,288
Less current portion	911,787	960,765
	16,922,519	17,880,523
North Haven Manor Cottage Units Phase I,II,III:		
9.5% Newfoundland and Labrador Housing Corporation mortgage on North Haven Manor Cottages; repayable in equal monthly installments of \$7,925, interest included, maturing June, 2029	892.042	903,401
4.5% Industrial Alliance Insurance and Financial Services Inc mortgage on North Haven Manor Cottages; repayable in equal monthly installments of \$11,699, interest included; maturing January, 2015, renewable February, 2012	826,130	874,498
4.16% Newfoundland and Labrador Housing Corporation mortgage on North Haven Manor Cottages, repayable in equal monthly installments of \$9.292, interest included, maturing November, 2018, renewable December, 2011.	1,031,102 2,749,274	1,096,951 2,374,850
Less current portion	150,389	121,159
	2,598,885	2,753,691
		(continued)

#### Notes to the Financial Statements

#### March 31, 2007

11. Long-term debt (continued):		
North Haven Manor Cottage Units Phase IV		
4.31% Newfoundland and Labrador Housing Corporation mortgage on North Haven Manor Cottages, repayable in equal monthly installments of \$3,565, interest included; maturing July, 2025, renewable April, 2012	543,082	559,377
Less current portion	16,695	15,914
	526,387	543,463
Valley Vista Cottages		
4 59% Newfoundland and Labrador Housing Corporation mortgage on Valley Vista Cottages, repayable in equal monthly installments of \$5,138, interest included, maturing June, 2016, renewable August, 2011	464,827	503,253
4.53% Newfoundland and Labrador Housing Corporation mortgage on Valley Vista Cottages, repayable in equal monthly installments of \$10,534, interest included, maturing December, 2017, renewable December, 2007	1,076,380	1,152,596
4.24% Newfoundland and Labrador Housing Corporation mortgage on Valley Vista Cottages, repayable in equal monthly installments of \$5,238, interest included, maturing May, 2018, renewable June, 2008	559,391 2,100,598	597.844 2,253.693
Less current portion	160,360	147,517
	1,940,238	2,106,176
Bonnews Lodge Apartment Complex:		
5.5% Newfoundland and Labrador Housing Corporation  1st mortgage on Bonnews Apartment Complex, repayable in equal monthly installments of \$4,718, interest included.		
maturing November, 2024, renewable April, 2009	641,975	663,043
Less current portion	22,256	21,080
	619,719	641,963
	\$ 22,607,748	23,925,817
		(continued)

#### Notes to the Financial Statements

#### March 31, 2007

#### 11. Long-term debt (continued):

The aggregate amount of principal payments estimated to be required in each of the next five years is as follows

2008	\$ 1,261,487
2009	1,144,389
2010	1,190,950
2011	1,251,597
2012	1,199,510

Interest subsidy

The Authority has received federal assistance through Canada Mortgage and Housing Corporation pursuant to Section 56.1 of the National Housing Act to reduce operating costs. The amount of assistance received from Newfound and Labrador Housing Corporation in 2007 was \$108,452 (2006 - \$127,997) for operating facilities and \$345,032 (2006 - \$374,188) for the Authority's Cottage operations

#### 12. Obligations under capital lease:

The Authority has entered into a number of agreements whereby it leases certain equipment for a term of five years. These leases are accounted for as capital leases with the Authority treating the equipment as an acquisition of an asset and the assumption of an obligation. The effective interest rates range from 5.37% to 7.534%

The following is a schedule of future minimum lease payments under the capital leases:

10	an	00	mod	MA	212	ch 31

2007 2008 2009 2010 2011 2012	\$ 138,214 138,214 134,497 24,497 8,167	120.464 113.895 113.895 110.089
Total minimum lease payments	433,589	458,343
Less amount representing interest	50,593	54 456
Balance of obligation	392,996	403,887
Less current portion	119,237	101,282
	\$ 273,759	302,605

#### Notes to the Financial Statements

March 31, 2007

#### 13. Unamortized deferred contribution related to property, plant and equipment:

Deferred contributions related to property, plant and equipment represent restricted contributions with which property, plant and equipment were originally purchased. The changes in the deferred contributions for the year are as follows:

		2007	2006
	Balance, beginning	\$ 24,760,418	24,978,845
	Add Capital equipment grants Donated equipment	1,728,330 246,312	2,024,603 141,152
	Deduct	26,735,060	27,144,600
	Amortization	2,913,279	2,384,182
	Balance, ending	\$ 23,821,781	24,760,418
14.	Replacement reserve:	222	
	North Haven Manor Cottage Units Phase I,II,III	2007	2006
	Balance, beginning	\$ 47,132	( 5,725)
	Add Allocation for year Reimbursement for prior year expenditure Contributions from Authority	30,220 12,900 90,252	30,220 36,128 12,900 73,523
	Less		
	Approved expenditures	76,482	26,391
	Balance, ending	13,770	47,132
	North Haven Manor Cottage Units Phase IV		
	Balance, beginning	123,177	130,284
	Less Approved expenditures	14.847	7,107
	Balance, ending	108,330	123,177
			(continued)

#### Notes to the Financial Statements

March 31, 2007

14.	Replacement reserve (continued):		
	Valley Vista Cottages	2007	2006
	Balance, beginning	8,342	13,804
	Add. Allocation for year Interest income	26,517	
	interest income	34,859	13,806
	Less Approved expenditures	17,008	_5,464
	Balance, ending	17,851	8,342
	Bonnews Lodge Apartment Complex		
	Balance, beginning	126,933	134,403
	Less Approved expenditures		7,470
	Balance, ending	126,933	126,933
		\$ 266,884	305,594
	Funding		
	Replacement reserve funds  Due from Newfoundland and Labrador Housing Corporation	\$ 31,621 235,263	55,484 250,110
		\$ 266,884	305,594
15.	Investment in property, plant and equipment:		
	Operating	2007	2006
	Repayment of long-term debt Repayment of capital leases Purchase of property, plant and equipment with	\$ 1,006,982 112,688	752,126 159,917
	unrestricted resources	170,880 1,290,550	912,043
	Cottages repayment of long-term debt: Restatement of a prior year North Haven Manor Cottage Units Phase I,II,III North Haven Manor Cottage Units Phase IV Valley Vista Cottages Bonnews Lodge Apartment Complex	125,577 16,295 153,095 21,069	6,135 112,317 15,391 144,642 19,956
		\$ 1,606,586	1,210,484

#### Notes to the Financial Statements

March 31, 2007

#### 16. Commitments:

Operating leases

The Authority has a number of agreements whereby it leases property and equipment in addition to those disclosed under Note 11. These agreements range in terms from one to five years. These leases are accounted for as operating leases. Future minimum lease payments under operating leases are as follows:

2008	\$ 688.858
2009	665,337
2010	506 481
2011	465 790
2012	248 469

Energy performance contract

The Authority entered into Energy Performance Contracts during 2001 and 2000 with Energian Consultants Ltd. for the design and implementation of measures to improve energy efficiency, wherein Energian quaranteed the energy savings component.

The contracts were crystallized at \$4,450,214 and \$1,247,329 and are being repaid from operating and energy savings over a ten year period having commenced in August, 2002 and January, 2000, respectively.

These contracts were financed through the Canadian Imperial Bank of Commerce for Central West and Associates Capital Limited.

As support for this financing, Energlan Consultants Ltd., has assigned to the financiers any funds due to them by the Authority for the energy savings component of the contract

In the opinion of management of the Authority, the guaranteed energy savings component of Enerplan Consultants Ltd is an offset to the obligations of the Authority to the Canadian Imperial Bank of Commerce and Associates Capital Limited and as a consequence neither the capital expenditures or the financing obligations are reflected in these financial statements of the Authority at March 31, 2007

#### 17. Contingency

As of March 31, 2007 there were a number of legal claims against the Authority in varying amounts for which no provision has been made. It is not possible to determine the amounts, if any, that may ultimately be assessed against the Authority with respect to these claims, but management believes any claims, if successful, will be covered by liability insurance.

# Notes to the Financial Statements

March 31, 2007

#### 18. Comparative figures:

Certain of the comparative figures have been reclassified to conform to the current presentation

# CENTRAL REGIONAL HEALTH AUTHORITY SUPPLEMENTARY FINANCIAL INFORMATION

FINANCIAL STATEMENTS - MARCH 31, 2007



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# March 31, 2007

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# AUDITORS' COMMENTS ON SUPPLEMENTARY FINANCIAL INFORMATION

To the Board of Trustees of the Central Regional Health Authority

The audited consolidated financial statements of the Authority and our report thereon are presented in the preceding section of this annual report. The financial information presented hereafter was derived from the accounting records tested by us as a part of the auditing procedures followed in our examination of the overall consolidated financial statements, and, in our opinion, it is fairly presented in all material respects in relation to the consolidated financial statements taken as a whole

Walters Hoffe Chartered Accountants

Gander, Newfoundland August 15, 2007

# Expenditure - Operating/Shareable

Year ended March 31, 2007	2007	2006
Administration: General Administration Finance Personnel Services Systems Support Other	\$ 8,807,694 2,036,970 2,117,391 2,957,215 5,433,999	1,765,133 1,881,445 2,077,662
	21,353,269	19,435,722
Support Services: Housekeeping Laundry and Linen Plant Services Patient Food Services Other	6,630,486 2,035,077 17,028,376 10,430,932 11,150,080	2,098,941 16,031,326 10,013,647 11,637,377
Nursing Inpatient Services: Acute Care Long-term Care	36,115,099 22,562,559	
	58,677,658	58,608,466
Ambulatory Care Services: District Medical Clinics Institution Based	3,274,346 12,914,605	
Diagnostic and Therapeutic Services: Clinical Laboratory Diagnostic Imaging Other	16,188,951 8,753,621 6,205,438 10,938,996 25,898,058	11 118,397 6 082,029 10,666,779
Medical Services	14,419,77	14,594,983
Education	1,298,745	1.426,288
Community and Social Services  Addiction Continuing Care Health promotion Health protection Mental health Child, youth and family services Family rehab Community corrections	472,84( 15,037,00' 3,958,934' 243,76( 1,076,61' 8,832,05( 18,290,98( 1,597,58') 49,509,79(	1 13.671,455 3,164,920 210,923 862,588 7,762,412 16,917,989 1,010,672
Primary Health Care	298,43	656 633
rinnary nearth care		227,122,705

#### OPERATING

# Revenue and Expenditure for Government Reporting

Year ended March 31, 2007	2007	2006	
Revenue:			
Provincial plan	\$ 198,909,888	189,548,401	
Primary Health Care	305,906	656,633	
MCP physicians salaries	11,520,569	12,152,438	
inpatient	1,936,176	1,568,593	
Outpatient	1,989,928	1,586,753	
Resident revenue - Long-term care	8,207,988	7,868,294	
Mortgage interest subsidy	108,452	127,997	
Capital project funding	3,403,224	2,584,766	
Redundancy and other funding	1,228,759	2,228,463	
Canadian Blood Services		2,194,514	
National Child Benefit	1,130,413	992,620	
Early Childhood Development	834,574	173,710	
Early Learning and Child Care Initiatives	1,338,729	988,834	
CCRA Childrens' Special Federal allowance	213,967	-	
Recoveries - services	1,027,561	1,101,326	
- salanes	1,389,344	1,381,218	
- ambulance	253,860	222,614	
Other miscellaneous revenue	2,434,247	2,714,009	
	236,233,585	228,091,183	
Expenditure:			
Salaries	126,522,716	123.137.138	
Employee benefits	22,006,702	22,024,531	
Supplies - regular	43,585,196	38,729,633	
- drugs	5.293.282	7.354.474	
- medical and surgical	6.005.525	6,658,857	
Direct client costs - Continuing Care, Child,		*********	
Youth and Family services, Family and Rehab			
services, Community Corrections and other	30,462,078	28.044.607	
Long-term debt - interest	1,020,625	1,151,357	
- principal	1,006,981	752,126	
Capital lease - interest	23,496	22,108	
- principal	112,689	159,917	
	236,039,290	228,034,748	
Surplus for government reporting	194,295	56,435	
Long-term debt principal	1,006.981	752.126	
Capital lease principal	112,689	159,917	
Surplus before non-shareable items	1,313,965	968,478	
Non-shareable items:			
Amortization	( 5,376,404)	( 4.517.344	
Accrued vacation pay - (increase) decrease	( 752,716)	147, 139	
Accrued severance pay - (increase) decrease	( 372,792)		
Amortization of deferred capital equipment grants	2,913,270	2,384,182	
	( 3,588,642)	(_2,328,807	
Surplus(deficit)	\$( 2,274,677)	( 1,360,329	
	71 5,577	1,000,020	

# Funding and Expenditure for Government Reporting

# Capital Transactions

Year ended March 31, 2007	2007	2006	
Source of funds:  Provincial capital equipment grants in current year  Deferred capital grant from prior year  Deferred capital grant for current year	\$ 1,503,000 1,032,411 _(1,054,176)	2,636,050 417,754 (1,032,411	
	1,481,235	2,021,393	
Other contributions (deductions) Leasing obligations entered Reduction in Health Foundation donations of previous year Health Foundation donations Other donations MDS equipment grant used Loan proceeds for Community Health major renovations Insurance proceeds Other recoveries from outside organizations	101,797 324,009 32,732 76,826	( 145.001 116.931 24.221 498.658 98,120	
Total funding	2,116,448	2.614,322	
Expenditure:     Equipment purchased     Community Health building renovations     Transfer to Foundation for matching grants     Minor equipment purchased, not capitalized     Transfer to renovation projects	2,247,320	2 005 307 498,658 51,518 43,392	
Total expenditure	2,287,320	2,598,875	
Surplus (deficit) on capital purchases, before deposits on equipment	( 170,872)	( 15,447	
Deduct: Deposits on future equipment purchases	2,188,547	170,669	
Surplus (deficit) on capital purchases	\$(2,359,419)	(_155,222	

# Walters Hoffe

## CENTRAL REGIONAL HEALTH AUTHORITY

# Accumulated Operating Surplus (Deficit) for Government Reporting

Year ended March 31, 2007

	Consol	idated	Ope	rating	Cottage Operations and Foundations	
	2007	2006	2007	2006	2007	2006
Current assets					204642	440.070
Cash Receivables	\$ 10,368,442	7.037.181	10.340.697	6.982.364	394,612 27,745	442,070 54,817
Due from Cottage operations and Foundations	10,300,442	7,037,101	408,305	602.294	21,143	34,017
Inventory	2,078,339	2.021.867	2.078,339	2.021.867		
Prepaid expenses	3,728,519	3,405,356	3,662,667	3,340,197	65,852	65,159
Total current assets	16,175,300	12,464,404	16,490,008	12,946,722	488,209	562,046
Current liabilities						
Bank indebtedness	9,430,449	9,988,601	9,825,061	10,430,671	•	
Payables and accruals	21,621,993	16,072,278	21,583,525	16,023,197	38,468	49,081
Due to operating					408,305	602,294
Deferred grants and donations	6,028,002	5,273,635	5,729,730	4,990,142	298,272	283,493
Total current liabilities	37,080,444	31,334,514	37,138,316	31,444,010	745,045	934,868
Accumulated surplus (deficit)	\$(20,905,144)	(18,870,110)	(20,648,308)	(18,497,288)	(256,836)	(372,822
Reconciliation of Accumulated Operating Surplus (Defi Balance, beginning As previously reported Prior years' adjustments To correct overstatement of receivables fro			(18,497,288)	(18,026,648)		
Foundations To correct overstatement of accrued liabilit To correct misstalement of shareable wage	ties		•	( 145,001) 291,618		
shown as non-shareable	63		•	( 521,385)		
As restated			(18,497,288)	(18,401,416)		
Surplus for government reporting			194,295	56,435		
Surplus (deficit), on capital purchases			( 2,359,419)	( 155,222)		
Add back write-off of deferred charges			12,912	24,396		
Increase (decrease) in J. M. Olds funds			1,180	( 6,966)		
Miscellaneous difference			(20,648,320) 12	(18,482,773) (14,515)		
Balance, ending			\$(20,648,308)	(18,497,288)		

# CENTRAL REGIONAL HEALTH AUTHORITY Deferred Revenue for the National Child Benefit (NCB), Early Childhood Development (ECD) and Early Learning and Childcare (ELC)

Year ended March 31, 2007

	Funding				Deferred Revenue		
Initiative	Deferred From Prior Year	Allocated For Current Year	Total Available For Year	Gross Expenses	Excess Expenses (Deficit)	Net Expenses	March 31, 2007
NCB:							
Child Care Subsidy		( 193,600)	( 193,600)	193,600		193.600	
Special needs (Autism)	(68.053)	( 85,000)	( 153.053)	136,614		136,614	(16,439)
Renovations/equipment	( 2,737)	( 00,000)	( 2.737)				( 2.737)
Equipment	( 32,120)	( 28.850)	(60,970)	25,175		25.175	(35,795)
Child Care Consultant	( 52,120)	( 50,000)	( 50.000)	50,000		50.000	,,,
Residential and Support services		( 105,555)	( 105,555)	142,639	37.084	105.555	
Mental Health	( 12.792)	(77,427)	( 90,219)	105,535	15.316	90.219	
Family Resource Centre	( 12,132)	( 200,000)	( 200,000)	200.000	10,010	200,000	
Non-specific	( 32,002)	( 329,250)	( 361,252)	329,250		329,250	( 32,002)
Non-specific	1 32,002)	( 323,230)	(_301,232)	323,230		323,230	( 32,002)
TOTAL NCB	(147,704)	(1,069,682)	(1,217,386)	1,182,813	52,400	1,130,413	(86,973)
ECD:							
Autism enhancement		( 310,980)	( 310,980)	185,685		185,685	(125,295)
Child management specialists	( 2,110)	( 55,000)	( 57,110)	65,790	8,680	57,110	
Child Care Consultants	(41,784)	( 85,000)	( 126,784)	116,278		116,278	(10,506)
Family Resource Centre		( 465,000)	( 465,000)	465,000		465,000	
Non-specific	( 13,000)	(6,500)	(19,500)	14,800		14,800	(4,700)
TOTAL ECD	(56,894)	(922,480)	(979,374)	847,553	_8,680	838,873	(140,501)
ELC:							
Child Care Subsidy	(200,566)	(1,204,960)	(1,405,526)	1,248,844		1,248,844	(156,682)
FAO's	(6,095)	( 25,000)	( 31,095)	24,311		24,311	(6,784)
Provincial ELC initiatives	(102,460)		( 102,460)				(102,460)
Child Care Consultants	(75,000)	( 75,000)	( 150,000)	13,109		13,109	(136,891)
Community based child care	(38,700)	( 12,000)	( 50,700)	16,870		16,870	( 33,830)
Non-specific	( 12,850)	(_34,795)	(47,645)	35,595		35,595	( 12,050)
TOTAL ELC	(435,671)	(1,351,755)	(1,787,426)	1,338,729	*	1,338,729	(448,697)
TOTAL NCB. ECD AND ELC	\$(640,269)	(3,343,917)	(3,984,186)	3,369,095	61,080	3,308,015	(676,171)

#### COLLEGE OF THE NORTH ATLANTIC

AUDITORS' REPORT
FINANCIAL STATEMENTS - MARCH 31, 2007



#### **AUDITORS' REPORT**

To the Board of Governors of the College of the North Atlantic

We have audited the statement of financial position of the **College of the North Atlantic** as at March 31, 2007 and the statements of operations, changes in net assets and cash flow for the year then ended. These financial statements are the responsibility of the Board's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the College as at March 31, 2007, and the results of its operations and the changes in net assets and cash flows for the year then ended, in accordance with Canadian generally accepted accounting principles.

Walters Hoffel
Chartered Accountants

Gander, Newfoundland June 15, 2007

# College of the North Atlantic Statement of Financial Position

March 31, 2007

	2007	-	2006
Assets			
Current assets			
Cash	\$ 39,275,961	\$	26,426,083
Receivables - Note 2	8,975,432		5,998,583
Inventory	1,045,601		861,757
Prepaid expenses	742,118		733,206
Total current assets	50,039,112		34,019,629
Property, plant & equipment - Note 3	12,525,232		7.689.981
Trust accounts - Note 4	544,257		504,188
	5 63,108,601	S	42,213.798
Liabilities and Equity			
Current liabilities			
Payables and accruals - Note 5	\$ 17,544,453	S	11,014,640
Deferred revenue - Note 6	5,075,405		4,755,069
Due to Qatar Campus - Note 10	17,103,110		9,723,772
Accrued leave - management	1,710,771		1,639,797
Accrued vacation - other	4,982,879		4,166,778
Current portion of severance			1,000,000
Total current liabilities	47,416,618		32,300,056
Trust and scholarship accounts - Note 4	544,257		504.188
Deferred capital contributions - Note 7	5,002,531		4,169,297
Accrued severance pay	10,915,592		10,549,122
	63,878,998		47,522,663
Surplus (deficit) per accompanying statement	(770,397)		(5,308,865)
	\$ 63,108,601	\$	42,213,798

Approved.

Board Chair

Director

# College of the North Atlantic Statement of Operations

Year Ended March 31, 2007

		2007		2006
Revenue - Schedule 1				
Grant-in-aid	S	62,267,212	\$	52,211,600
Facilities	.3	27,184	D	13,170
Administration		846,856		456,515
Instructional		24,624,270		24,727,274
Student services		615.853		622,769
Information technology		408,470		138,403
Resale		4,030,517		4,005,385
Apprenticeship		2,816,404		
				2,886,507
Continuing education		679,696		586,606
Contracts		7,547,112		7,972,649
International		671,740		764,230
Special projects	-	8,573,909	-	4,914,495
Total revenue		113,109,223		99,299,603
Expenditure - Schedules 2 to 13				
Facilities		5.770.623		5,131,399
Administration		13.282,362		12,839,150
Instructional		54,550,156		46,740,869
Student services		8,789,288		8,275,257
Information technology		6.521,319		4,355,746
Resale		4.664,765		4,308,103
Apprenticeship		2.360,374		2,383,897
Continuing education		603,860		491,295
Contracts		6.487,548		6,326,538
International		602,494		638,731
Special projects		3,939,526		3,208,128
Total expenditure		107,572,315	-	94,699,113
Surplus before unfunded adjustments		5,536,908		4,600,490
Unfunded adjustments				
Severance		(182,340)		91,206
Vacation pay		(816,100)		(472,823)
Total unfunded adjustments		(998,440)		(381,617)
Surplus of revenue over expenditures	S	4,538,468	S	4,218,873



# College of the North Atlantic Statement of Changes in Net Assets Year Ended March 31, 2007

		Operating	4	Property Plant Equipment	_	and Annual Leave	 2007 Total		2006 Total
Balance, beginning	5	6,324,867		3,984,296		(15,618,028)	(5.308,865)	5	(9,527,738)
Property, plant & equipment purchases during year		(7,840,193)		7,840,193					
Amortization of property, plant & equipment		1,999,917		(2,999,817)					
Capital grants received during the year		2,895,760		(2,895,760)					
Amerization of deferred capital contributions		(1,598,913)		1,598,913					
Net book value of property, plant & equipment disposed during the year		5,124		(5,124)					
Surplus (deficit) of revenue over expenditure per accompanying statement		5,536,908				(998,440)	4,538,468		4,219,873
Balance, ending	5	8,323,370	S	7,522,701	5	(16,616,468)	\$ (220,397)	5	(5,308,865)

# College of the North Atlantic Statement of Cash Flow

Year Ended March 31, 2007

		2007		2006
Cash flows				
Surplus of revenue over expenditure	5	4,538,468	5	4,218,873
Add items of a non - cash nature				
Loss (gain) of property, plant & equipment		765		
Loss (gain) on disposal of property, plant & equipment		(47,904)		(12,271)
Amortization		2,999,817		2,567,919
		7,491,146		6,774,521
Changes in:				
Current assets		(3.169.605)		1,673,095
Trust accounts		0		0
Current liabilities		15,116,562		10.096,819
Accrued severance		366,470		(75,751)
		19,804,573	-	18,468,684
Financing.				
Change in deferred capital contributions		833,234	_	749,286
Investing				
Proceeds from sale of property, plant & equipment		52,264		16,725
Additions to property, plant & equipment	_	(7,840,193)		(1,857,571)
		(7,787,929)		(1,840.846)
Net increase in cash		12.849,878		17,377,124
Cash, beginning		26,426,083		9,048,959
Cash, ending	5	39,275,961	5	26,426,083

# College of the North Atlantic

#### Revenue

Year Ended March 31, 2007

	2007	2006
Grant-in-aid	5 62.267,212	\$ 52,211,600
Facilities		
Amortization of deferred capital contribution	15,273	10,537
Classroom/video rental	8,750	
Parking	3,161	2,633
. white	27,184	13,170
Administration	420.102	241 225
Interest	439,192	241,235
Amortization of deferred capital contribution	72,028	121,333
Gain on disposal of capital assets	47,139	12,271
Other	288,497 846,856	81,676 456,515
Instructional		
Turbon	8.436.599	8,886,339
Equipment and materials	1,350,312	1.284,894
Subsidy	12,449,299	12,629,553
Amortization of deferred capital contribution	1,317.651	1,038,608
Daycare	291.179	347,928
Other	779.230	539,952
Other	24,624,270	24,727,274
Student services		
Application fee	190.195	224,439
Registration fee	322,156	291,079
Amortization of deferred capital contribution	11,815	11,076
Other	91,687	96,175
	615,853	622,769
Information technology	124 200	138,053
Amortization of deferred capital contribution	174,280	350
Other	234,190 408,470	138,403
Continuing education		
Tuition	676,506	586,117
Other	3,190	489
-	679,696	586,606
Centracts		
Luition	5,013,509	5,037,037
Apprenticeship/Post Journey	98,673	403,640
Other	2,434,930	2,531,972
	7,547,112	7,972,649

### College of the North Atlantic Revenue

#### Year Ended March 31, 2007

Resale		
Bookstore	2,753,142	2,625,000
Food services	928,268	986,219
Residence	312,491	360,906
Amortization of deferred capital contribution	7,866	5,250
Other	28,750	28,010
O.M.	4,030,517	4,005,385
Apprenticeship		
Apprenticeship	2,816,404	2,870,170
Amortization of deferred capital contribution	0	16,337
	2,816,404	2,886,507
International		
International	671,740	762,907
Amortization of deferred capital contribution	0_	1,323
	671,740	764,230
Special projects		
Qatar (net)	4,984,365	2,425,226
Other projects	3,589,544	2,489,269
	8,573,909	4,914,495
	\$ 113,109,223	\$ 99,299,603

# College of the North Atlantic Summary of Facilities Expenditures

Year Ended March 31, 2007

		2007		2006
Salaries and benefits	S	1,238,004	s	1,189,789
Professional development		4,671		1,460
Professional fees		122,263		28,349
Travel		23,324		8,310
Insurance		320,621		312,955
Interest charges		176,215		168,590
Photocopying/printing		1,586		1,474
Office related supplies		1,135		2,358
Freight and customs		805		2,699
Telephone		27,136		10,708
Utilities		1,315,439		1,280,040
Repairs and maintenance		1,049,318		831,759
Vehicle operations		133,404		107,522
Equipment rentals		7,762		8,391
Facilities rentals		1,039,684		1,004,588
Protective clothing		10,269		16,325
Amortization		45,768		36,210
Computer supplies		43		1,159
Minor equipment and tools		57,917		40,535
Minor computer equipment		2,810		6,608
Materials and supplies		192,449		71,570
	S	5,770,623	S	5,131,399

# College of the North Atlantic Summary of Administration Expenditures

Year Ended March 31, 2007

		2007		2006
Salaries and benefits	S	8,818,147	S	8,717,158
Professional development		138,464		131,900
Employee recognition and wellness		17,140		19,479
Professional fees		231,161		169,376
Travel		377,779		374,319
Recruitment and relocation		133,807		98,536
Insurance		880		1,184
Interest charges		156		9,434
Bank charges		132,818		106,459
Photocopying/printing		344,760		378,533
Office related supplies		441,300		392,795
Membership fees		101,868		97,174
General advertising		275,866		173,594
Doubtful receivables		176,598		294,925
Freight and customs		116,025		147,458
Telephone		982,632		933,608
Utilities		2,450		3,693
Repairs and maintenance		103,091		54,361
Vehicle operations		5,323		9,411
Equipment rentals		31,822		16,510
Protective clothing		9,545		6,268
Amortization		133,273		137,135
Laundry and drycleaning		1,318		1,244
Computer supplies		41,647		59,344
Educational materials		34,220		23,536
Student related		54,410		1,579
Minor equipment and tools		145,015		65,322
Minor computer equipment		113,189		127,139
Materials and supplies		317,658		287,676
	5	13,282,362	\$	12,839,150

# College of the North Atlantic Summary of Instructional Expenditures

Year Ended March 31, 2007

	2007	2006
Salaries and benefits	\$ 43,769,343	\$ 40,300,884
Professional development	342,333	150,605
Professional fees	136,122	67,162
Travel	355,748	212,487
Recruitment and relocation	27,979	20,068
Insurance	244	
Photocopying/printing	178,944	169,913
Office related supplies	58,142	46,513
Membership fees	18,324	16,012
General advertising	189,552	12,723
Freight and customs	85,647	45,307
Telephone	150,522	99,292
Utilities	7,409	3,976
Repairs and maintenance	236,482	92,957
Vehicle operations	411,244	464,597
Equipment rentals	9,323	6.186
Facilities rentals	130,413	84,276
Protective clothing	52,501	18,810
Amortization	2,475,067	2,125,168
Food cost	119,733	110,287
Laundry and drycleaning	4,157	4,481
Textbooks and supplies	2,457	4,784
Computer supplies	326,987	115,849
Contracted services	140,487	12,162
Educational materials	139,712	90,101
Daycare operations	104,340	110,427
Student related	950,888	394,548
Minor equipment and tools	1,032,099	360,965
Minor computer equipment	1,101,787	248,063
Materials and supplies	1,992,170	1,352,266
	\$ 54,550,156	\$ 46,740,869

## College of the North Atlantic Summary of Student Services Expenditures

Year Ended March 31, 2007

	-	2007		2006
Salaries and benefits	s	7,180,805	S	7,027,983
Professional development		9,286		26,833
Employee recognition and wellness		429		1,028
Professional fees		22,320		5.778
Travel		124,413		122,501
Recruitment and relocation		702		441
Insurance		112,442		10.820
Photocopying/printing		99,066		86,784
Office related supplies		73,561		51,487
Membership fees		6,965		5.840
General advertising		420,813		304,697
Freight and customs		20.048		13,304
Telephone		41,108		35,200
Repairs and maintenance		2,691		12,639
Equipment rentals		110		2,592
Facilities rentals		2,700		2,700
Protective clothing		80		193
Amortization		21,794		20.518
Computer supplies		32,997		17,254
Contracted services		112,875		124,121
Educational materials		168,522		161,376
Student related		55,770		56.871
Minor equipment and tools		126,719		29,268
Minor computer equipment		60,347		51,447
Materials and supplies		92,725		103,582
	5	8,789,288	\$	8,275,257

## College of the North Atlantic Summary of Information Technology Expenditures

Year Ended March 31, 2007

		2007		2006
Salaries and benefits	s	2,791,552	\$	2,442,107
Professional development		95,766		31,047
Professional fees		1,289		3,735
Travel		57,546		26,107
Photocopying/printing		1,417		562
Office related supplies		6,772		7,081
Freight and customs		3,939		2,491
Telephone		38,591		34,818
Repairs and maintenance		6,810		4,573
Protective clothing		116		465
Amortization		303,565		170,611
Computer supplies		2,156,187		1,146,042
Educational materials				85
Minor equipment and tools		27,523		1,509
Minor computer equipment		995,174		462,029
Materials and supplies		35,072	-	22,484
	5	6,521,319	\$	4,355,746

## College of the North Atlantic Summary of Resale Expenditures Year Ended March 31, 2007

		2007		
Salaries and benefits	s	1,470,192	S	1,375,147
Professional development		3,142		
Travel		1,755		1,931
Photocopying/printing		8,296		6,358
Office related supplies		31,485		10,044
General advertising		14,898		916
Freight and customs		139,644		95,473
Telephone		3,346		1,681
Utilities		12,609		9,944
Repairs and maintenance		13,134		8,562
Protective clothing		12,848		10,657
Amortization		20,411		30,923
Food cost		663,706		657,145
Laundry and drycleaning		15,706		9,194
Textbooks and supplies		2,178,153		2,026,023
Computer supplies		2,056		1,223
Minor equipment and tools		30,749		13,911
Minor computer equipment		3,556		5,018
Materials and supplies		39,079		43,953
	\$	4,664,765	\$	4,308,103

## College of the North Atlantic Summary of Apprenticeship Expenditures

Year Ended March 31, 2007

		2007	<u>.</u>	2006
Salaries and benefits	\$	1,764,381	\$	1,786,318
Professional development				2,299
Professional fees				4,482
Travel		6,991		6,863
Photocopying/printing		3,523		3,388
Office related supplies		386		
General advertising		517		554
Freight and customs		4,445		10,811
Telephone				394
Repairs and maintenance		9,599		11,969
Vehicle operations		637		1,406
Equipment rentals		30		6,297
Protective clothing		4,060		1,525
Amortization				32,947
Food cost		60,350		60,010
Laundry and drycleaning		4,241		4,658
Textbooks and supplies				2,257
Computer supplies		5,332		5,654
Educational materials		16,675		32,339
Student related		205,343		198,732
Minor equipment and tools		42,601		24,109
Minor computer equipment		9,433		1,614
Materials and supplies	-	221,830		185,271
	5	2,360,374	S	2,383,897

## College of the North Atlantic Summary of Continuing Education Expenditures

Year Ended March 31, 2007

		2007		
Salaries and benefits	s	468,109	\$	405,265
Professional development				288
Professional fees		1,158		1,279
Travel		4,935		1,408
Photocopying/printing		2,081		1,485
Office related supplies				177
General advertising		4,656		1,936
Freight and customs		2,853		1,595
Telephone		431		210
Facilities rentals		5,570		
Food Cost				4,164
Contracted services		43,204		33,094
Educational materials		4,195		1,232
Student related		23,041		11,449
Minor computer equipment		1,399		
Materials and supplies		42,228		27,713
	S	603,860	\$	491,295

## College of the North Atlantic Summary of Contract Expenditures

Year Ended March 31, 2007

	-	2007		2006
Salaries and benefits	\$	4,450,753	\$	4,662,654
Professional development		460		2,642
Employee recognition and wellness		349		
Professional fees		37,442		25,875
Travel		114,351		183,033
Recruitment and relocation		3,516		12,010
Insurance				216
Photocopying/printing		16,170		22,316
Office related supplies		11,478		8,234
Membership fees		3,184		4,923
General advertising		65,031		78,890
Freight and customs		17,881		7,258
Telephone		23,598		18,255
Repairs and maintenance		13,924		16,004
Vehicle operations		222,167		4,433
Equipment rentals		157,084		10,014
Facilities rentals		12,039		64,813
Protective clothing		3,418		20,326
Food cost		13,715		12,514
Textbooks and supplies				774
Computer supplies		2,230		5,995
Contracted services		485,929		384,073
Educational materials		22,927		19,011
Student related		364,137		240,469
Minor equipment and tools		41,167		46,747
Minor computer equipment		67,474		50,495
Materials and supplies		337,124	-	424,564
	S	6,487,548	\$	6,326,538

## College of the North Atlantic Summary of International Expenditures

Year Ended March 31, 2007

	2007		2006		
Salaries and benefits	\$ 358,818	s	344,785		
Professional development	44				
Professional fees			2,015		
Travel	93,710		111,178		
Photocopying/printing	1,751		2,691		
Office related supplies	3,364		449		
Membership fees	13,472		13,802		
General advertising	52,949		74,704		
Freight and customs	12,072		8,472		
Telephone	925		132		
Equipment rentals			312		
Protective Clothing			561		
Textbooks and supplies	997				
Amortization			14,408		
Computer supplies	2,275		3,325		
Contracted services	36,951		35,123		
Educational Materials	4,852		8,881		
Student related	7,611		4,803		
Minor equipment and tools			3,748		
Minor computer equipment			428		
Materials and supplies	12,703		8,914		
	\$ 602,494	\$	638,731		

## College of the North Atlantic Summary of Special Projects Expenditures Year Ended March 31, 2007

		2006		
Salaries and benefits	s	1,724,031	S	1,677,298
Professional development		11,731		32,896
Professional fees		333,720		159,782
Travel		170,881		269,243
Recruitment and relocation		4,494		6.125
Bank charges		1,121		675
Photocopying/printing		7,531		6.384
Office related supplies		8,470		7,827
Membership fees		504		2,378
General advertising		88,695		15,396
Freight and customs		6,521		10,349
Telephone		23,806		21,075
Repairs and maintenance		792,355		223,797
Vehicle operations		969		4,864
Equipment rentals		724		540
Facilities rentals		5,572		1,300
Protective Clothing		185		265
Computer supplies		102,103		
Contracted services		21,572		21,914 36,417
Educational materials		6.341		3,277
Daycare operations		0,541		672
Student related		61.618		78,292
Minor equipment and tools		113,017		
Minor computer equipment		66.822		97,392
Materials and supplies		387,864		92,725 437,245
	S	3,939,526	s	3,208,128

## College of the North Atlantic Summary of Expenditures

Year Ended March 31, 2007

	_	2007	_	2006
Salaries and benefits	5	74,034,135	S	CD 020 100
Professional development	,	605,897	2	69,929,388
Employee recognition and wellness		17,918		379,970
Professional fees		885,475		20,507
Travel		1.331.433		467,833
Recruitment and relocation		170,498		1,317,380
Insurance		434,187		137,180
Interest charges		176,371		325,175
Bank charges		132,818		178,024
Photocopying/printing				107,134
Office related supplies		665,125		679,888
Membership fees		636,093		526,965
General advertising		144,317		140,129
Doubtful receivables		1,112,977		663,410
Freight and customs		176,598		294,925
Telephone		409,880		345,217
Utilities		1,292,095		1,155,373
Repairs and maintenance		1,337,907		1,297,653
Vehicle operations		2,227,404		1,256,621
Equipment rentals		773,744		592,233
Facilities rentals		206,855		50,842
Protective clothing		1,195,978		1,157,677
Amortization		93,022		75,395
Food cost		2,999,878		2,567,920
Laundry and drycleaning		857,504		844,120
Textbooks and supplies		25,422		19,577
Computer supplies		2,181,607		2,033,838
Contracted services		2,671,857		1,377,759
Educational materials		841,018		624,990
Daycare operations		397,444		339,838
Student related		104,340		111,099
Minor equipment and tools		1,722,818		986,743
Minor computer equipment		1,616,807		683,506
Materials and supplies		2,421,991		1,045,566
reactians and supplies	-	3,670,902		2,965,238
	S	107,572,315	5	94,699,113

For the twelve months ending March 31, 2007

#### Authority and Purpose

The College of the North Atlantic (the College) operates under the authority of the College Act, 1996, Province of Newfoundland and Labrador. In accordance with Section 6 of the College Act, 1996, the College is a statutory crown corporation and as such is not subject to either Federal or Provincial income taxes and is exempt from Municipal taxes. The College is Newfoundland and Labrador's public college. The College is committed to providing accessible, responsive, quality learning opportunities which prepare people to become self-sufficient contributors to social and economic development both in a provincial and global context.

### 1 Significant accounting policies:

The financial statements of the College have been prepared within the framework of Canadian generally accepted accounting principles which requires the use of estimates and assumptions that affect the amounts reported and disclosed in these statements and related notes. Any variations between these estimates and actual amounts are not expected to materially affect reported results. The more significant accounting policies of the College are as follows:

(a) Revenue recognition

The College follows the deferral method of accounting for contributions which includes donations and government grants. Grants for expenditures of future periods are deferred and recognized as revenue in the year in which the related expenditures were incurred. Grants for capital assets are deferred and recognized as revenue on the same basis as the acquired capital assets are amortized.

Revenue from contractual services is recognized as the service is delivered

(b) Basis of accounting

The College follows the accrual basis of accounting

(c) Inventory

Inventory which consists mainly of books and food supplies is recorded at the lower of cost or net realizable value

For the twelve months ending March 31, 2007

### (d) Property, Plant & Equipment

Property, plant & equipment recorded prior to the April 1, 1997 amalgamation of the former Colleges are recorded at either cost, nominal, or approximate fair value. Property, plant & equipment acquired after April 1, 1997 are recorded at cost. Amortization is recorded on a straight line basis using the following estimated useful lives:

Artwork	No amortization
Capital improvements	10 and 5 years
ERP - Peoplesoft	10 years
Computer and peripherals	3 years
Furnishings	5 years
Instructional equipment	5 years
Other electronic equipment	5 years
Software	3 years
Vehicles	5 years

One half year's amortization is taken in the year of acquisition

No amortization is recorded for assets under development.

The value of donated artwork has not been recorded in these financial statements. An accurate valuation of donated artwork has not been obtained at March 31, 2007.

On disposal, property, plant & equipment are removed from the accounts at their net book value. Proceeds from disposals are recorded and any resulting gain or loss on disposal is realized.

### (e) Severance and vacation pay

The College is liable for severance pay to employees who have nine or more years of continuous public service. An amount has been recorded in the financial statements to reflect this liability. No provision for severance has been made for employees with less than the required years of service

### (f) Foreign Currencies

Transactions in foreign currencies are recorded in Canadian dollars at the date of the transaction Monetary assets and liabilities denominated in foreign currencies are translated at the Statement of Financial Position date. Exchange gains or losses arising from the translations are included in the Statement of Operations.

For the twelve months ending March 31, 2007

### 2 Receivables

	2007		2006
Government of Newfoundland	\$ 1,508,850	S	1,107,351
HRD Subsidy	1,658,022		704,485
Students	1,806,825		2,190,495
Other	5,131,272		2,983,474
	10,104,969		6,985,805
Less allowance for doubtful accounts	1,129,537		987,222
	\$ 8,975,432	\$	5,998,583

### 3 Property, Plant & Equipment

				2007				2006
	-	Cost		Accumulated Amortization	-	Net Book Value	-	Net Book Value
Artwork Capital improvements Computer and peripherals Furnishings Instructional equipment Other electronic equipment Software	S	5,500 5,625,414 10,483,558 519,046 30,166,705 368,987 437,030	S	1,100 4,058,305 9,131,959 439,971 25,580,732 279,136 388,288	\$	4,400 1,567,109 1,351,599 79,075 4,585,973 89,851 48,742	S	5,500 1,123,189 610,350 58,908 2,249,684 73,542 65,316
ERP - Peoplesoft Vehicles	-	3,724,969 5,296,086		931,242 3,291,330		2,793,727 2,004,756	Name to	3,166,224 337,268
	S	56,627,295	S	44,102,063	5	12,525,232	\$	7,689,981

The land and buildings being used by the College, with the exception of some rental property, are the properties of the Province of Newfoundland and Labrador. Expenditures for repairs and maintenance of these buildings, paid by the Province, are not recorded in the financial statements of the College.

### 4 Trust accounts

Trust accounts represent donations and related interest restricted for scholarships, awards and other specified purposes. Changes in the trust account balance are as follows:

	-	2007		2006
Opening balance	5	504,188	S	366,337
Net deposits and payments		22,782		127,120
Interest		17,287		10,731
Closing balance	8	544,257	S	504,188

For the twelve months ending March 31, 2007

### 5 Payables and accruals

	2007			2006	
Trade liabilities	S	10,031,673		4,328,128	
Accrued wages and benefits		4,491,635		4,026,978	
Deharveng Jubilee Foundation - Note 12		2,734,561		2,197,285	
Other		286,584		462,249	
	5	17,544,453	s	11,014,640	

### 6 Deferred revenue

	-	2007		2006	
HRD Subsidy	S	1,037,441		647,326	
Residence and program fees		78,020		56,819	
Qatar contribution to ERP		674,759		899,679	
Contract training and special projects		3,285,185	_	3,151,245	
	S	5,075,405	\$	4,755,069	

### 7 Deferred capital contributions

Deferred capital contributions represent the unamortized amount of grants and special funding received for the purchase of property, plant & equipment (PPE). Changes in the deferred capital contributions balances are as follows:

		2007		2006	
Balance, beginning of year	S	4,169,297	\$	3,420,011	
Contributions received for PPE purposes					
- Provin	cial grants	2,100,000		1,536,387	
- Specia	projects	332,147		91,804	
- Provin	cial grant uncommitted	0		463,612	
Amortization of deferred capital contribution	ALC:	(1,598,913)		(1,342,517)	
	5	5,002,531	S	4,169,297	

### 8 Pensions

Under Section 26 of the College Act, 1996, College staff is subject to the Public Service Pension Act, 1996. Employee contributions are matched by the College and then remitted to the Province of Newfoundland and Labrador Pooled Pension Fund from which pensions will be paid to employees when they retire

For the twelve months ending March 31, 2007

### 9 Commitments

Deloitte Inc. Commitment

The College has entered into a contract with Deloitte Inc. to develop and maintain a PeopleSoft integrated computerized information system. Committed payments over the next four years are as follows:

2007-2008	1,171,789
2008-2009	1,315,430
2009-2010	1,476,310
2010-2011	379,172

### Lease Commitment

The College leases some equipment and facilities under long-term operating leases. Lease payments for the next five years, committed under operating leases extending beyond one year, are as follows:

2007-2008	1,804,770
2008-2009	1,581,644
2009-2010	1,356,450
2010-2011	1,226,236
2011-2012	1.098,908

### 10 Comprehensive Agreement with the State of Qatar

The College has a comprehensive agreement with the State of Qatar to establish, operate and administer a College of Applied Arts and Technology in Doha, Qatar for a ten year period, September 30, 2001 to August 31, 2012. The agreement is funded by the State of Qatar. For its services, the College is paid an annual Management Fee of 10% of base salaries. The College receives quarterly advances to cover cash flow requirements.

Due to Qatar		2007	2006
Cash on Deposit Less: Accruals	s	17,785,730 (682,620)	10,373,726 (649,954)
Net Liability	S	17,103,110	 9,723,772
Results of Operations		2007	2006
Gross Proceeds Management Costs	5	5,902,220 (917,855)	2,739,690 (314,464)
Net Proceeds	5	4,984,365	\$ 2,425,226

For the twelve months ending March 31, 2007

### 11 Financial instruments

The carrying values of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, approximate their fair values due to the relatively short periods to maturity of these instruments.

### 12 Rental accrual

Included in accounts payable is an accrual totalling \$2,734,561 for unpaid lease payments and related interest (\$611,577 cumulative - \$176,731 current year) for rental of Labrador West campus. The monthly lease amount was raised from \$50,000 to \$80,000, however based on directions from the Department of Works, Services and Transportation, the College continues to pay the original lease amount. As of the financial statement date, the outcome of any possible litigation regarding this dispute could not be determined. It is possible the College could have a recovery of some portion of this accrued liability.

### 13 Comparative figures

Certain of the 2006 comparative figures have been reclassified to conform to the financial presentation adopted in 2007.



Conseil scolaire francophone provincial de Terre-Neuve-et-Labrador FINANCIAL STATEMENTS/ AUDITORS' REPORT June 30, 2006

HARTERED ACCOUNTANTS

Suite 201, 516 Topsail Rd • St. John's, NL • A1E 2C5 Tel: (709) 364-5600 • Fax (709) 368-2146 www.noseworthychapman.co

### AUDITORS' REPORT

To the Department of Education, Government of Newfoundland and Labrador

We have audited the statement of financial position of the Conseil scolaire francophone provincial de Terre-Neuve-et-Labrador as at June 30, 2006 and the related statements of current revenues, expenditures and Board equity, statement of cash flows and statement of changes in capital fund position for the year then ended. These financial statements are the responsibility of the Board's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Board as at June 30, 2006 and the results of its operations and changes in its financial position for the year then ended in accordance with Canadian generally accepted accounting principles and as explained in Note 1 to the financial statements, and are in compliance with reporting requirements established for School Boards in the Province of Newfoundland and Labrador by the Department of Education

These financial statements are solely for the information and use of the Department of Education, Government of Newfoundland and Labrador. General purpose presentation financial statements have also been prepared for the same reporting period, accompanied by a separate audit report.

Noseworthy Chapman Chartered Accountants

St. John's, Newfoundland & Labrador

August 29, 2006

# Conseil scolaire francophone provincial de Terre-Neuve-et-Labrador STATEMENT OF FINANCIAL POSITION

June 30, 2006

	2006	2005
Assets		
Current Assets Cash (Supp. Info. 1) Short Term Investments (Supp. Info. 2) Accounts Receivable (Note 2) HST Receivable	\$ 13,434 350,000 328,031 46,821	\$ 30,100 125,719 322,911 24,213
Prepaid Expenses (Supp. Info. 3)	 8,249	7,899
Total Current Assets	746,535	510,842
Property and Equipment (Sch. 8)	8,194,960	8,268,691
	\$ 8,941,495	\$ 8,779,533
Liabilities and Board Equity		
Current Liabilities  Due to the Government of Newfoundland & Labrador Accounts Payable and Accrued (Note 3)  Current Maturities	\$ 97 475 213,849	\$ 111,619
Total Current Liabilities	 311 324	 111,619
Long-Term Debt		 -
Severance Pay Benefits - Teaching staff (Note 5) Severance Pay Benefits - Non-teaching staff (Note 5) Other Employee Benefits - Vacation pay Summer Pay Liability Deferred Revenue	107,096 37,244 28,372 233,887 120,742	140,259 35,698 46,490 264,402 83,167
	527,341	570,016
Board Equity  Deferred revenue relating to capital assets (Note 4)  Reserve - (Note 6)  Board Equity (Deficit)	8,172,135 15,000 (84,305)	8,243 012 - (145 114
Total Board Equity	8,102,830	8,097,898
	\$ 8,941,495	\$ 8,779,533

See Accompanying Notes

Chairperson

Director of Education

### Statement of Current Revenues, Expenditures and Board Equity (Deficiency)

### Year Ended June 30, 2006

	2006	2005
Current Revenue (Schedule 1)		
Federal Government Grants	\$ 1,222,951	\$ 750,458
Provincial Government Grants	4,149,337	4,009,911
Donations	424.000	07.540
Ancillary Services	124,060	97,548
Miscellaneous	15,583	17,552
	5,511,931	4,875,469
Current Expenditures		
Pupil Services - federal grant	915.868	573.148
Administration - (Schedule 2)	475,953	471,035
Programs - federal grant	154,780	154,780
Instruction (Schedule 3)	2,438,817	2,487,746
Operations and Maintenance (Schedule 4)	482,534	488,423
Pupil Transportation (Schedule 5)	265,580	208,619
Amortization of capital assets	366,392	317,373
Ancillary Services (Schedule 6)	112,254	83,875
Interest Expense Miscellaneous Expense (Schedule 7)	*	158
	5,212,179	4,785,157
23 111 Excess of Revenue over Expenditure before		
undernoted item	299,752	90,312
Transfer to Capital Fund	257,106	57,433
Excess of Revenue over Expenditure for the Period	42.645	32,879
Teacher severance pay accrual (Note 5)	33 163	(25,672)
Adjusted excess of Revenue over Expenditures	75,809	7,207
Board Deficiency, Beginning of Year	(145,114)	(152,321)
Transfer to Reserve (Note 6)	(15,000)	*
Fund Deficiency, End of the Year	\$ (84,305)	\$ (145,114)

## Conseil scolaire francophone provincial de Terre-Neuve-et-Labrador Statement of Cash Flows

Year Ended June 30, 2006

			2006		2005
60	Operating Activities				
011	Excess of Revenue over Expenditures	S	75,809	\$	7,207
	(Expenditures over Revenue)				
012	Changes in Non-Cash Working Capital				
013	- Short Term Investments		(224, 281)		149,281
014	- Accounts Receivable		(27,728)		(5,445)
015	- Prepaid Expenses		(350)		28,045
014	- Accounts Payable & Accrued Expenses		199,705		(102,916)
015	- Amortization of fixed assets		2,854		2,853
016	Other non-working capital items				
016	- Summer Pay Liability		(30,515)		1,507
016	- Severance pay accrual		(31,617)		26,114
	- Other employee benefits		(18, 118)		4,825
	- Deferred revenue	-	37,575		(28,200)
			(16,666)	_	83,271
61	Financing Activities				
	Proceeds form Bank Loans		-		
	Grants - Capital		292,661		2,149,683
	Other Capital Revenue				-
	Changes in Long-Term Debt		*		
015	Other	-	•		
62	Investing Activities		292,661		2,149,683
	Proceeds in Sale of Capital Assets				
	Additions to Property and Equipment		/000 0041		(0.440.000)
	Other-telephone system		(292,661)		(2,149,683)
013	Otter-telephone system		•		(28,533)
			(292,661)		(2,178,216)
63	Increase (decrease) in Cash		(16,666)		54,738
64	Cash, Beginning of the Year		30,100		(24,638)
65	Cash, End of the Year	S	13,434	S	30,100

Statement of Changes in Capital Fund Year Ended June 30, 2006

Proceeds from Bank Loans				2006	2005
1011 - School Construction   S	70	Capital Receipts			
012 - Equipment 013 - Service Vehicles 014 - Pupil Transportation  2    Federal Grants 011    School Construction and Equipment 012    Other  3    Donations 011 - Cash Receipts 012 - Non-Cash Receipts 013 - Restricted Use  4    Sale of Capital Assets - Proceeds 011 - Land & 012 Buildings 013 - Equipment 014 - Service Vehicles 015 - Pupil Transportation Vehicles  5    Other Capital Revenues 011 - Interest on Capital Fund Investments 012 - Premiums on Debentures 013 - Recoveries of Expenditures 014 - Native Peoples Grants 015 - Insurance Proceeds 016 - Native Peoples Grants 017 - Miscellaneous - Capital Grants - Province of NL - Department of Education Info Technology Grants - Cost sharing for Info Technology Grants  otal Capital Receipts  7    Transfer from Reserve Account  Transfer to/from Current Fund  257 106    57 433	71	Proceeds from Bank Loans			
013 - Service Vehicles 014 - Pupil Transportation  2    Federal Grants 011    School Construction and Equipment 012    Other  3    Donations 011 - Cash Receipts 012 - Non-Cash Receipts 013 - Restricted Use  4    Sale of Capital Assets - Proceeds 011 - Land & 012 Buildings 013 - Equipment 014 - Service Vehicles 015 - Pupil Transportation Venicles  5    Other Capital Revenues 011 - Interest on Capital Fund Investments 012 - Premiums on Debentures 013 - Recoveries of Expenditures 014 - Recoveries of Expenditures 015 - Insurance Proceeds 016 - Native Peoples Grants 017 - Miscellaneous - Capital Grants - Province of NL - Department of Education Info Technology Grants 018 - Cost sharing for info Technology Grants 019 - Transfer from Reserve Account 019 - Transfer from Reserve Account 019 - Transfer to/from Current Fund 019 - Service Vehicles 019 - Service Vehicles 010 - Service Vehicles 010 - Service Vehicles 011 - Land & 012 Buildings 012 - Service Vehicles 013 - Sequipment 014 - Service Vehicles 015 - Pupil Transfer from Reserve Account	01	1 - School Construction	3	-	\$ -
Pederal Grants	01	2 - Equipment			
Pederal Grants	01	3 - Service Vehicles			
O11 School Construction and Equipment O12 Other  3 Donations O11 - Cash Receipts O12 - Non-Cash Receipts O13 - Restricted Use  4 Sale of Capital Assets - Proceeds O11 - Land & 012 Buildings O13 - Equipment O14 - Service Vehicles O15 - Pupil Transportation Venicles  5 Other Capital Revenues O11 - Interest on Capital Fund Investments O12 - Premiums on Debentures O13 - Recoveries of Expenditures O15 - Insurance Proceeds O16 - Native Peoples Grants O17 - Miscellaneous - Capital Grants - Province of NL - Department of Education Info Technology Grants - Cost sharing for Info Technology Grants otal Capital Receipts  7 Transfer from Reserve Account  Transfer to/from Current Fund  257.106 57.43:	01	4 - Pupil Transportation			
Donations  O11 - Cash Receipts O12 - Non-Cash Receipts O13 - Restricted Use  4  Sale of Capital Assets - Proceeds O11 - Land & 012 Buildings O13 - Equipment O14 - Service Vehicles O15 - Pupit Transportation Vehicles  5  Other Capital Revenues O11 - Interest on Capital Fund Investments O12 - Premiums on Debentures O13 - Recoveries of Expenditures O15 - Insurance Proceeds O16 - Native Peoples Grants O17 - Miscellaneous - Capital Grants - Province of NL - Department of Education Info Technology Grants - Cost sharing for info Technology Grants otal Capital Receipts  7  Transfer from Reserve Account  5  Transfer to/from Current Fund  257 106  57 433	72	Federal Grants			*
Donations  O11 - Cash Receipts O12 - Non-Cash Receipts O13 - Restricted Use  4	01	1 School Construction and Equipment			
011 - Cash Receipts	01	2 Other	_		
012 - Non-Cash Receipts   013 - Restricted Use	73	Donations			*
012 - Non-Cash Receipts   013 - Restricted Use	01	1 - Cash Receipts			-
Sale of Capital Assets - Proceeds  O11 - Land & O12 Buildings  O13 - Equipment  O14 - Service Vehicles  O15 - Pupil Transportation Vehicles  Other Capital Revenues  O11 - Interest on Capital Fund Investments  O12 - Premiums on Debentures  O13 - Recoveries of Expenditures  O15 - Insurance Proceeds  O16 - Native Peoples Grants  O17 - Miscellaneous  - Capital Grants - Province of NL  - Department of Education Info Technology Grants  - Cost sharing for info Technology Grants  otal Capital Receipts  Transfer from Reserve Account  Transfer to/from Current Fund  257.106  57.433					
011 - Land & 012 Buildings			-		
011 - Land & 012 Buildings       -         013 - Equipment       -         014 - Service Vehicles       -         015 - Pupil Transportation Vehicles       -         5 Other Capital Revenues       -         011 - Interest on Capital Fund Investments       -         012 - Premiums on Debentures       -         013 - Recoveries of Expenditures       -         015 - Insurance Proceeds       -         016 - Native Peoples Grants       -         017 - Miscellaneous       -         - Capital Grants - Province of NL       35,555       2,092,256         - Department of Education Info Technology Grants       -       -         otal Capital Receipts       35,555       2,092,256         7 Transfer from Reserve Account       -       -         8 Transfer to/from Current Fund       257,106       57,433	7.4	Sale of Capital Assets - Proceeds		*	
013 - Equipment       -         014 - Service Vehicles       -         015 - Pupil Transportation Vehicles       -         5 Other Capital Revenues       -         011 - Interest on Capital Fund Investments       -         012 - Premiums on Debentures       -         013 - Recoveries of Expenditures       -         015 - Insurance Proceeds       -         016 - Native Peoples Grants       -         017 - Miscellaneous       -         - Capital Grants - Province of NL       35,555       2,092,256         - Department of Education Info Technology Grants       -       -         - Cost sharing for Info Technology Grants       -       -         otal Capital Receipts       35,555       2,092,256         7 Transfer from Reserve Account       -       -         8 Transfer to/from Current Fund       257,106       57,433	01				
014 - Service Vehicles         -           015 - Pupil Transportation Vehicles         -           5 Other Capital Revenues         -           011 - Interest on Capital Fund Investments         -           012 - Premiums on Debentures         -           013 - Recoveries of Expenditures         -           015 - Insurance Proceeds         -           016 - Native Peoples Grants         -           017 - Miscellaneous         -           - Capital Grants - Province of NL         35,555         2,092,25           - Department of Education Info Technology Grants         -         -           - Cost sharing for Info Technology Grants         -         -           otal Capital Receipts         35,555         2,092,25           7 Transfer from Reserve Account         -         -           8 Transfer to/from Current Fund         257,106         57,43		The state of the s			
015 - Pupil Transportation Venicles         -           5 Other Capital Revenues         -           011 - Interest on Capital Fund Investments         -           012 - Premiums on Debentures         -           013 - Recoveries of Expenditures         -           015 - Insurance Proceeds         -           016 - Native Peoples Grants         -           017 - Miscellaneous         -           - Capital Grants - Province of NL         35,555         2,092,256           - Department of Education Info Technology Grants         -         -           - Cost sharing for Info Technology Grants         -         -           otal Capital Receipts         35,555         2,092,256           7 Transfer from Reserve Account         -         -           8 Transfer to/from Current Fund         257,106         57,433					
011 - Interest on Capital Fund Investments       -         012 - Premiums on Debentures       -         013 - Recoveries of Expenditures       -         015 - Insurance Proceeds       -         016 - Native Peoples Grants       -         017 - Miscellaneous       -         - Capital Grants - Province of NL       35,555       2,092,256         - Department of Education Info Technology Grants       -       -         - Cost sharing for Info Technology Grants       -       -         otal Capital Receipts       35,555       2,092,256         7 Transfer from Reserve Account       -       -         8 Transfer to/from Current Fund       257,106       57,433					
011 - Interest on Capital Fund Investments       -         012 - Premiums on Debentures       -         013 - Recoveries of Expenditures       -         015 - Insurance Proceeds       -         016 - Native Peoples Grants       -         017 - Miscellaneous       -         - Capital Grants - Province of NL       35,555       2,092,256         - Department of Education Info Technology Grants       -       -         - Cost sharing for Info Technology Grants       -       -         otal Capital Receipts       35,555       2,092,256         7 Transfer from Reserve Account       -       -         8 Transfer to/from Current Fund       257,106       57,433	5	Other Capital Revenues		+	
012 - Premiums on Debentures       -         013 - Recoveries of Expenditures       -         015 - Insurance Proceeds       -         016 - Native Peoples Grants       -         017 - Miscellaneous       -         - Capital Grants - Province of NL       35,555       2,092,256         - Department of Education Info Technology Grants       -       -         - Cost sharing for Info Technology Grants       -       -         otal Capital Receipts       35,555       2,092,256         7 Transfer from Reserve Account       -       -         8 Transfer to/from Current Fund       257,106       57,433	01				
013 - Recoveries of Expenditures       .         015 - Insurance Proceeds       .         016 - Native Peoples Grants       .         017 - Miscellaneous       .         - Capital Grants - Province of NL       .         - Department of Education Info Technology Grants       .         - Cost sharing for Info Technology Grants       .         otal Capital Receipts       .         7 Transfer from Reserve Account       .         8 Transfer to/from Current Fund       .         257.106       .         57.433					
015 - Insurance Proceeds       -         016 - Native Peoples Grants       -         017 - Miscellaneous       -         - Capital Grants - Province of NL       35,555       2,092,256         - Department of Education Info Technology Grants       -         - Cost sharing for Info Technology Grants       -         otal Capital Receipts       35,555       2,092,256         7 Transfer from Reserve Account       -       -         8 Transfer to/from Current Fund       257,106       57,433					
016 - Native Peoples Grants   -					
017 - Miscellaneous   2,092,256   2,092,					
- Capital Grants - Province of NL					
- Department of Education Info Technology Grants - Cost sharing for Info Technology Grants  otal Capital Receipts 35,555 2,092,25  7 Transfer from Reserve Account  8 Transfer to/from Current Fund 257,106 57,433	9.			75 565	2.002.250
- Cost sharing for Info Technology Grants  otal Capital Receipts 35,555 2,092,25  7 Transfer from Reserve Account  8 Transfer to/from Current Fund 257,106 57,433				55,555	2,002,200
Data   Capita   Receipts   35,555   2,092,256     Transfer from Reserve Account					
7 Transfer from Reserve Account 8 Transfer to/from Current Fund 257,106 57,43:		- cost sharing for this rechnology Grants	-		
8 Transfer to/from Current Fund 257,106 57,43:	otal C	Capital Receipts		35,555	2,092,250
20,100	7	Transfer from Reserve Account		,	
	8	Transfer to/from Current Fund		257 106	57.433
otal \$ 292,661 \$ 2,149,68:					
	otal		3	292,661	\$ 2,149,683

Statement of Changes in Capital Fund (Cont'd) Year Ended June 30, 2006

			2006	2005
80	Capital Disbursements			
81	Additions to Property & Equipment			
011		\$		s -
012	- Buildings	*		1,995,986
	- Furniture & Equipment - Schools		216.809	124,645
014			75.852	29.052
015	- Service Vehicles			20,002
	- Pupil Transportation			
017		-	*	28,533
			292,661	2,178,216
82	Principal Repayment of Long Term Debt			
011	- School Construction			
012				
013	- Service Vehicles			
014	- Other			
			*	*
83	Miscellaneous Disbursements			
013	- Other			
		***************************************		
	Total Capital Dishursaments	•	222.22	
	Total Capital Disbursements	2	292,661	\$ 2,178,216

Notes to the Financial Statements Year Ended June 30, 2006

### 1. Significant Accounting Policies:

The accompanying financial statement have been prepared on a fund accounting basis which is generally accepted for School Districts. Fund accounting can be defined as "accounting procedures in which a self-balancing group of accounts is provided for each fund". It is customary for School Districts to account separately for the current and capital funds.

A summary of significant accounting policies adopted by the District, relating to their use of fund accounting, is as follows:

- (a) Grants received by the District are recorded in either the current or capital funds depending on their source. Grants from the Department of Education are treated as current revenues while those from the province in regard to capital projects arerecorded as capital revenues.
- (b) Fixed asset additions are recorded at full cost in the capital fund
- (c) Effective July 1, 2003, the District commenced the amortization of its capital assets. A retroactive calculation was performed based on the straight-line method based on the following number of years.

School buildings - 40 years Furniture - 10 years Equipment - 10 years Computers - 4 years

- (d) Funding relating to capital assets is deferred and amortized according to the same method used for the assets to which its relates
- (e) The School board has acquired, in certain cases, land for its buildings without cost. In other cases, the board obtained authorization to use the land without ownership, as long as the properties are used for educational purposes. In the case where the land is board property, value determinations were not possible, meaning that the fair market value was not recorded.
- (f) Subsequent to lease arrangments with tenants at the Centre scolaire et communautaire des Grands-Vents in St. John's, this reserve represents internally restricted funds to provide for the future acquisition of necessary computer equipment and major building repairs for this building.

Notes to the Financial Statements Year Ended June 30, 2006

		2006	2005
2.	Accounts Receivable		
	Current		
11	131 Provincial Government	\$ 234,524	\$ 265,602
	132 Transportation	4,176	4,489
	133 Federal Government	33,672	24,345
	136 Other School Districts	-	~
	137 Rent	46,503	22,419
	138 Interest	131	544
	139 Travel Advances and Misc	7,765	5.250
	Capital		
11	231 Provincial Government Construction Grants	1,260	262
	233 Local Contributions	*	*
	234 Other School Districts		
	235 Other		
		\$ 328,031	\$ 322,911

Notes to the Financial Statements Year Ended June 30, 2006

			2006	2005
3.	Accounts Paya	ble and Accrued		
	Current			
21	111 Trade Payable 112 Accrued 113 114 115 Payroll Deduction 116 Retail Sales Tax 117 Deferred Grants 118 Other - Teacher		\$ 24,718 189,131	\$ 59,624 25,115 26,880
	Capital			
21	211 Trade Payable 212 Accrued 213 217 Deferred Grants 218 Other	- Liabilities - Interest	-	:
			\$ 213,849	\$ 111,619

Notes to the Financial Statements Year Ended June 30, 2006

			2006	2005
4.	Deferred revenue related to capital assets -			
	beginning of year	\$	8,243,012	\$ 6,407,848
	Add			
	Transfer of Operating Funds to Capital Fund Grants		257,106	57,433
	- Province - Contribution for Capital Construction - Other -			-
	Capital Projects funded by the province but paid directly to other souces on behalf of the District	0	35,555	2,092,251
	Donations		00,000	2,002,201
	Proceeds from the sale of Capital Assets			
	- Land		-	
	- Buildings			
	- Equipment		-	
	- Vehicles			
	- Other		-	4
	Interest on Capital Fund Investments			
	Recoveries of Expenditures		-	
	Insurance Proceeds - Capital		-	
	Miscellaneous		*	
			292,661	2 149 684
	Deduct Adjustments			
	Amortization of Investment in Capital Assets		363,538	314,520
	Cost of assets sold			
	- Land		*	*
	- Buildings - Equipment			*
	- Vehicles		-	*
	- Other			-
	- Other			~
			363,538	314,520
	Other			-
23	221 Deferred revenue relating to capital assets -end of year	\$	8,172,135	\$ 8,243,012

Notes to the Financial Statements Year Ended June 30, 2006

### 5. Accrued Severance Leave

The amount of \$(33,163) for teachers' severance costs and the amount of \$1,546 for non-teaching staff severance costs are included in expenses. The amount of \$107,096 for teachers' severance costs and the amount of \$37,244 for non-teaching staff severance costs for a total of \$144,340 are included in the liabilities.

The adjustment for teachers' severance pay is required by the Department of Education of the Government of Newfoundland and Labrador and has no impact on the operation of the School Board. No account receivable is included in the accounts to offset this liability.

The accrued severance leave for non-teaching personnel is funded out of the board's regular operating grants.

### 6. Reserve

According to leases with the tenants of the Centre scolaire et communautaire des Grands-Vents à St. Jean, this reserve constitutes funds that management has designated as restricted funds to allow for the future purchase of computer equipment and major renovations of the building

Current Revenues Year Ended June 30, 2006

32 010 Provincial Government Grants         \$ 1,166,437         \$ 1,249, Amort. of deferred rev for capital assets         363,538         314, 314, 314, 314, 314, 314, 314, 314,	Current I	Revenues	2006	2005
Regular Operating Grants   \$ 1,222,951   \$ 750,000		Federal Government Grants		
011 Regular Operating Grants       \$ 1,166,437       \$ 1,249, Amort. of deferred rev for capital assets       363,538       314, 314, 314, 314, 314, 314, 314, 314,			\$ 1,222,951	\$ 750,458
Amort. of deferred rev for capital assets  O16 Special Grants - French Immersion - Official Language Monitor - Textbook credit allocation - Textbook credit alloc	32 010	Provincial Government Grants		
Amort. of deferred rev for capital assets  O16 Special Grants	011	Regular Operating Grants	\$ 1,166,437	\$ 1,249,593
Official Canguage Monitor				314,520
- Official Language Monitor	016			
- Official Language Monitor		- French Immersion	-	
- French Language recuperation		- Official Language Monitor	49,823	38,770
- Textbook credit allocation			-	
- Other Salaries and Benefits  017 - Superintendent and Asst. Supts 177,095 69,021 - Regular Teachers 1,993,651 2,037,022 - Substitute Teachers 47,973 68, - Student Assistants 36,704 19,030 Pupil Transportation - Board Owned 032 - Contracted 263,496 200,033 - Handicapped 4,149,337 4,009,033 O10 Donations 012 Cash Receipts 013 Non Cash Receipts 014 Restricted Use 4,149,337 4,009,031 Revenues from Rental of Residences 021 Revenues from Rental of Schools and Facilities 99,060 72,031 Cafeterias 032 Other - ARCO 25,000 25,000 25,000			284	213
Salaries and Benefits  017 - Superintendent and Asst. Supts. 177,095 69,021 - Regular Teachers 1,993,651 2,037,022 - Substitute Teachers 47,973 68, - Student Assistants 36,704 19,030 Pupil Transportation - Board Owned 032 - Contracted 263,496 200,033 - Handicapped 263,496 200,033 - Handicapped 4,149,337 4,009,033		- Communication Tech	-	
017 - Superintendent and Asst. Supts       177,095       69,021         021 - Regular Teachers       1,993,651       2,037,022         022 - Substitute Teachers       47,973       68,023         - Student Assistants       36,704       19,030         030 Pupil Transportation       -       -         031 - Board Owned       -       -         032 - Contracted       263,496       200,000         033 - Handicapped       -       -         33 010 Donations       -       -         012 Cash Receipts       -       -         013 Non Cash Receipts       -       -         014 Restricted Use       -       -         34 010 Ancillary Services       -       -         011 Revenues from Rental of Residences       -       -         021 Revenues from Rental of Schools and Facilities       99,060       72,6         031 Cafeterias       -       99,060       72,6         032 Other - ARCO       25,000       25,000		- Other	50,336	11,982
021 - Regular Teachers       1,993,651       2,037,022         022 - Substitute Teachers       47,973       68,004         - Student Assistants       36,704       19,003         030 Pupil Transportation       -       -         031 - Board Owned       -       -         032 - Contracted       263,496       200,003         033 - Handicapped       -       -         012 Cash Receipts       -       -         013 Non Cash Receipts       -       -         014 Restricted Use       -       -         34 010 Ancillary Services       -       -         011 Revenues from Rental of Residences       -       -         021 Revenues from Rental of Schools and Facilities       99,060       72,000         031 Cafeterias       -       -         032 Other - ARCO       25,000       25,000		Salaries and Benefits		
022       - Substitute Teachers       47,973       68,         - Student Assistants       36,704       19,         030       Pupil Transportation       -         031       - Board Owned       -         032       - Contracted       263,496       200,         033       - Handicapped       -         33       010       Donations       -         012       Cash Receipts       -         013       Non Cash Receipts       -         014       Restricted Use       -         34       010       Ancillary Services         011       Revenues from Rental of Residences       -         021       Revenues from Rental of Schools and Facilities       99,060       72,000         031       Cafeterias       -       99,060       72,000         032       Other - ARCO       25,000       25,000	017	- Superintendent and Asst. Supts	177,095	69,960
- Student Assistants 36,704 19, 030 Pupil Transportation	021	- Regular Teachers	1,993,651	2,037,083
030 Pupil Transportation 031 - Board Owned 032 - Contracted 263,496 200, 033 - Handicapped 4,149,337 4,009,  33 010 Donations 012 Cash Receipts 013 Non Cash Receipts 014 Restricted Use	022	- Substitute Teachers	47,973	68,360
031 - Board Owned 032 - Contracted 033 - Handicapped  4,149,337 4,009,  33 010 Donations 012 Cash Receipts 013 Non Cash Receipts 014 Restricted Use  34 010 Ancillary Services 011 Revenues from Rental of Residences 021 Revenues from Rental of Schools and Facilities 031 Cafeterias 032 Other - ARCO 25,000 25,000		- Student Assistants	36,704	19,180
032 - Contracted 263,496 200, 033 - Handicapped -  33 010 Donations 012 Cash Receipts 013 Non Cash Receipts 014 Restricted Use -  34 010 Ancillary Services 011 Revenues from Rental of Residences 021 Revenues from Rental of Schools and Facilities 99,060 72,0031 Cafeterias 032 Other - ARCO 25,000 25,000	030	Pupil Transportation	-	
033 - Handicapped   -	031	- Board Owned	-	
33 010 Donations 012 Cash Receipts 013 Non Cash Receipts 014 Restricted Use  34 010 Ancillary Services 011 Revenues from Rental of Residences 021 Revenues from Rental of Schools and Facilities 031 Cafeterias 032 Other - ARCO  4,149,337  4,009,9  4,149,337  4,009,9  4,149,337  4,009,9  5	032	- Contracted	263,496	200,250
33 010 <b>Donations</b> 012 Cash Receipts 013 Non Cash Receipts 014 Restricted Use  34 010 <b>Ancillary Services</b> 011 Revenues from Rental of Residences 021 Revenues from Rental of Schools and Facilities 031 Cafeterias 032 Other - ARCO 25,000 25,000	033	- Handicapped	 -	
012 Cash Receipts       -         013 Non Cash Receipts       -         014 Restricted Use       -         34 010 Ancillary Services       -         011 Revenues from Rental of Residences       -         021 Revenues from Rental of Schools and Facilities       99,060         031 Cafeterias       99,060         032 Other - ARCO       25,000			 4,149,337	4,009,911
013 Non Cash Receipts 014 Restricted Use  34 010 Ancillary Services 011 Revenues from Rental of Residences 021 Revenues from Rental of Schools and Facilities 031 Cafeterias 032 Other - ARCO 25,000 25,000	33 010	Donations		
014 Restricted Use			-	
34 010 Ancillary Services  011 Revenues from Rental of Residences  021 Revenues from Rental of Schools and Facilities  031 Cafeterias  032 Other - ARCO  25,000  25,000			-	
011 Revenues from Rental of Residences       -         021 Revenues from Rental of Schools and Facilities       99,060         031 Cafeterias       -         032 Other - ARCO       25,000	014	Restricted Use	 	 
011 Revenues from Rental of Residences       -         021 Revenues from Rental of Schools and Facilities       99,060         031 Cafeterias       -         032 Other - ARCO       25,000	24 010	Anaillant Cantings	 -	
021 Revenues from Rental of Schools and Facilities       99,060       72,5         031 Cafeterias       -       25,000       25,0         032 Other - ARCO       25,000       25,0				
Facilities       99,060       72,5         031 Cafeterias       -       25,000       25,0         032 Other - ARCO       25,000       25,0			-	
031 Cafeterias - 25,000	021		00 000	70 F 45
032 Other - ARCO 25,000 25,000	031		99,000	12,548
			25,000	25,000
104.000 07			124,060	97,548

Current Revenues Year Ended June 30, 2006

			2006		2005
35 010	Miscellaneous				
011	Interest on Investments	\$	3,881	\$	2,902
012	Bus Charters		•		
021	Recoveries of Expenditures		3.616		3,575
031	Revenues from Other School Boards				
051	Insurance Proceeds				44
061	Bilingual Education Revenue				-
071	Operating Rev. from Native Peoples Grant		**		
081	Miscellaneous Federal Grants		•		
091	Textbooks		60		
092	Other				
	- Mining Company Grants		7,767		11,035
	- Tutoring for tuition				
	- Sundry	-	319	-	40
			15,583		17,552
	Total Current Revenues	\$	5,511,931	\$	4,875,469

## Conseil scolaire francophone provincial de Terre-Neuve-et-Labrador Administration Expenditures Year Ended June 30, 2006

		2006	2005
51	Salaries and Benefits		
01	1 - Superintendents and		
	Assistant Superintendents	\$ 199,008	\$ 197,229
01	2 - Board Office Personnel	100,724	94,801
01	3 Office Supplies	4,845	5,595
01	4 Replacement Furniture and Equipment	1,132	
01	5 Postage	4,490	5,399
01	6 Telephone	11,818	12,706
01	7 Office Equipment Rentals and Repairs	5,648	4,428
01	8 Bank Charges	2,257	2,199
01	9 Electricity	-	*
02	1 Fuel		
02	2 Insurance		562
02	3 Repairs and Maintenance - Office Building	2,780	~
02	4 Travel	25,349	22,065
02	5 Board Meeting Expenses	47,977	46,965
02	6 Election Expenses	112	-
02	7 Professional Fees	27,541	15,070
02	8 Advertising - Recrutement	15,283	31,799
02	9 Membership Dues	15,783	12,020
	1 Municipal Service Fees	711	-
03	2 Rental of Office Space	-	7,796
03	3 Relocation Expenses	5,783	11,550
034	4 Miscellaneous	3,776	4
03	5 Payroll Tax		-
	Training	936	851
	Total Administration Expenditures	\$ 475,953	\$ 471,035

### Instruction Expenditures Year Ended June 30, 2006

52	10 Instructional Salaries (Gross)	2006	2005
02	11 Teachers' Salaries - Regular	\$ 1,652,964	\$ 1,722,973
	12 - Substitute	42,944	55,932
	13 - Board Paid	7,967	15,235
	14 Augmentation	.,007	,0,200
	15 Employee Benefits	313,048	282,863
	16 School Secretaries - Salaries & Benefits		105,552
	17 Payroll Tax	37,684	37.048
	18 Other - Sal. & Ben program coord.	91,297	96.323
	Other - Sal. & Ben - student asst	31,687	13 186
	Other - Sal & Ben - Labrador	1,297	-
		2,282,800	2,329 112
52	40 Instructional Materials		
	41 General Supplies	15,301	12,766
	42 Library Resource Materials		
	43 Teaching Aids	19,478	21,702
	44 Textbooks	-	-
		34,779	34,468
52	60 Instructional Furniture and Equipment		
	61 Replacement	8.388	11 168
	62 Rentals and Repairs	10,112	8,596
		18,500	19 764
50	80 Instructional Staff Travel		
	81 Program Co-ordinators	19.400	25 240
	82 Teachers' Travel	21,947	25,249 18,001
	83 Inservice and Conferences	6.659	1,112
	moorvioo and contention	0,009	1,112
		48,006	44,362
52	90 Other Instructional Costs		
	91 French Monitor Program	54.320	42,952
	92 Miscellaneous	•	1,183
	Special Needs assessments	-	7,553
	Kinderstart	412	8,352
		54.732	60,040
	Total Instruction Expenditures	\$ 2,438,817	\$ 2,487,746

Operations and Maintenance Expenditures - Schools Year Ended June 30, 2006

		2006		2005
53	011 Salaries - Janitorial	\$ 166,607	\$	172,135
	012 - Maintenance	36,971		31,487
	013 Payroll Tax			
	014 Electricity	124,587		112,602
	015 Fuel	-		-
	016 Municipal Service Fees/Garbage Removal	9,939		7,941
	017 Telephone	24,585		24,511
	Communications - Distance education	433		806
	018 Vehicle Operating and Travel	7,972		9,680
	019 Janitorial Supplies	15,641		13,270
	021 Janitorial Equipment	632		885
	022 Repairs and Maintenance - Buildings	40,247		40,450
	023 - Equipment	5,118		4,164
	024 Contracted Services - Janitorial			260
	025 Snow Clearing	47,317		44,811
	026 Rentals	-		22,399
	027 Other (Miscellaneous)	 2,485		3,022
	Total Operations and Maintenance	\$ 482,534	S	488,423

### Pupil Transportation Expenditure Year Ended June 30, 2006

			2006		2005	
54	010	Operation and Maintenance of Board				
		Owned Fleet	\$		S	
	011	Salaries and Benefits- Administration				
	012	- Drivers and		-		
		Mechanics				-
	013	Payroll Tax		-		
	014	Debt Repayment-Interest				
	015	- Principal				*
	016	Bank Charges				
	017	Gas and Oil				
	018	Licenses				
	019	Insurance		*		-
	021	Repairs and Maintenance - Fleet				-
	022	- Building		*		
	023	Tires and Tubes				
	024	Heat and Light				-
	025	Municipal Service		-		*
	026	Snow Clearing		*		
	027	Office Supplies				
	028	Rent				
	029	Travel		-		-
	031	Professional Fees				*
	032	Miscelianeous		-		
	033	Telephone				~
	034	Vehicle Leases				-
						×
54	040	Contracted Services				
	041	Regular Transportation	265.5	80	208,6	10
	042	Handicapped	200,0	-	200,0	
		The state of the s		-		
			265.5	80	208.6	19
		Pupil Transportation Expenditures	\$ 265,5	80	\$ 208,6	19
				-	The state of the s	The State of the S

### Ancillary Services and Miscellaneous Expenses Year Ended June 30, 2006

Schedule 6

### Ancillary Services

The Board owns and operates the following ancillary services:

		20	06	20	05
55	Ancillary Services				
011	Operation of Teachers' Residences	\$	-	S	-
031	Cafeterias				-
032	Other - Community Centre operations	112	2,254	83,	875
032	Other - Environmental Centre		*		-
		\$ 11:	2,254	\$ 83,	875

Schedule 7

### Miscellaneous Expenses

The Board has incurred the following miscellaneous expenses:

			-	
57 011 Miscellaneous Expenses	\$		\$	158
		-		
	¥		9	150
Other	\$		\$	158

Details of Property and Equipment Year Ended June 30, 2006

			Cost 2005	Additions 2006	Cost 2006	Accumulated Amortization 2006	Net book value 2006	Net book value 2005
12	210 Lan	d and Sites						
	211	Land and Sites	\$ .	\$ .	\$ -	2 -	<u>\$</u> .	\$ .
12	220 Buil	dings						
		Schools	11,051,437		11,051,437	3,286,794	7,764,643	8,026,290
		Administration					*	
		Residential		*		*		
		Recreational	4	*			*	*
	225	Other	****	*	+	-	*	-1
			11,051,437		11,051,437	3,286,794	7,764,643	8,026,290
12	230 Furi	niture and Equip.						
		Schools	374 032	216,309	590.841	269.827	321,014	176.152
	232	Administration	213,241	45,214	258,455	176,726	81,729	66,249
	233	Residential		2				
		Recreation	-			-	-	
	235	Other - CGV		30,638	30,638	3,064	27,574	*
			587,273	292,661	879,934	449,617	430,317	242,401
12	240 Veh	icles						
	241	1 Service Vehicles	-	-		-	*	
12	250 Pup	il Transportation						
		Land						4
	252	Building						
	253	Vehicles - Buses						
	254	- Service						
		Equipment		*				
	256	Otner	-	-	*	*	-	
			-			*		
12	260 Misc	Capital Assets						
	261	Other	*		*	*		*
7	otal Prop	enty and Equipment	\$ 11,638,710	\$ 292,661	\$ 11,931,371	\$ 3,736,411	\$ 8.194,960	\$ 8,268,691

## Conseil scolaire francophone provincial de Terre-Neuve-et-Labrador Details of Long Term Debt

Year Ended June 30, 2006

			2006	2005
22	210 Loans Other than F	Pupil Transportation	\$	\$
	Ref. #			
	211 Bank Loans			
	Repayable \$	monthly, maturing		
		monthly, maturing	-	
		monthly, maturing		
	Repayable \$	monthly, maturing	-	
	Repayable \$	monthly, maturing		
	Repayable \$	monthly, maturing	-	
	Total 211			
	212 Mortgages			
		annually, maturing	-	
		monthly, maturing	-	
		monthly, maturing	-	
		monthly, maturing	-	
		monthly, maturing	-	
		monthly maturing	-	-
	Total 212		-	
	213 Debentures			
	Repayable \$	annually, maturing	-	
	Repayable \$	monthly, maturing	-	
	Total 213		*	
	Subtotal			*
	215 Less Current Maturi	ties		
	Total Loans Other Than Pupil Transportation		*	

Details of Long Term Debt Year Ended June 30, 2006

2	220	Loans - Pupil Transpor	tation	20	006	20	05
		Ref #					
	221	Vehicle Bank Loans					
		Repayable \$	monthly, maturing	S		S	-
		Repayable \$			-		
		Repayable \$			-		
		Repayable \$			-		
		Repayable \$	monthly, maturing		-		
		Repayable \$	monthly, maturing				-
			monthly_maturing				
			monthly, maturing				
			monthly, maturing		-		-
			monthly, maturing				-
			monthly, maturing				
			monthly, maturing				
		Repayable \$	monthly, maturing				-
		Total 221			-		-
	222	Land Ruildings and S	Equipment Bank Loans				
	446		monthly_maturing				
			monthly, maturing				-
			monthly, maturing				
			monthly, maturing				
			monthly, maturing				
				-	-		_
		Total 222			-		-
		Subtotal			+		-
	223	Less Current Maturities			+		
		Total Loans - Pupil Trai	nsportation		-		
		Total Long Term Debt		5		53	

Summary of Long Term Debt Year Ended June 30, 2006

De	scription	Ref#	Rate	Balan Beginn of Peri	ing	Durin	ned g	Princip Repays for Per	ment	of
A)	School Construction			5	-	5	-	\$		\$
B)	Equipment				-				-	
C)	Service Vehicles				*					*
D)	Other Integrated Education Council 8% - 9 3/4%									
E)	Pupil Transportation						-			-
Tot	al Loans			\$		\$	*	\$		\$ -

Schedule of Current Maturities Year Ended June 30, 2006

Description	Year 1	Year 2	Year 3	Year 4	Year 5
A) School Construction	\$ -	\$ -	\$ -	\$ -	\$ -
B) Equipment			-	•	
C) Service Vehicles		-	-	-	
D) Other					
E) Pupil Transportation				٠	
Total	\$ -	\$ -	\$ -	\$ -	\$ -

Schedule of Interest Expense Year Ended June 30, 2006

56 010		2006	2005
	Description		
012	Capital School Construction IEC	\$ -	\$ -
	Equipment		
	Service Vehicles		
	Other Energy Management Total Capital		·
013 014	Current - Operating Loans - Supplier Interest - Charges	-	-
	Total Current	*	-
	Total Interest Expense	\$ -	\$ -

#### Supplementary Information Year Ended June 30, 2006

1.	Cash	2006	2005
11	Current 110 Cash on Hand and in Bank 111 Cash on Hand	\$ -	\$ -
	112 Bank - Current 113 - Savings 114 - Teachers' Payroll 115 - Non Teachers' Payroll 116 - Coupon (Debenture) 117 - Other (Petty Cash)	13,434	30,100
11	Capital 210 Cash on Hand and in Bank 211 Cash on Hand 212 Bank - Current 213 - Savings 214 - Other	13,434	30,100
2	Total Cash on Hand and in Bank	13,434	30,100
2.	Short Term Investments		
11	Current  121 Term Deposits  122 Canada Savings Bonds  123 Other  - Canada Treasury Bills - Mutual Funds - Balance in Broker account - Guaranteed Investment Certificate	350,000	125,719
11	Capital 221 Term Deposits 222 Canada Savings Bonds 223 Other	-	•
	Total Short Term Investments	\$ 350,000	\$ 125,719

Supplementary Information Year Ended June 30, 2006

	2006	2005
3. Prepaid Expenses		
Current		
11 141 Insurance		
142 Municipal Service Fees	\$ -	\$ -
143 Supplies	de	-
144 Other		
- Workers' Compensation Commission	4,925	7,899
- Salaries	568	-
- Teachers in-service - advance	60	44
- Airplane Tickets	con.	
- Board meetings - advance		ek.
- Moving expenses - advance		
- Travel advances	2,756	-
	-	-
Capital	-	-
11 241 Other		
	\$ 8,249	\$ 7,899

# **Deloitte**

Financial Statements of

## CREDIT UNION DEPOSIT GUARANTEE CORPORATION

December 31, 2006

## **Deloitte**

Deloitte & Touche LLP 10 Factory Lane Fort William Building St. John's NL A1C 6H5 Canada

Tel: (709) 576-8480 Fax: (709) 576-8460 www.deloitte.ca

## Auditors' Report

To the Board of Directors of the Credit Union Deposit Guarantee Corporation

Deloitte "Touche UP

We have audited the balance sheet of the Credit Union Deposit Guarantee Corporation as at December 31, 2006 and the statements of earnings and fund balance and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2006 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Chartered Accountants

March 2, 2007

## Statement of Earnings and Fund Balance

Year ended December 31, 2006

	2006	2005
	\$	\$
REVENUE		
Assessments on credit unions	\$ 807,972 227,319 276,083 10,360  1,321,734  377,227 210,325 45,042 39,233 36,284 31,151 30,895 23,507 14,262 8,892 7,430 6,895 1,397 1,044 690  834,274  487,460  5,293,889 (482,694)	776,34
Interest	\$ 807,972 227,319 276,083 10,360  1,321,734  377,227 210,325 45,042 39,233 36,284 31,151 30,895 23,507 14,262 8,892 7,430 6,895 1,397 1,044 690  834,274 487,460  5,293,889 (482,694)	135,455
Bonding insurance		227,214
Other		8,370
	1,321,734	1,147,383
EXPENSES		
Salaries and benefits	377,227	371,112
Bonding insurance		166,681
Travel		38,310
Legal		21,471
Meetings	36,284	37,690
Office and administration	31,151	26,799
Rent		29,603
Training	23,507	14,274
Advertising and proniotion	14,262	3,029
Amortization	8,892	10,983
Vehicle	7,430	15,056
Directors' fees	6,895	9,075
Loss on disposal of capital assets	1,397	1,471
Insurance	1,044	1,037
Membership fees	690	862
	834,274	747,453
NET EARNINGS	487,460	399,930
DEPOSIT GUARANTEE FUND BALANCE,		
BEGINNING OF YEAR	5,293,889	5,614,284
ASSISTANCE TO CREDIT UNIONS	(482,694)	(720,325)
DEPOSIT GUARANTEE FUND BALANCE, END OF YEAR	5,298,655	5,293,889

#### **Balance Sheet**

December 31, 2006

	5,838,288	5,546,073
Deposit guarantee fund balance	5,298,655	5,293,889
FUND BALANCE		
Accounts payable and accrued liabilities	539,633	252,184
	5,838,288	5,546,073
Capital assets (Note 5)	40,087	23,750
Prepaid expenses	5,838,288 539,633 5,298,655	63,464 5,738
Investments (Note 3) Receivables (Note 4)		5,299,080
Cash	\$ 1,021,974 4,693,174 78,856 4,197 40,087 5,838,288 539,633	154,041
ASSETS	\$ 1,021,974 4,693,174 78,856 4,197 40,087 5,838,288 539,633	3
		2005 \$

Contingency (Note 7)
Commitments (Note 8)

APPROVED BY THE BOARD:

cc - c

Director

#### Statement of Cash Flows

Year ended December 31, 2006

	2006	2005
	\$	8
OPERATING ACTIVITIES		
Net earnings	487,460	399,930
Adjustments for	407,400	377,730
Amortization	8,892	10.983
Loss on disposal of capital assets	1,397	1,471
Increase in receivables	(15,392)	(12,952)
Decrease (increase) in prepaids	1,541	(604)
Increase in accounts payable and accrued liabilities	287,449	45,090
	771,347	443.918
INVESTING ACTIVITIES		
Purchase of capital assets	(21.126)	/D 5000
Proceeds on disposal of capital assets	(31,136) 4,510	(2,582)
Purchase of investments	(30,504,730)	5,600
Redemption of investments	31,110,636	(36,642,369) 37,032,642
	579,280	393,291
FINANCING ACTIVITY		
Assistance to other credit unions	(482,694)	(720,325)
INCREASE IN CASH	867,933	116,884
CASH, BEGINNING OF YEAR	154,041	37,157
CASH, END OF YEAR	1,021,974	154,041

#### Notes to the Financial Statements

December 31, 2006

#### 1. DESCRIPTION OF BUSINESS

The Credit Union Deposit Guarantee Corporation (the "Corporation") is established as a corporation without share capital under the provisions of Section 176 of the Credit Union Act.

The Corporation guarantees the deposits of members of credit unions in the Province of Newfoundland and Labrador. This guarantee is supported by the investments held by the Corporation.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles and reflect the following significant accounting policies:

Revenue recognition

The Corporation recognizes assessment revenue based on a percentage of insured deposits of individual credit unions operating within the Province of Newfoundland and Labrador. Interest revenue is recognized based on the investment interest collected and accrued during the year, and bonding revenue is recognized based on a percentage of individual credit unions' assets plus a 20% administrative charge.

Assistance to credit unions

Assistance to credit unions is recorded only when it can be reasonably determined by the Corporation that such a payment will be required and when the Board of Directors has assessed the reasonableness of such a charge and authorized the assistance as a commitment of the Fund. The determination of the assistance requires the exercise of judgement because the precise amount, method and timing of such assistance is dependent upon future events. The amount of actual assistance paid, and future possible assistance is disclosed in the financial statements.

Cash

Cash consists of balances with banks

Investments

Investments are recorded at cost. When, in the opinion of management, a permanent decline in the value of the investments has occurred, the carrying value is adjusted accordingly.

Capital assets

Capital assets are recorded at cost. Amortization is provided on a declining balance basis at rates which will reduce original cost to estimated residual value over the useful life of the assets

#### Notes to the Financial Statements

December 31, 2006

#### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Severance pay

Severance pay, which is included with accounts payable and accrued liabilities, is accrued for all employees for whom the right to such compensation is vested.

No provision for the ultimate severance pay liability is made in the accounts for any employee who has less than nine years of service.

#### Pension Costs

Employees of the Corporation are included in the Public Service Pension Plan and the Government Money Purchase Plan administered by the Government of Newfoundland and Labrador. Contributions to the plans are required from both the employees and the Corporation. The annual contributions for pensions are recognized in the accounts on a current basis. Contributions to this plan totaled \$18,062 in 2006 (2005 - \$17,317).

#### Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### 3. INVESTMENTS

Issuer	Type	Rate	Maturity Date	Maturity Value \$	Cost \$
Credit Union Central of Nova Scotia Newfoundland and Labrador	Shares			1,000	1,000
Credit Union Ltd.	Shares	****		100	100
				1,100	1,100
Bank of Montreal	Bankers Acceptance	4.28%	25/1/07	1,050,000	1.042.787
Bank of Montreal	Bankers Acceptance	4.27%	3/1/2007	3,686,000	3,649,287
				4,737,100	4,693,174

#### Notes to the Financial Statements

December 31, 2006

#### 4. RECEIVABLES

	2006 \$	2005 \$
Accrued interest	15,256	22,728
Other	63,600	40,736
	78,856	63,464

#### 5. CAPITAL ASSETS

		2006			
			Accumulated	Net Book	Net Book
	Rate	Cost	Amortization	Value	Value
		\$	\$	8	5
Vehicles	30%	28,733	3,232	25,501 3,116	6.386
Furniture and equipment	20%	24,643	21,527		3,895
Computer equipment	30%	66,519	55,049	11,470	13,469
		119,895	79,808	40,087	23,750

#### 6. INCOME TAXES

The Corporation has the following non-capital losses available which can be used to reduce future years' taxable income.

Year of Expiry	Amount
	5
2007	81,018
2008	73,257
2009	319,521
2010	463,065
2014	438,667
2015	362,558
2026	350,333
	2,088,419

The potential income tax benefit associated with these losses has not been recognized in these financial statements

#### Notes to the Financial Statements

December 31, 2006

#### 7. CONTINGENCY

The Corporation has provided a deficiency guarantee to Eagle River Credit Union Limited in respect to certain long-term loans outstanding in its accounts which arose from the acquisition of the net assets of Labrador Savings Credit Union Limited. There are 23 remaining loans guaranteed by the Corporation to Eagle River Credit Union Limited as a result of the amalgamation with Labrador Savings Credit Union Limited. At December 31, 2006, the balance of the guarantee is \$960,144 (2005 - \$1,651,213). Loans paid by the Corporation under the guarantee for the year ended December 31, 2006 totalled \$202,694.

#### 8. COMMITMENTS

The Corporation has entered into a lease agreement for office space which expires June 30, 2011. The amount of the annual rent payable is \$30,895.

#### 9. FAIR VALUE OF FINANCIAL INSTRUMENTS

The carrying values of cash, investments, receivables, and accounts payable and accrued liabilities approximate their fair value due to their relatively short periods to maturity

# DIRECTOR OF SUPPORT ENFORCEMENT FINANCIAL STATEMENTS 31 MARCH 2007



## OFFICE OF THE AUDITOR GENERAL St. John's, Newfoundland and Labrador

#### AUDITOR'S REPORT

To the Director of Support Enforcement Corner Brook, Newfoundland and Labrador

I have audited the balance sheet of the Director of Support Enforcement as at 31 March 2007 and the statement of receipts and disbursements for the year then ended. These financial statements have been prepared to meet the information needs of the Director of Support Enforcement and the Government of Newfoundland and Labrador under Section 9 of the Support Orders Enforcement Act. These financial statements are the responsibility of the Director. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Director of Support Enforcement as at 31 March 2007 and the receipts and disbursements for the year then ended in accordance with the basis of accounting described in Note 1 to the financial statements.

These financial statements, which have not been, and were not intended to be, prepared in accordance with Canadian generally accepted accounting principles, are solely for the information of the Director of Support Enforcement and the Government of Newfoundland and Labrador to meet their information needs under Section 9 of the Support Orders Enforcement Act. The financial statements are not intended to be and should not be used by anyone other than the specified users or for any other purpose.

JOHN L. NOSEWORTHY, CA

Auditor General

St. John's, Newfoundland and Labrador 20 July 2007

# DIRECTOR OF SUPPORT ENFORCEMENT BALANCE SHEET

Director

31 March		2007		2006
ASSETS				
Cash Accounts receivable (Note 2) Other receivables (Note 3)		667,912 756,177 4,232	s	436,009 20,221,763 9,421
	\$ 21,3	28,321	S	20,667,193
LIABILITIES				
Accounts payable (Note 4) Other payables (Note 5)		06,421 21,900	\$	20,648,102 19,091
	S 21,33	28,321	S	20,667,193

See accompanying notes

Signed:

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Office of the Auditor General

# DIRECTOR OF SUPPORT ENFORCEMENT STATEMENT OF RECEIPTS AND DISBURSEMENTS

For the Year Ended 31 March	2007	2006
RECEIPTS		
Regular support	\$ 24,780,077	\$ 23,469,923
Out-of-system support	649,710	540,424
	25,429,787	24,010,347
DISBURSEMENTS		
Regular support	24,312,872	23,084,190
Out-of-system support	649,710	540,424
Other payments	335,302	294,616
	25,297,884	23,919,230
Excess of receipts over disbursements	131,903	91,117
Cash, beginning of year	436,009	344,892
Cash, end of year	\$ 567,912	\$ 436,009

See accompanying notes

# DIRECTOR OF SUPPORT ENFORCEMENT NOTES TO FINANCIAL STATEMENTS

31 March 2007

#### Authority

The Director of Support Enforcement operates under the authority of the Support Orders Enforcement Act. Under this Act, the Director is responsible for enforcing court ordered support payments and for acting on behalf of the Attorney General in matters arising pursuant to the Reciprocal Enforcement of Support Orders Act.

#### 1. Basis of accounting

These financial statements have been prepared by the Director in accordance with the significant accounting policies set out below to meet the information needs of the Director of Support Enforcement and the Government of Newfoundland and Labrador under Section 9 of the Support Orders Enforcement Act. The basis of accounting used in these financial statements materially differs from Canadian generally accepted accounting principles because all receipts and disbursements are being recognized on a cash basis and not all expenditures related to the operations of the Director are reflected in these statements.

#### Significant accounting policies

These financial statements are prepared on the cash basis of accounting. Outlined below are the significant accounting policies followed.

#### (a) Administrative expenditures

The Director of Support Enforcement, for administrative purposes, operates as a division of the Department of Justice. Therefore, expenditures related to salaries, accommodations and administration are absorbed by the Department of Justice and no provision has been made in these financial statements for the cost of these items.

#### (b) Assets and liabilities

Assets are comprised of amounts received or receivable from debtors while liabilities represent the corresponding amount due to creditors.

#### (c) Receipts and disbursements

Receipts are recorded when amounts are received from debtors and disbursements are recorded when amounts are paid to creditors. Amounts paid directly to creditors by debtors are recorded as out-of-system support while amounts received by the Director of Support Enforcement are recorded as regular support. Amounts refunded to debtors or remitted to the Province are recorded as other payments.

#### 2. Accounts receivable

Accounts receivable is comprised of amounts owing from debtors on registered support orders. The receivables are classified as follows:

	2007	2006
Unenforceable support orders		
Debtor out of Province - reciprocal enforcement		
support orders	\$ 8,327,430	\$ 8,383,953
Debtor in receipt of social assistance	3,610,661	3,941,969
Stay of enforcement in place	 2,270,697	2,254,364
	14,208,788	14,580,286
Enforceable support orders	6,547,389	5,641,477
	\$ 20,756,177	\$ 20,221,763

#### 3. Other receivables

Other receivables \$4,232 (2006 - \$9,421) represent payments made to creditors when the corresponding debtor cheque was not negotiable or the payment was made in error.

#### 4. Accounts payable

Accounts payable is comprised of amounts owing to creditors in accordance with registered support orders. The payables are classified as follows:

		2007		2006
Unenforceable support orders				
Debtor out of Province - reciprocal enforcement	6	0.227.420		0.303.053
support orders	\$	8,327,430	3	8,383,953
Debtor in receipt of social assistance		3,610,661		3,941,969
Stay of enforcement in place		2,270,697		2,254,364
		14,208,788		14,580,286
Enforceable support orders		7,097,633		6,067,816
	S	21,306,421	\$	20,648,102

#### DIRECTOR OF SUPPORT ENFORCEMENT NOTES TO FINANCIAL STATEMENTS 31 March 2007

#### 5. Other payables

Other payables of \$21,900 (2006 - \$19,091) represent funds which have not been assigned to any debtor account. These amounts may eventually be paid to the Newfoundland Exchequer Account.

#### 6. Related party transactions

The Director of Support Enforcement operates as a division of the Department of Justice. During the year the Director paid approximately \$2.5 million (2006 - \$2.7 million) to the Department of Human Resources, Labour and Employment related to support payments collected on behalf of individuals receiving social assistance.

#### 7. Financial instruments

The Director's financial instruments recognized on the balance sheet consist of cash, accounts receivable, other receivables, accounts payable and other payables. The carrying values of these instruments approximate current fair value due to their nature and the short-term maturity associated with them.

#### 8. Income taxes

The Director of Support Enforcement operates as a division of the Department of Justice and as such is not subject to Provincial or Federal income taxes.

## Deloitte.

Combined Financial Statements of

EASTERN REGIONAL HEALTH AUTHORITY – OPERATING FUND

March 31, 2007

## Deloitte.

Deloitte & Touche LLP 10 Factory Lane Fort William Building St. John's NL A1C 6H5 Canada

Tet. (709) 576-8480 Fax: (709) 576-8460 www.deloitte.ca

#### Auditors' Report

To the Board of Trustees of Eastern Regional Health Authority

We have audited the combined statement of financial position of Eastern Regional Health Authority – Operating Fund as at March 31, 2007 and the combined statements of operations, changes in fund balances and cash flows for the year then ended. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Authority as at March 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Delotte & Farch LLP

Chartered Accountants June 8, 2007

# EASTERN REGIONAL HEALTH AUTHORITY Combined Statement of Operations

Year Ended March 31, 2007 (in thousands of dollars)

	2007	2006
REVENUE	S	2
Provincial plan		
MCP	801,066	755,43
Inpatient	45,440	42,65
Resident	12,550	11,56
Outpatient	26,218	25,48
Other	6,601	6,18
Orice	28,974	27,76
	920,849	869,08
EXPENDITURES		
Administration	84,578	82.61
Support	123,274	117.11
Patient and resident services	250,873	239,78
Ambulatory care	90,118	83,60
Diagnostic and therapeutic	118,300	122,33
Client services	149,696	127,52
Medical services	62,538	58,66
Research and education	12,972	13,44
Interest on long-term debt	10,585	10,753
Other	6,897	6,173
	909,831	862,015
SURPLUS ON OPERATIONS	11,018	7,068
ADJUSTMENTS FOR NON-SHAREABLE ITEMS:		
Amortization of deferred capital contributions	17,073	15,958
Amortization of capital assets	(26,623)	(26,435
Accrued vacation	(2,346)	(458
Accrued severance	(13,882)	(1,689
Board Fund operations	14	
WERE OF LAND AUTOMATIC CAMER OF THE PARTY OF		- 1
EXCESS OF EXPENDITURES OVER REVENUE	(14,746)	(5,558)

## EASTERN REGIONAL HEALTH AUTHORITY Combined Statement of Changes in Fund Balances

Year Ended March 31, 2007 (in thousands of dollars)

		2007			2006
	Net Investment in Capital Assets	Operating Fund	Board Equity	Total	Total
	S	\$	\$	Š	5
BALANCE, BEGINNING OF YEAR	61,652	(201,527)	2,312	(137,563)	(132,005
Excess of revenue over expenditures					
(expenditures over revenue)		(14,760)	14	(14,746)	(5,558
Principal portion of capital leases	1.161	(1,161)			
Repayment of long term debt	3,254	(3,254)		-	
ncrease in sinking fund	1,169	(1,169)			
Disposal of capital assets	(3)	3			
ransfer to capital grants			(16)	(16)	
Amortization of deferred capital contributions	17,073	(17,073)			
Amortization of capital assets	(26,623)	26,623			
BALANCE, END OF YEAR	57,683	(212,318)	2,310	(152,325)	(137.58%)

#### Combined Statement of Financial Position

Year Ended March 31, 2007

(in thousands of dollars)

	2007	2006
ASSETS	\$	5
CURRENT		
Cash and temporary investments	2,752	32
Accounts receivable (Note 4)	30,910	26,84
Supplies inventory	7,787	8,62
Prepaid expenses	2,836	6.57
	44,285	42,37
DEFERRED CHARGES	395	49
CAPITAL ASSETS (Note 5)	306,171	312,86
GENERAL HOSPITAL HOSTEL ASSOCIATION LOANS	1,966	2,07
TRUST FUNDS	3,405	3,29
	356,222	361,111
LIABILITIES		
CURRENT		
Bank indebtedness (Note 6)		24,27
Accounts payable and accrued liabilities	81,770	67.71
Accrued vacation pay	30,822	28,48
Current portion of long-term debt (Note 7)	2,652	3,013
Current portion of obligations under capital leases (Note 8)	682	1,145
Current portion of accrued severance pay	3,400	3,673
Deferred revenue - operating	21,860	13,969
Deferred revenue - capital	14,912	16,306
	156,098	158,580
LONG-TERM DEBT (Note 7)	159,138	163,200
OBLIGATIONS UNDER CAPITAL LEASES (Note 8)	545	1,119
DEFERRED CAPITAL CONTRIBUTIONS (Note 10)	85,471	82,739
IRUST FUNDS	3,405	3,297
ACCRUED SEVERANCE PAY	103,890	89,735
	508,547	498,676
CONTINGENCIES (Note 11) COMMITMENTS (Note 12)		
NET ASSETS (DEFICIENCY)		
Not investment in capital assets	57,683	61,652
Deficit	(212,318)	(201,527
Board equity	2,310	2,312
	(152,325)	(137,563
	356,222	361,113

APPROVED BY THE BOARD

Director

#### EASTERN REGIONAL HEALTH AUTHORITY Combined Statement of Cash Flows

Year Ended March 31, 2007 (in thousands of dollars)

	2007	2006
	S	\$
OPERATING ACTIVITIES		
Excess of expenditures over revenue	(14,746)	(5,558
Adjustments for:		
Amortization of capital assets	26,623	26,435
Amortization of deferred capital contributions	(17,073)	(15,958
Loss on disposal of capital assets Increase in severance pay accrual	3 13,882	65 1.708
Decrease in deferred charges	103	1,700
Changes in non-cash working capital (Note 9)	23.404	9.641
	32,196	16,437
INVESTING ACTIVITIES		
Proceeds from disposal of capital assets	-	128
Building improvements and equipment purchases	(19,987)	(20,429
	(19,987)	(20,30)
FINANCING ACTIVITIES		
Proceeds from long term debt	-	1.293
Proceeds from capital leasing	124	207
Transfer from Board equity	(16)	-
Repayment of long-term debt	(3,254)	(2.943
Sinking fund payments	(1,169)	(1.119)
Repayment on General Hospital Hostel Association Joan Repayment of obligations under capital lease	(1,161)	(1,178)
Deferred building and equipment grants	19,863	19.136
and the second s	14,500	15.507
NET INCREASE IN CASH RESOURCES	26,709	11.643
BANK INDEBTEDNESS, BEGINNING OF YEAR	(23,957)	(35,600)
CASH (BANK INDEBTEDNESS), END OF YEAR	2,752	(23,957)
CASH (BANK INDEBTEDNESS) IS COMPRISED OF		
Bank indebtedness		(24,279)
Cash and temporary investments	2,752	322
	2,752	(23,957)

#### Notes to the Financial Statements

March 31, 2007

(in thousands of dollars)

#### 1. NATURE OF OPERATIONS

The Eastern Regional Health Authority ("Eastern Health" or "the Authority") was created on April 1, 2005 to assume the responsibility of governance for health services in the Eastern Region of Newfoundland and Labrador.

The mandate of Eastern Health spans the full health continuum including primary and secondary level health and community services for the Eastern Region (Avalon, Bonavista and Burin Peninsulas, west to Port Blandford) as well as tertiary and other provincial programs/services for the whole Province. The organization also has a mandate to work to improve the overall health of the population through its focus on public health as well as on health promotion and prevention initiatives. Services are both community and institutional based. In addition to the provision of comprehensive health care services, Eastern Health also provides education and research in partnership with all stakeholders.

Eastern Health is a registered charity and, while registered, is exempt from tax.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Authority have been prepared in accordance with Canadian generally accepted accounting principles. The more significant accounting policies of the Authority are as follows:

Agreements With Nursing Homes

Eastern Health has memoranda of understanding/governance agreements with the following nursing home owner/operators ("homes") in the region:

- Masonic Park Nursing Home
- · Saint Luke's Homes (A Division of Anglican Home Inc.)
- · St. Patrick's Mercy Home
- The Agnes Pratt Home
- The Salvation Army Glenbrook Lodge
- . The Pentecostal Assemblies Benevolent Association of Newfoundland and Labrador
- · Clarke's Beach Senior Citizen's Home

Eastern Health is responsible for policy direction, distribution of operating funds and capital grants, and providing certain services to homes, which are individually controlled entities. As a result of this relationship, the financial statements of these homes are combined with the financial statements of Eastern Health. Ultimate ownership of assets and habilities rests with the individual homes or the respective governing bodies.

#### Notes to the Financial Statements

March 31, 2007

(in thousands of dollars)

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Fund Accounting

The Authority applies fund accounting principles in recording its financial transactions in the Operating Fund.

The Operating Fund contains all the operating assets, liabilities, revenue and expenditures of the Authority related to the provision of health care services. The assets of the Operating Fund are available for the satisfaction of debts, contingent liabilities and commitments of the Authority.

#### Inventory

Inventory is valued at average cost, determined on a first-in first-out basis.

#### Capital Assets

Capital assets are recorded at cost, although title to certain of these assets rests with the Government of Newfoundland and Labrador. Contributed capital assets are recorded at fair market value at the date of contribution. Minor equipment purchases are charged to operations in the year of acquisition. Amortization is calculated on a straight-line basis and declining balance basis at the rates set out below. It is expected that these rates will charge operations with the total cost of the assets less estimated salvage value over the useful life of the assets.

Buildings and renovations	2% - 5%
Equipment	15% - 20%
Equipment under capital leases	14.3% - 25%
Land improvements	10% - 20%

Gains and losses on disposal of individual assets are recognized in income in the year of disposal.

Construction in progress is not amortized until the project is substantially complete at which time the project costs are transferred to buildings and renovations and amortized accordingly.

#### Impairment of long-lived assets

Long-lived assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognized when their carrying value exceeds the total undiscounted cash flows expected from their use and eventual disposition. The amount of the impairment loss is determined as the excess of the carrying value of the asset over its fair value.

#### Capital and Operating Leases

A lease that transfers substantially all of the benefits and risks associated with ownership of property is accounted for as a capital lease. At the inception of a capital lease, an asset and an obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the property's fair value. Assets acquired under capital leases are amortized on the same basis as other similar capital assets. All other leases are accounted for as operating leases and the payments are expensed as incurred.

#### Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Capital Contributions

Capital contributions are recorded as deferred capital contributions and amortized to income on the same basis and using the same rates as the amortization expense related to the capital assets purchased. Capital contributions for capital assets that are not amortized are recorded as direct increases in net assets.

#### Severance Pay

Severance pay is accounted for on an accrual basis and is calculated based upon years of service and current salary levels. The right to be paid severance pay vests with employees with nine years of continual service with the Board or another public sector employer, and accordingly no provision has been made in the accounts for employees with less than nine years of continual service. The amount is payable when the employee ceases employment with the Board.

#### Revenue Recognition

Provincial plan revenues are recognized in the period in which entitlement arises. MCP, inpatient, outpatient and residential revenues are recognized in the period services are provided. Revenue received for a future period is deferred until that future period and is reflected as deferred revenue.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection in reasonably assured

#### Pension Costs

Employees of the Authority are included in the Public Service Pension Plan and the Government Money Purchase Plan (the "Plans") administered by the Government of Newfoundland and Labrador. Contributions to the Plans are required from both the employees and the Authority. The annual contributions for pensions are recognized in the accounts on a current basis.

#### Debenture Discount and Commission

The debenture discount and financing fees are amortized on a straight-line basis over the term of the debenture.

#### Sinking Funds

Staking funds established for the retirement of debentures are held and administered in trust by the Government of Newfoundland and Labrador.

#### Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Deferred Charges

Deferred charges include costs incurred relating to an energy performance contract as disclosed in Note 12. The deferred charges are being amortized over the 9.75 year life of the energy performance contract.

#### Contributed Services

A substantial number of volunteers contribute a significant amount of their time each year to assist Eastern Health in carrying out its service delivery activities. Because of the difficulty in determining fair value, contributed services are not recognized in the financial statements.

#### Use Of Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and reported amounts of revenue and expenditures during the year. Actual results could differ from these estimates.

#### 3. CONTROL OF NOT-FOR-PROFIT ENTITIES

The Authority controls the Health Care Foundation of St. John's Inc., Janeway Children's Hospital Foundation, Waterford Foundation Inc., Trinity Conception Foundation, Burin Peninsula Health - Care Foundation, Discovery Foundation and the Dr. H. Bliss Murphy Foundation. These Foundations raise funds from the community for the capital equipment needs of the Authority. The Foundations are incorporated under the Corporations Act of Newfoundland and Labrador and are registered charities under the Income Tax Act.

The Authority also controls the General Hospital Hostel Association, Northwest Rotary-Janeway Hostel Corporation, Lions Manor Inc., TCRHB Housing Complex Inc., Blue Crest Cottages and Golden Heights Manor Cottages. These entities were established to provide accommodations for family members of patients and housing to senior citizens.

As of March 31, 2003, the prior Board of Directors approved a resolution that the assets, liabilities and net assets of the Board Fund (excluding those relating to the capital campaign) be transferred to the Operating Fund. The net assets of \$3,274,000 were transferred to the Operating Fund as a capital grant and included in deferred capital contributions.

#### Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

#### CONTROL OF NOT-FOR-PROFIT ENTITIES (Continued)

On November 1, 2003, the Health Care Foundation of St. John's Inc. assumed the operations of the General Hospital Health Foundation, the St. Clare's Mercy Hospital Foundation and the Capital Campaign Fund. The Waterford Foundation Inc. continues to operate as a separate entity, but reports to the Board of Directors of the Health Care Foundation of St. John's Inc.

The Capital Campaign Fund consisted of donations received from corporations and individuals, as well as foundations and auxiliaries, with matching funds by the Government of Newfoundland and Labrador. The funds have been used to purchase equipment for various hospital sites of the Authority. This fund was reported as part of Eastern Health.

These not-for-profit entities have not been consolidated in the Authority's financial statements, however separate financial statements are available on request. Financial summaries of these non-consolidated entities as at March 31, 2007 and 2006 and for the years then ended are as follows (in thousands of dollars):

Foundations		Hostels		
2007	2006	2007	2006	
S	5	S	8	
9,453	9,232	12,747	13,090	
2,280	3,849	12,856	13,159	
7,173	5,384	(109)	(69)	
9,453	9,233	12,747	13,090	
9,406	9,495	2,215	2,164	
7,116	8,610	2,246	2,265	
2,290	885	(31)	(101)	
463	(1.142)	502	369	
(297)	(3,153)	(321)	(302)	
166	(4,295)	181	67	
	9,453 2,280 7,173 9,453 9,406 7,116 2,290 463 (297)	\$ \$ \$ 9,453 9,232 2,280 3,849 7,173 5,384 9,453 9,233 9,406 9,495 7,116 8,610 2,290 885 463 (1.142) (297) (3,153)	2007         2006         2007           \$         \$         \$           9,453         9,232         12,747           2,280         3,849         12,856           7,173         5,384         (109)           9,453         9,233         12,747           9,406         9,495         2,215           7,116         8,610         2,246           2,290         885         (31)           463         (1,142)         502           (297)         (3,153)         (321)	

## Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

## 4. ACCOUNTS RECEIVABLE

	2007 \$	2006 \$
Government of Newfoundland and Labrador	10,343	4,777
Services to patients, residents and clients	12,398	14,314
Other	8,169	7 758
	30,910	26,849

## 5. CAPITAL ASSETS

	2007		2006				
Cost	Accumulated Amorfization	Net Book Value	Net Book Value				
5	\$	5	S				
3,708	501	3,207	3,234				
372,676	135,110	237,566	240,064				
307,038 15,032 6,675	307,038	307,038	307,038	307,038	250,014	57,024	61,289
	13,333	1,699 6,675	2,120				
			6,151				
705,129	398,958	306,171	312,868				
	\$ 3,708 372,676 307,038 15,032 6,675	Cost Accumulated Amorfization  \$	Cost         Accumulated Amorfization         Net Book Value           \$         \$         \$           3,708         501         3,207           372,676         135,110         237,566           307,038         250,014         57,024           15,032         13,333         1,699           6,675         -         6,675				

## 6. BANK INDEBTEDNESS

The Authority has access to lines of credit totaling \$64,000,000 in the form of revolving demand loads and/or bank overdrafts at its financial institution. The authority to borrow has been approved by the Minister of Health and Community Services.

# Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

## 7. LONG -TERM DEBT

	2007 S	2006 \$
Sinking Fund Debenture, Series HCCI, 6.9%, to mature June 15, 2040, interest payable semi-annually on June 15 and December 15	130,000	130,000
Royal Bank of Canaca (Central Kitchen), 6.06% loan for 15 year term matering May 2014, payable in monthly instalments of principal and interest of \$101,670	7,077	7,843
Royal Bank of Canada (Veterans Pavilion), 5 03% loan for 5 year term maturing April 2008, payable in monthly instalment of principal and interest of \$10,877	127	248
Bank of Montreal, 3.82% loan for 5 year term maturing June, 2010, payable in monthly instalments of principal and interest of \$23,699	868	1,114
Newfoundland and Labrador Housing Corporation ("NLHC") mortgage bearing interest at 4,97% due June 1, 2007, secured by land and buildings at the Masonic Park facility and repayable in blended monthly instalments of \$3,769 with an amortization period to January, 2017	351	379
NLHC mortgage bearing interest at 4 97%, due June 1, 2007 secured by land and buildings at Masonic Pack facility and repayable in blended monthly instalments of \$3,060 with an amortization period to June 1, 2018	313	333
NLHC mortgage bearing interest at 7.63%, due April 1, 2027 secured by first specific charge on buildings at the Glenbrook Lodge facility, repayable in blended monthly instalments of \$13,317	1,655	1,689
NLHC mortgage bearing interest at 8% due in 2027 secured by land and buildings at the Saint Luke's Home facility repayable in blended monthly instalments of \$3,714	450	459

## Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

## 7. LONG -TERM DEBT (Continued)

	2007	2006
NLHC mortgage bearing interest at 5.13% due in 2010 secured by land and buildings at the Saint Luke's Home Facility, repayable in blended semi-annual instalments of \$13,988	77	\$ 101
NLHC mortgage bearing interest at 4.33%, due in 2009 secured by registered first mortgage providing a fixed charge on land and buildings, registered chattel mortgage providing a first charge over all existing and acquired chattels, equipment and vehicles at the St. Patrick's Mercy Home facility, NLHC Form 530 dated May 20, 1983 undertaking to insure a maximum loan amount of \$8,696,934, and an assignment of fire insurance, repayable in blended monthly instalments of \$49,576 with an amortization period to August 1, 2019	5,714	6,056
The Roman Catholic Episcopal Corporation of St. John's, Archdiocese - non-interest bearing loan with no set terms of repayment	1,955	1,955
Royal Bank mortgage bearing interest at 4.34%, due January 1, 2010, secured by a first charge against the land, buildings and contents of the Agnes Pratt Home facility, repayable in blended monthly instalments of \$54,445 with an amortization period to February 1, 2023	7,493	7,816
Canadian Imperial Bank of Commerce's prime lending rate less 0.625 basis points borrowing to finance the construction of a new facility at Old Perlican. Loan is repayable in monthly instalments of \$21,200 plus interest, matures in 2016 and is unsecured	2,393	2,647
6.22% Newfoundland and Labrador Housing Corporation mortgage, payable in blended monthly instalments of \$22,177. The mortgage matures in December 2020 and is secured by land and building	2,446	2,576
10% Newfoundland and Labrador Housing Corporation mortgage, payable in blended monthly instalments of \$8,955. The mortgage matures in December 2028 and is secured by land and building	968	979

# Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

7	LONG	-TERM	DEBT	(Continued)
0.9	****	A. A. A. C.		

	2007	2006
5.35% Toronto Dominion Bank term loan, amortized to December 2018, repayable in blended monthly instalments of principal and interest of \$4,030	423	448
6.45% Newfoundland and Labrador Housing Corporation mortgage, amortized to July 1, 2020, repayable in bleaded monthly instalments of principal and interest of \$1,293, secured by the property to which it relates	137	145
Newfoundland and Labrador Housing Corporation, 5-38% mortgage repayable in blended semi-annual instalments of principal and interest of \$8,360, maturing in 2007	9	24
Newfoundland and Labrador Housing Corporation 6-85% mortgage repayable in blended semi-annual instalments of principal and interest of \$7,978, maturing in 2009	37	50
CMHC mortgages on land and buildings - 8%, on Blue Crest Home; repayable in blended monthly instalments of principal and interest of \$7,777, maturing Nevember 2007	912	933
10.5% on Golden Heights Manor, repayable in blended monthly instalments of principal and interest of \$7,549; maturing August 2027	773	784
3.88% on Golden Heights Manor, repayable in blended monthly instalments of principal and interest of \$22,085, maturing June 2023	3,210	
Royal Bank of Canada (Centre for Nursing Studies) repaid during the year	-	393
Toronto Dominion Bank term loan repaid during the year		334
Less: Current portion	167,388 2,652	170,642
Less. Sinking Funds available	164,736 5,598	167,629 4,429
	159,138	163,200

Annual principal repayments of long-term debt are as follows.

	5
2008	2,652
2009	2,631
2010	2,746
2011	2,624
2012	2,675
Thereafter	154,060

# Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

## 8. OBLIGATIONS UNDER CAPITAL LEASES

The Authority has acquired medical and surgical equipment under the terms of capital leases. Payments under the leases, scheduled to expire at various dates to March 31, 2009, are as follows:

Fiscal year ended 2008 2009	5 709 519
	1,328
Less, amount representing interest (ranging from 0.0% to 9.0%)	
	1,227
Less: current portion	682
	545

## 9. SUPPLEMENTAL CASH FLOW INFORMATION

Interest paid	10,585	10,753
	23,404	9,612
Deferred revenue - capital	(1,394)	7,807
Deferred revenue - operating	7,891	3,147
Accrued vecation pay	2,339	263
Accounts payable and accrued liabilities	14,052	3,120
Prepaid expenses	3,737	(2,098)
Supplies inventory	840	(803)
Accounts receivable	(4,061)	(1,524)
Change in non-cash operating working capital		
	S	5
	2007	2006

## Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

## 10. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the unamortized portion of restricted contributions related to capital assets, which will be reported in revenue in future accounting periods. Deferred capital contributions are amortized on a basis and at a rate consistent with the amortization for the related asset purchased.

The changes in deferred capital contributions balance for the year are as follows:

	2007	
	8	5
Balance, beginning of the year	82,739	
Grants received	19,863	19,136
Disposal of assets	(58)	
Amortization	(17,073)	(15,958)
Ralance, end of the year	85,471	82,739

## II. CONTINGENCIES

#### Guarantees

The Authority has guaranteed a first mortgage of the General Hospital Hossil Association ("the Association") held by the Newfoundland and Labrador Housing Corporation. The balance of the mortgage outstanding at March 31, 2007 was \$1,523,541 (2006 - \$1.607,162).

The Authority has guaranteed an additional term loan of the Association held by the Royal Bank of Canada. The balance of the loan outstanding at March 31, 2007 was \$901,994 (2006 - \$940.938).

Management believes the Authority will not be called upon to honour these guarantees

#### Other

At year end, a number of claims have been filed against the Authority. Subsequent to year end, a class action suit has been certified by the courts against the Authority. An estimate of loss, if any, relative to these matters, is not determinable at this time and no provision has been recorded in the accounts for these matters. In the view of management, the Authority's sesurence program adequately addresses the issue of risk of loss in these matters.

## Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

### 12. COMMITMENTS

Operating Leases

Under the terms of several long-term operating leases related to hospital and office equipment, the Authority is committed to make approximate annual lease payments to Murch 31, 2012 as follows

	11,24
2012	45
2011	1,86
2010	2,61
2009	2,73
2008	3,57
	S

## Energy Performance Contract

The Authority entered into an Energy Performance Contract with Honeywell Ltd. for the
design and implementation of measures to improve energy efficiency, wherein Honeywell
Ltd. guaranteed the energy savings component.

The final contract amount was \$10,515,625 and is to be repaid from operating and energy savings over a seven year period to September, 2007, at the rate of \$161.818 per month, including principal and leterest.

As of March 31, 2007 the balance of the expenditures financed through the Bank of Nova Scotia amounted to \$944,425. As support for the financing, Honeywell Ltd. has assigned to the bank any funds due to them by the Authority for the energy savings component of the contract.

In the opinion of management of the Authority, the guaranteed energy savings temponent by Honeywell Ltd. is an offset to any obligation of the Authority under the assignment to the bank, and as a consequence member the capital expenditures nor the bank loan obligation is reflected in the financial statements of the Authority at Marsh 31, 2007.

• The Authority entered into an Energy Performance contract on August 11, 1998 with The Energlan Rose Group for the design, implementation and monitoring of energy efficiency improvements. The cost of the contract was \$5,605,094. Lump sum amounts aggregating \$1,008,555 have been paid and recorded as deterred charges with the remaining balance of \$4,596,439 being financed by the Energian/Rose Group Brough CitiCapital Technology Finance Limited. The defected charge amount is being amortized at \$103,442 annually for 9.75 years, while the payments to the Energian/Rose Group are \$56,833 per month ever a period of 9.75 years.

## Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

## 12. COMMITMENTS (Continued)

Energy Performance Contract (Continued)

The Enerplan/Rose Group has assigned its payments under the contract to CitiCapital Technology Finance Limited. As at March 31, 2007 the outstanding balance of the financing through the Enerplan/Rose Group was \$2,496,155. The Authority's obligation for payment is limited to actual cost savings as the Enerplan/Rose Group has guaranteed the reduction in operating costs would equal or exceed the costs incurred under the contract.

Funding for the contract is from operating savings and has been approved in this manner by the Province of Newfoundland and Labrador. As a result, the monthly payments and the amortization of the deferred charges relating to lump sum amounts under the contract are being reported in the Authority's operating statements as a normal operating cost.

## 13. RELATED PARTY TRANSACTIONS

Contributions to the Authority during the year are as follows:

	3,364	3,904
Waterford Foundation Inc.		3
TCRHB Housing Complex Inc.	2	2
Lions Manor Inc.	28	20
Discovery Health Care Foundation	44	7
Bishop Meaden Manor - A Division of Anglican Homes Inc.	87	78
Family Housing - A Division of Anglican Homes Inc.	102	101
Trinity-Conception-Placentia Health Foundation	146	88
Masonic Park Apartments	187	187
Peninsulas Health Care Corporation Foundation	293	134
Health Care Foundation of St. John's Inc.	300	1,692
General Hospital Hostel Association	361	361
Dr. H. Bliss Murphy Cancer Care Foundation	384	59
Janeway Children's Hospital Foundation	1,430	1,172
	\$	\$
	2007	2006

## Notes to the Financial Statements

March 31, 2007 (in thousands of dollars)

## 13. RELATED PARTY TRANSACTIONS (Continued)

At year end, the amounts receivable from related parties are as follows

TO A STATE OF THE PARTY OF THE	3,119	4.353
Discovery Health Care Foundation	(1)	**
Bishop Meaden Manor - A Division of Anglican Homes Inc.	2	4
Panully Housing - A Division of Anglican Homes Inc.	15	10
Salvation Army Headquarters	33	33
Masonic Park Apartments	41	72
General Hospital Hostel Association	94	110
Blue Crest Cottages	105	133
Waterford Foundation Inc.	110	58
Golden Heights Manor Cottages	154	126
Janeway Children's Hospital Foundation	285	896
Health Care Poundation of St. John's Inc.	384	1,418
Dr. H. Bliss Murphy Cancer Care Foundation	402	189
Peninsulas Health Care Corporation Foundation	500	432
Northwest Rotary - Janeway Hostel Corporation	995	872
	\$	\$
	2007	2006

#### Other

Various volunteer and auxiliary associations/organizations solicit donations, operate gift shops and hostels and undertake fund raising activities to provide operating and capital donations to further the objectives of the Authority

Transactions between these related parties are measured at their exchange value.

## 14. FINANCIAL INSTRUMENTS

The carrying value of the Authority's financial instruments, included in current assets and current habilities, approximates fair value due to the relatively short-term nature of these instruments.

Long-form debt and obligations under capital leases reflect fair value based on current borrowing rates available to the Authority

## 15. COMPARATIVE FIGURES

Certain of the comparative figures have been reclassified to conform with the current presentation

# Combined Schedule of Expenditures for Government Reporting

Year Ended March 31, 2007

(in thousands of dollars)

	2007	2006
	5	2
ADMINISTRATION		
Executive offices	13,072	16,901
Finance and budgeting	7,249	5,300
Human resources	8,236	7,528
Systems support	11,396	10,341
Materials management	17,531	17,001
Other administrative	27,094	24,545
	84,578	82,616
SUPPORT		
Housekeeping	24,825	23,321
Laundry and linen	8,542	8,352
Facilities management	42,851	42,118
Food services	31,080	30,069
Other support	15,976	13,258
	123,274	117,118
PATIENT AND RESIDENT SERVICES		
Acute care	142,960	138,277
Long term care	92,586	90,157
Other patient and resident services	15,327	11,354
	250,873	239,788
AMBULATORY CARE		
Emergency	20,389	19,503
Outpatient clinics	54,519	49,634
Dialysis	10,565	9,638
Other ambulatory	4,645	4,805
	90,118	83,600

# Combined Schedule of Expenditures for Government Reporting

Year Ended March 31, 2007

(in thousands of dollars)

	****	2000
	2007	2006
A CONTRACTOR OF THE PARTY OF TH	\$	\$
DIAGNOSTIC AND THERAPEUTIC	21.127	41.03/
Climical laboratory	31,176	41,029
Diagnostic imaging	34,697	31,419
Other diagnostic and thempeutic	52,427	49,891
	118,300	122,339
CLIENT SERVICES		
Continuing care	30,775	28,200
Chile, youth and family	39,678	33,417
Family and rehabilitation	54,817	47,360
Other client services	24,426	18,547
	149,696	127,524
MEDICAL SERVICES		
Physician services	49,808	46,305
Interns and residents	12,730	12,355
	62,538	58,660
RESEARCH AND EDUCATION		
Research	2,168	2,325
Education	10,804	11,119
	12,972	13,444
INTEREST ON LONG-TERM DEBT		
Interest on long-term debt	10,585	10.753
	10.585	10.753
OTHER		
Undistributed	6,897	6,173
	6,897	6,173
Total stareable expenditures	909,831	862,015

Combined Schedule of Revenue and Expenditures for Government Reporting

Year Ended March 31, 2007 (in thousands of dollars)

(in theusands of donars)		
	2007	
	\$	8
REVENUE		
Provincial plan	801,066	755,435
MCP	45,440	42,651
Inpatient	12,550	.563
Resident	26,218	45,482
Outpations	6,601	6.183
Other	28,974	27,769
	920,849	869,083
EXPENDITURES		
Salaries	511.326	486,517
Employee benefits	86.934	85,043
Supplies - regular	141,846	134,416
Supplies - drugs	33,719	29,322
Supplies - medical and surgicul	41,363	38.794
Chent services	84.058	
Lease -interest	73	109
Lease - principal	1,161	1)67:1
Long-term dabt - interest	10,512	10.644
Long-term debt - principal	4.002	3,655
	914,994	860,664
SURPLUS ON OPERATIONS	5,855	2.419
LEASE - PRINCIPAL	1.161	004
LONG-TERM DEBT - PRINCIPAL	4,002	3,655
SURPLUS BEFORE NON-SHARABLE ITEMS	11,018	7,068
ADJUSTMENTS FOR NON-SHAREABLE ITEMS:		
Amortization of deferred capital contributions	17,073	15,958
Amortization of capital assets	(26,623)	(20,435)
Accrued vacation	(2,346)	(458)
Accrued severance	(13.882)	11.689
Board Fund operations	14	(2)
EXCESS OF EXPENDITURES OVER REVENUE	(14,746)	(5,558)

Combined Schedule of Capital Transactions Funding and Expenditure for Government Reporting

Year Ended March 31, 2007 (in thousands of dollars)

	2007	2006
	\$	5
REVENUE		
Provincial plan	13,467	16.259
Deferred grants previous year	16,306	8,499
Board funds	23	28
Capital Cumpaign	38	5.776
Foundations and auxiliaries	1,336	3.248
Infoway	1,800	1,441
Transfer from operations Proceeds from long-term debt	1,698	
Other	107	101
Deferred grant current vesi	(14,912)	(16,306
	19,987	20.536
EXPENDITURES		
Buildings	5,551	2,378
Equipment	13,532	15,865
Vehicles	271	116
Equipment under capital leases	120	
Construction in progress	513	
	19,987	20,429
SURPLUS ON CAPITAL TRANSACTIONS		207

# EASTERN REGIONAL HEALTH AUTHORITY Combined Schedule of Accumulated Operating Deficit for Government Reporting

Year Ended March 31, 2007 (in thousands of dollars)

Accumulated deficit for government reporting	(71,896)	(77.324
	118,542	122.272
Deferred revenue capital	14,912	16,306
Deferred revenue soperating	21,860	13,969
Accounts payable and accrued habilities	81,770	67,718
Bank indebtedness	-	24,279
CURRENT		
LIABILITIES		
	46,646	44 043
GENERAL HOSPITAL HOSTEL ASSOCIATION LOANS	1,966	2.079
DEFERRED CHARGES	395	498
	44,285	42,371
Prepaid expenses	2,836	6.57
Supplies inventory	7,787	8.62
Accounts receivable	30,910	26,845
Cash and temporary investments	2,752	322
ASSETS CURRENT		
	S	3
	2007	

## **EASTERN SCHOOL DISTRICT**

REPORT AND FINANCIAL STATEMENTS

June 30, 2006





MYRON D. SMITH, B. Comm., C.FE., C.A.

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#### AUDITOR'S REPORT

To the Board Members of Eastern School District

I have audited the balance sheet of the current and capital funds of the Eastern School District as at June 30, 2006 and the related statements of current revenues, expenditures and District deficiency, cash flows and changes in capital fund for the year then ended These financial statements are the responsibility of the District's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

The accounting policy with respect to the Board's capital assets is described in Note 1. Canadian generally accepted accounting principles require that not for profit organizations record all capital assets at cost and amortize them over their estimated useful lives. Energy Retrofit costs are the only costs that have been amortized (see note 1 and schedule 7). In this respect, these financial statements are not in accordance with Canadian generally accepted accounting principles. Furthermore, information concerning the costs and estimated useful lives of buildings and building improvements, as well as other capital asset additions prior to September 1, 2004, are not readily available. If the Board's capital assets were recorded in accordance with Canadian generally accepted accounting principles, changes to the amounts reported for capital assets, investment in capital assets, expenditures and excess of expenditures over revenue would be necessary.

The accounting policy with respect to Teachers' Severance Pay and Teachers' Vacation Pay are described in Note 2 and Note 5 respectively. Canadian generally accepted accounting principles require that all accounts receivable should be recorded and disclosed on the financial statements. The liability for Teachers' Severance Pay has been recorded but no offsetting receivable has been recorded. In this respect, these financial statements are not in accordance with Canadian generally accepted accounting principles. If the accounts receivable were recorded in accordance with Canadian generally accepted accounting principles, changes to the amounts reported for accounts receivable, revenue, and excess of expenditures over revenue would be necessary.

In my opinion, except for the effects of the failure to record amortization and accounts receivable as described in the preceding paragraphs, these financial statements present fairly, in all material respects, the financial position of the Board as at June 30, 2006 and the results of its operations and changes in its capital financial position for the year then ended in accordance with Canadian generally accepted accounting principles and as explained in Note 1 to the financial statements, and are in compliance with reporting requirements established for School Boards in the Province of Newfoundland and Labrador by the Department of Education.

The comparative amounts have been changed to correct an isolated accounting error, see note 19

The comparative amounts are for the ten month period ended June 30, 2005.

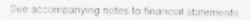
August 14, 2006 Spaniard's Bay

Eastern School District Balance Sheet		
balance Sneet		Alexa em
As At June 30, 2006	2006	(Note 17) 2005
Assets		
Current		
Cash (supp. Info. 1) Short-term investments (supp. Info. 2) Accounts receivable (note 4) Teachers' vacation pay (note 5) Prepaid expenses (supp. info. 3)	\$ 5,219,179 155,889 4,366,472 28,279,293 472,779	\$ 2,590,26 155,88 4,641,07 28,541,03 482,30
	38,493,612	36,410,577
Capital assets (schedule 7) Deferred costs (note 12) Long-term receivables - from Province (note 20)	306,427,297 716,350 1,171,871	294,694,822 1,090,097 1,171,871
	\$346,809,130	\$333,367,367
Liabilities		
Current		
Accounts payable and accrued liabilities (note 7) Current maturities (schedule 8B) Teachers' vacation pay (note 5) Current portion of obligation under capital lease (note11)	\$ 7,970,044 869,430 28,279,293 786,292	\$ 6,722,733 952,062 28,541,036 643,542
	37,905,059	36,859,373
ong-term debt (schedule 8) Obligation under capital lease (note 11) eachers' severance pay benefits (note 2) Other employee severance pay accrual Other employee benefits (note 10)	4,441,843 3,683,987 49,100,384 4,700,471 477,738	4,977,433 4,120,878 49,100,268 4,941,006 432,709
istrict Equity	100,309,402	100,431,667
ivestment in capital assets (note 9) istrict deficiency (note 19)	300,031,417 (53,531,769)	286,743,926 (53,808,226)
	246,499,648	232,935,700
ontingent Liability (Note 16)	\$346,809,130	\$333,367,367

See accompanying notes to financial statements



2006	(Note 17) 2005
\$301,567,827 44,132 688,613	\$290,625,859 26,772 718,414
302,300,572	291,371,045
4,513,620 247,195,027 28,046,912 19,661,974 131,410 372,202 373,747 102,075 300,396,967 1,903,605 (1,627,032)	4 222,005 244 308,039 23,451,010 17,554,457 120,882 311,802 311,456 203,312 290,482,963 888,082
276 573	(476.913)
116	(846,656)
\$ 276,457	\$ 369,743
	44,132 688,613 302,300,572 4,513,620 247,195,027 28,046,912 19,661,974 131,410 372,202 373,747 102,075 300,396,967 1,903,605 (1,627,032) 276,573 116





Eastern School District Statement of Cash Flows		
For the Year Ended June 30, 2006	2006	(Note 17) 2005
CASH PROVIDED BY OPERATING ACTIVITIES		
Excess of revenue over expenditures	\$ 276.457	\$ 369.743
Items not affecting cash:		
Amortization of deferred costs Amortization of energy retrofit Severance pay accrual Teachers severance liability Other employee benefits liability	373,747 814,739 (240,535) 116 45,029	311,456 688,430 181,708 (846,656 (14,568
Changes in non-cash working capital balances: Short term investments Accounts receivable Prepaid expenses Accounts payable and accrued liabilities	274,607 9.528 1.247,311 2,800,999	(75,737 923,332 454,282 (338,354 1,653,636
NVESTING ACTIVITIES		
Additions to Property and Equipment Change in investment in capital assets Change in long-term receivable Change in reserve fund	(12,547,214) 13,287,491 	(4 967 333 5.666,303 (64,871) (110,202) 523,897
FINANCING ACTIVITIES	140,211	523,037
Proceeds from obligation under capital lease Repayment of obligation under capital lease Proceeds from long-term borrowings Repayment of long-term debt	415,597 (709,738) 488,000 (1,106,222)	182 035 (168,130) 233 200 (1,200,937)
	(912,363)	(953.832)
Change in cash resources	2,628,913	1,223,701
Cash, beginning of the year	2,590,266	1,366,565
Cash, end of the year	\$ 5,219,179	\$ 2,590,266
Supplementary cash flow information:		
Interest paid - bussing loans	\$ 372,202 134,355	\$ 311.802 104.698

See accompanying notes to financial statements.



Eastern School District Statement of Changes in Capital Fund		
For the Year Ended June 30, 2006	2006	(Note 17) 2005
70 Capital receipts		
71 Proceeds from bank loans		
011 School construction 012 Equipment 013 Service vehicles 014 Pupil transportation 015 Other and capital lease	\$ 488,000	\$ 233,200
010 Other and capital lease	415 598	182,035
72 EIC grants	903.598	415,235
011 School construction and equipment 012 Other - special grants for debt repayment	12,606,684	4,052,217
73 Donations	12,606,684	4.052.217
011 Cash receipts 012 Non-cash receipts 013 Restricted use		
74 Sale of capital assets - proceeds		
011 Land and 012 buildings 013 Equipment 014 Service vehicles 015 Pupil transportation vehicles 016 Other		
75 Other capital revenues  011 Interest on capital fund investments 012 Premiums on debentures 013 Recoveries of expenditures 015 Insurance proceeds 016 Native peoples grants 017 Miscellaneous Gain on sale of capital assets Department of Education technology grants Cost sharing for technology grants	347,017	15 957
	347,017	15.957
8 Transfer from (to) current fund	1,627,032	1.364.995
	5 15,484,331	\$ 5,848,404

See accompanying notes to financial statements.



Eastern School District Statement of Changes in Capital Fund (Cont'd)		(Note 17)
For the Year Ended June 30, 2006	2006	2005
80 Capital disbursements		
81 Additions to capital assets		
011 Land and sites 012 Buildings 013 Furniture and equipment - School 014 Furniture and equipment - other	\$ 12,539,227 640,045	\$ 4,095,055 277,539
015 Service vehicles 016 Pupil transportation 017 Other	465,799	27,664 26,397 52,682
	13,645,071	4,479,337
32 Principal repayment of long-term debt		
011 School construction 012 Equipment 013 Service vehicles	1,249,936	1,369,067
014 Energy Performance Contract	566,025	2400 - 10
	1,815,961	1,369,067
33 Miscellaneous disbursements		
013 Other (decrease in capital payables)	23,299	
	\$ 15,484,331	\$ 5.848.404



For the Year Ended June 30, 2006

## Nature of Operations

The Eastern School District is responsible for the operations and maintenance of all schools in the Eastern portion of the Province of Newfoundland and Labrador. The District was formed August 31, 2004 after the Government of Newfoundland and Labrador dissolved four previous boards known as Vista School District, Burin School District, Avalon West School District, and Avalon East School District.

## 1. Significant Accounting Policies

These financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of accounting policies summarized below:

### **Fund Accounting**

The accompanying financial statements have been prepared on a fund accounting basis which is generally accepted for School Boards. Fund accounting can be defined as "accounting procedures in which a self balancing group of accounts is provided for each fund." It is customary for School Boards to account separately for the current and capital funds. These financial statements include both the current and capital funds on a combined basis.

#### Revenue

The District's main source of funding is derived from the Government of Newfoundland and Labrador, Department of Education ("the Department"). The Department provides funding for operations, transportation, capital expenditures and teacher salaries and severance pay. Funding designated for specific purposes is deferred and included in revenue when the related expenditures have been incurred.

#### **Capital Assets**

Capital assets assumed by the District on August 31, 2004, as a result of legislation passed pursuant to the Schools Act and the Education Act, are recorded based on the Net Book Values shown on the audited financial statements of the predecessor entities. Subsequent additions are only capitalized if they represent items of a major nature. Replacement items such as furniture and equipment are considered a current year expenditure. Proceeds are credited to appropriate property accounts and gains or losses are not recorded. The Board does not calculate or record amortization on any of its capital assets. However, deferred costs for the energy retrofit project are amortized on the straight-line basis over a period of seven years.

All additions to buildings and building improvements administered by the Government of Newfoundland and Labrador, Department of Works, Service and Transportation have not been reflected in these financial statements. The total cost of new additions to School Buildings during the year was \$ 12,539,227. The carring value of School Buildings torn down during the year was \$ 1,043,531, resulting in net additions of \$ 11,495,696, see schedule 7.The total cost of new additions to School Equipment during the year was \$ 640,045. The carring value of School Equipment removed during the year was \$ 54,326 resulting in net additions of \$ 585,719, see schedule 7.

#### Teachers' and Student Assistants' Payroll

The Government of Newfoundland and Labrador processes the payrolls and remits the source deductions directly to the appropriate agencies. The amounts recorded in the financial statements represent gross salaries for the year.



### 1. Significant Accounting Policies (Cont'd)

#### **Pension Costs**

All permanent employees of the District are covered by pension plans administered by the Government of Newfoundland and Labrador. Contributions to these plans are required from both the employee and the District. Post retirement obligations to employees are the responsibility of the Government of Newfoundland and Labrador and, as such, the employer contributions for pensions and other retirement benefits are recognized in the accounts on a current basis.

### Other Severance Pay Accrual

The District records severance pay liability for employees other than teachers. Employees are entitled to one week of severance pay for each year of service to a maximum of twenty weeks once they reach 9 years of service with the District.

### **Use of Accounting Estimates**

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the reporting periods. Actual results could differ from those estimates.

#### 2. Teachers' Severance Pay Benefits

Pursuant to a directive issued by the Department during fiscal 1998, the District recorded severance pay for teachers in the District. The Schools Act specifies that salaries and other compensation for teachers are the responsibility of the Department. The District received written approval from the Minister of Education for the deficit arising from the Department's requirement for the teachers' severance.

The net change in the liability for the year ended is as follows

	2006	(Note 17) 2005
Balance, beginning of the year Net (decrease), increase for the period	\$ 49.100.268 116	\$ 49,946,924 (846,656)
Balance, end of the year	\$ 49,100,384	\$ 49,100,268

## 3. Bond Coverage

At balance sheet date, the Insurance Division of Treasury Board carried fidelity bond coverage covering District employees as follows:

Assistant Director of Finance and Administration and District employees	S	100,000
Principals, Vice Principals and Staff	S	100,000

This coverage was implemented for each of the former Boards making up the new Eastern School District. Considering the significant increase in revenue under the new Eastern School District the Board should examine the adequacy of this coverage.



4.

#### For the Year Ended June 30, 2006

Accounts Receivable		
		(Note 17)
Current	2006	2005
11 131 Provincial Government 132 Transportation 133 Federal Government 134 Insurance 138 Interest 139 Travel advances and miscellaneous 140 Goods and Service Tax Rebate 141 Eastern School District	\$ 2.758,687 222,802 931,186 375,468	\$ 3,036,885 143,137 752,296 706,342
Capital		
11 231 Provincial Gov't -construction grants 235 Other	78,329	2,419
	\$ 4,366,472	\$ 4,641,079

## 5. Teachers' Vacation Pay

Pursuant to a directive issued by the Department during the fiscal year 2006, the District recorded the vacation pay liability for teachers in the District. The liability relates to teachers' salaries earned during the school year but not fully paid to teachers until subsequent to June 30. Although the directive requested that a receivable from the Department for the liability not be recorded, the Schools Act specifies that salaries and other compensation for teachers are the responsibility of the Department. Accordingly, the District has recorded teachers' vacation pay receivable of \$ 28,279,293 at June 30, 2006, (2005 - \$ 28,541,036 ).

### 6. Bank Indebtedness

21 131 On operating credit	\$ \$
132 On capital account	 
	\$ \$

The District had an authorized operating demand loan of \$4,000,000, bearing interest at Royal Bank prime less 0.65% which was unused as at June 30, 2006 and June 30, 2005. In accordance with the Schools Act 1997, the operating demand loan was supported by a letter of approval to borrow provided by the Minister of Education. This authorized operating demand loan expired June 30, 2006.



. Accounts Payable and Accrued Liabilities		(Note 17)
Current	2006	2005
21 111 Trade payables 112 Accrued liabilities 114 Wages 115 Payroll deductions 117 Deferred grants 118 Other - Specify	\$ 2,179,697 671,074 140,567 551,987 1,529,046	446,115 83,028 501,508
Vacation pay accrual Scholarship fund N.I.S.E.P., a related corporation	1,442,245 120,194 462,579	109,441
Capital		
21 211 Trade payable (note 18) 212 Accrued Liabilities 213 Accrued interest	465,799	5,000
217 Deferred Grants	406,856	406,856
	\$ 7,970,044	\$ 6,722,733
Reserve Account	2006	(Note 17) 2005
Balance, beginning of year	\$	\$ 110,202
Less transfer from reserve	-	110,202
Add transfer to reserve		
Balance, end of year	SNIL	S NIL



## For the Year Ended June 30, 2006

9. Investment in Capital Assets		
	2006	(Note 17) 2005
Investment in capital assets, beginning of the year Add:	\$286,743,926	\$281,077,620
Grants - contributions for capital construction Proceeds from sale of capital assets Gain on sale of capital assets Recoveries of expenditures Insurance proceeds - capital	12,606,685	4,152,665
Capital purchases out of revenue Miscellaneous School contributions	158,091	144,530
Principal repayment paid with operating grants	1,620,675	1,369,111
	301,129,377	286,743,926
Deduct adjustments: Cost of assets disposed Building and equipment Pupil transportation vehicles Other Government of Newfoundland and Labrador adjustments Adjustment to carrying value of certain capital assets	1.097.960	
Doubtful Accounts		And the State of State of the S
	1,097,960	
23 221 Investment in capital assets, end of the year	\$300,031,417	\$286,743,926
0. Other Employee Benefits		
	2006	(Note 17) 2005
Pension plan Unused pre-1985 sick leave	\$ (9,213) 486,951	\$ (6,326) 439,035
	\$ 477,738	\$ 432,709

The District charges operations with the amount of benefits accruing to employees in each year

The District has recorded the obligation to pay certain employees at the termination of their employment for unused sick leave accumulated prior to January 1, 1985.



#### 11. Obligation Under Capital Leases

The District has entered into a capital lease with Royal Bank of Canada to finance its Energy Performance capital expenditures (EPC). The lease is for \$3,000,000 for 5 years with a purchase option of \$2,750,000 at the end of the term.

The District also entered into capital leases with the Royal Bank of Canada for various photocopy equipment. The leases total \$762,145 for 5 years with a purchase option of \$10 at the end of the term.

Future minimum payments under these capital leases is as follows for the year ending in:

	R	isographs		EPC		Copiers		Total
2007	\$	93,204	\$	616,920	5	323,292	\$	1,033,416
2008		93,204		565.510		225,587		884,301
2009		93,204						93,204
2010		93,204						93,204
2011		54,369						54,369
		427,185		1,182,430		548,879		2,158,494
Add: Purchase option price				2,750,000				2,750,000
Less: amount representing interest		43,670		269,452		125,093		438,215
		383,515		3,662,978		423,786		4,470.279
Less: current portion	-	76,809	-	472,088		237,395	-	786,292
	\$_	306,706	S_	3,190,890	5_	186,391	5_	3,683,987

Interest has been imputed at a rate of 4 20% for the EPC and 2004 Copier leases. Interest has been imputed at a rate of 5.224% for the 2006 Risograph lease.

## 12. Deferred Costs

A predecessor School Board had entered into a sale lease contract with the Royal Bank of Canada for their Energy Performance contract. A gain of \$1,868,737 was recorded upon sale of these assets. This gain is amortized over sixty months. During the year \$ 373,747 (2005 - \$311,456) was recorded as amortization expense in the financial statements.

#### 13. Lease Commitments

The District is committed under the terms of various operating leases to make payments in the next five years approximately as follows:

2007	\$	542.877
2008	S	470,266
2009	3	262,389
2010	5	97,375
2011	\$	88,577

### 14. Financial Instruments

The carrying value of the Districts financial instruments, with the exception of long-term receivables, approximate fair values due to the short-term maturity and normal credit terms of those instruments. The long-term receivables balance does not approximate fair value as it is non-interest bearing.



### Eastern School District Notes to Financial Statements

For the Year Ended June 30, 2006

### 15. Insurance Subsidy

The cost of insuring school properties is borne by the Provincial Government and no amount has been recorded in these accounts to reflect this cost

## 16. Contingent Liability

Site restoration and remediation costs associated with school properties under the District are charged to operations as incurred. Estimated future site restoration and remediation costs have not been accrued in these financial statements since the obligation, if any, is presently not determinable

The Board has a potential liability for accumulated sick leave to its employees in the amount of \$11,225,000. This amount has not been included in the financial statements. The amount is calculated based on Board policy and on an interpretation of the agreement with unionized employees. Any payments to employees for sick leave is expensed in the period such payments are incurred.

## 17. Comparative Figures

The comparative figures are for the ten months ended June 30, 2005. Certain of the 2005 amounts have been reclassified to conform with the financial statement presentation adopted for 2006.

### 18. Subsequent Events

Subsequent to June 30, 2006, the Board applied for financing in the amount of \$465,799 to fund the purchase of school busses acquired in the current fiscal period. This amount was included in accounts payable at year end, see note 7.

### 19. Correction on an Isolated Accounting Error in a prior period

During the 2006 audit process an error was discovered in the 2005 financial statements. This isolated accounting error was an over accrual of a specific accounts receivable in the amount of \$ 616,920. The result of this correction was to reduce revenue and reduce accounts receivable in 2005. This error has been corrected retroactively. Closing equity for 2005, was restated as follows:

District deficiency, as previously stated June 30, 2005 \$ (53, 191, 306)

Reduction in revenue - Provincial Government Grants (616,920)

District deficiency, as restated June 30, 2005 \$ (53,808,226)

### 20. Long term receivable - from Province

This represents costs incurred by a predecessor School Board to satisfy an Energy Preformance Contract. These costs are to be recovered from the Province of Newfoundland and Labrador. This amount has been confirmed with the Province but payment terms have not been provided.

## 21. Security for Long Term Debt

Various long term debt arrangements have been secured by a guarantee from the Province of Newfoundland and Labrador



Eastern School District Schedule 1		
Current Revenues For the Year Ended June 30, 2006	2006	(Note 17) 2005
For the rear Ended Julie 30, 2000	E COUNTY TO SERVICE STATE OF THE SERVICE STATE STAT	2000
Current Revenues		
32 010 Provincial Government Grants		
011 Regular operating grants	\$ 42,010,873	\$ 36,632,804
016 Special grants		
French immersion		
Official language monitor		
French language recuperation		
Textbook credit allocation		
Communication technology		
Other Salaries and benefits		
017 Directors and assistant directors	1,378,525	1,747,194
021 Regular teachers	232,298,147	229.391.605
Teachers' severance	116	(846,656)
022 Substitute teachers	110	(040,030)
Student assistants	6,241,880	6,191,199
030 Pupil transportation	0,241,000	0,101,100
931 Board owned	2.980.774	2.644.113
032 Contracted	14,616,103	13 254,936
033 Handicapped	2.041,409	1,610,664
	301,567,827	290,625,859
33 010 Donations		
012 Cash receipts		
013 Non cash receipts		
014 Restricted use		
34 010 Ancillary Services		-
011 Revenues from rental of residences		
021 Revenues from rental of Schools and		
facilities (Net)	44,132	26,772
031 Cafeterias		20,112
032 Other		
	44,132	26,772



Eastern School District Schedule 1 (Cont'd) Current Revenues					
		2006	(1	Note 17)	
For the Year Ended June 30, 2006		2006		2005	
35 010 Miscellaneous					
011 Interest on investments and bank	\$	210,151	\$	84,717	
012 Bus charters					
021 Recoveries of expenditures (workers' compensation)					
031 Revenues from other School Districts					
051 Insurance proceeds					
061 Bilingual education revenue					
071 Operating revenue from native peoples grant					
081 Miscellaneous federal grants. Special Projects		28,415		21,278	
091 Textbooks		351,169		388,189	
092 Other					
Summer and night school fees - net		(8,475)		25,143	
Gain on sale of capital assets					
Technology support initiative					
Sundry		107,353		199,087	
093 Grant - MUN	-				
	-	688,613	-	718,414	
Total Current Revenues	\$1	94,684,120	\$29	1,371,045	



Eastern School District Schedule 2 Administration Expenditures				
		2006		(Note 17)
For the Year Ended June 30, 2006		2006		2005
51 Salaries and benefits				
011 Directors and assistant directors	\$	1,378,525	S	1,451,484
012 Board office personnel		1,920,106	-	1.902.458
013 Office supplies		52,312		45,897
014 Replacement furniture and equipment		7.259		1.547
015 Postage		27,661		33,675
016 Telephone		109.873		120,219
017 Office equipment rentals and repairs		41,976		29.374
018 Bank charges		2.646		4.784
019 Electricity		75.004		77,910
021 Fuel		5.247		6.287
023 Repairs and maintenance (office building)		4,350		270
024 Travel		129,460		70.097
025 Board meeting expenses		123,913		59,831
026 Election expenses		74,485		
027 Professional fees		169,131		84,337
028 Advertising		67,685		53,368
029 Membership dues		63,531		70,000
031 Municipal service fees		4,246		7,373
032 Rental of office space	-	256,210	-	203,094
Total Administration expenditures	\$	4.513.620	\$	4 222 005



Eastern School District Schedule 3 Instruction Expenditures		
For the Year Ended June 30, 2006	2006	(Note 17) 2005
52 010 Instructional Salaries (Gross)		
Teachers' salaries		
011 Regular	\$186,622,230	\$187,402,789
012 Substitute	7,774,098	6,992,089
013 Board paid		
Teachers' severance (net change in liability)	116	(846,656
014 Augmentation 015 Employee benefits	22 027 040	20 700 420
016 School secretaries - salaries and benefits	33,927,919 4,329,881	32,768,166
017 Payroll tax	4,106,889	4,245,822 3,534,746
018 Other	4,100,003	3,334,740
Co-operative education		
IT Salaries and benefits	550,997	605,634
Salaries and benefits - program assistants	61,179	66,150
Salaries and benefits - student assistants	6,182,214	5,220,440
	243,555,523	239,989,180
52 040 Instructional Materials	2.0,000	293,000,000
041 General supplies	1,321,852	1,441,216
042 Library resource materials	115 101	139,906
043 Teaching aids	1.254 091	1,503,162
044 Textbooks	334,716	392,097
045 Other - Special and regional services	***	
	3.025.760	3,476,381
52 060 Instructional Furniture and Equipment	2,020,102	
061 Replacement	45,478	303.987
062 Rentals and repairs		2,010
063 Salary and benefits - computer technicians	Andrew 4	
	45,478	305,997
50 080 Instructional Staff Travel		500,551
080 IT Travel	49.732	29.056
081 Program co-ordinators	326,274	321,301
082 Teachers' travel	55,892	55.744
083 Inservice and conferences	96,361	115,528
2 090 Other Instructional Costs	528,259	521,629
091 Postage and stationary	40,007	14.852
g- with additional y	40,007	14,002
Total instruction expenditures	\$247,195,027	\$244,308,039



Eastern School District Schedule 4		
Operations and Maintenance Expenditures - Schools		
For the Year Ended June 30, 2006	2006	(Note 17) 2005
To the roat Ended July 30, 2000	2000	2003
53		
Salaries		
011 Janitorial	\$ 11,513,079	\$ 9,954,181
012 Maintenance	940,162	788,029
013 Payroll tax	206,020	162,788
014 Electricity	6,728,173	6,005,934
015 Fuel	1,639,062	1,441,486
016 Municipal service fee	592,018	636,531
017 Telephone	1.247,333	804.556
018 Vehicle operating and travel	193,441	150,633
019 Janitorial supplies	651,358	594,815
021 Janitorial equipment	45,561	26,649
022 Repairs and maintenance - buildings	3,099,138	1,823,935
023 Equipment maintenance	9,975	8.873
025 Snow clearing	1,181,592	1,044,350
096 Rental of school space		8,250
Total operations and maintenance	\$ 28,046,912	\$ 23,451,010



Eastern School District Schedule 5			
Pupil Transportation Expenditures			
		(Note 17) 2005	
For the Year Ended June 30, 2006	2006		
54 010 Operation and Maintenance of Board Owned Fleet Salaries and Benefits			
011 Administration	\$ 111,832	\$ 80,186	
012 Drivers and Mechanics	1,453,270	1,395,398	
013 Payroll Tax	23,580	23,507	
014 Debt Repayment- Interest	134,355	104,698	
015 Principal	347,019	275,734	
017 Gas and oil	417,675	335,081	
018 Licenses	30,588	29,642	
019 Insurance	52,887	36,481	
021 Repairs and Maintenance - Fleet	246,628	264,414	
022 Building	12,854	9,146	
023 Tires and Tubes	40,522	29,853	
024 Heat and Light	9.039	8,539	
025 Municipal Service	590	817	
026 Snow Clearing	4.471	2,435	
027 Office Supplies	6,187	13,010	
029 Travel	5,318	4,732	
031 Professional Fees	6.625	4,000	
032 Miscellaneous	27,437	5,297	
033 Telephone	32,708	29,437	
	2.963,585	2,652,407	
54 040 Contracted Services			
041 Regular transportation	14,561,112	13,211,451	
042 Handicapped	2.041.409	1,610,664	
047 Salaries	95,868	79,935	
Pupil transportation expenditures	\$ 19,661,974	\$ 17,554,457	



Eastern School District Schedule 6 Ancillary Services and Miscellaneous Expenses	<u>2006</u>		(Note 17) 2005	
For the Year Ended June 30, 2006				
Ancillary Services				
The Board operates the following ancillary services:				
55 Ancillary services				
011 Operation of teachers' residences 031 Cafeterias				
032 Other - Vehicle operating	\$_	131,410	\$	120,832
	\$	131,410	\$	120,882
Miscellaneous Expenses				
The Board has incurred the following miscellaneous expenses:				
57 011 Bad debt expense	S	42,234	\$	135,081
Special incentive program				
Other miscellaneous expenditures		59,841		68,231
012 Provision for severance pay				
	\$_	102,075	\$_	203,312



#### For the Year Ended June 30, 2006

	NBV August 31, 2005	_Additions-net_	Amortization	NBV June 30, 2006
12 210 Land and Sites 211 Land and sites	\$_5,077,657			\$_5,023,230
12 220 <b>Buildings</b> 221 Schools 222 Administration 223 Residential 224 Recreational	247,919,552 2,379,115 10,000	\$ 11,495,696		259,415,248 2,379,115 10,000
225 Other	152,886	44 405 606		152,886
	250,461,553	11,495,696		261,957,249
12 230 Furniture and Equ	uip.			
231 Schools 232 Administration 233 Residential 234 Recreation	27,450,215 3,173,731 850	585,719		28,090,361 3,173,731 850
235 Other	27,648			27,648
	30,652,444	585,719		31,292,590
12 240 Vehicles				
241 Service vehicles	231,504	465,799		697,303
12 250 Pupil Transportat 251 Land	ion			
252 Building Vehicles	213,356			213,356
253 Buses 254 Service 255 Equipment 256 Other	5,095,806 59,383			5,095,806 59,383
	5,368,545			5,368,545
12 260 Misc. Capital Asso Other	ets			
Computers	894,464			894,464
Tools	18,163			18,163
261 Energy retrofit	1,691,815		\$ 814,739	877,076
Water lines	29,151			29,151
Resource lines	269,526 2,903,119		814,739	269,526 2,088,380
Total Capital Assets	\$294,694,822	\$ 12.547.214	\$ 814,739	\$306,427,297



Eastern School D Schedule 8 Details of Long-T			
For the Year Ende	ed June 30, 2006	2006	(Note 17) 2005
Ref. #			
211 Bank Loans			
Repayable \$	16,814 monthly, maturing 2007	\$ 851,070	
Repayable \$	9,443 monthly, maturing 2014	925,430	1,000,000,000
Repayable \$	12,475 monthly, maturing 2010	561,367	
Repayable \$	459 monthly, maturing 2006	2,292	
Repayable \$	667 monthly, maturing 2009		34,167
Repayable \$	1,000 monthly, maturing 2009		33,333
Repayable \$	4,406 monthly, maturing 2008	222	127,786
Repayable \$	7,833 monthly, maturing 2009	236,364	
Repayable \$ Repayable \$	883 monthly, maturing 2007	25,886	
Repayable \$	833 monthly, maturing 2006		1,667
Total 211		2,602,409	3,361,612
212 Mortgages			
Total 212			
213 Debentures			
repayable \$repayable \$	monthly, maturing monthly, maturing		
Total 213		MANAGEMENT OF COMMISSION OF CO	
Subtotal		2,602,409	3,361,612
15 Less current m	aturities	517,818	632,516
otal loans other th	an pupil transportation	\$ 2,084,591	\$ 2,729,096



Eastern School District Schedule 8 (Cont'd) Details of Long-Term Debt

Details of Long- T	erm Debt		(Note 17)
For the Year Ende	ed June 30, 2006	2006	2005
22 220 Loans - pup Ref. #	il transportation		
221 Vehicle ba	nk loans		
Repayable \$	430 monthly, maturing 2011	\$ 25,811	\$ 30,967
Repayable \$	4,169 monthly, maturing 2012	295,984	346,009
Repayable \$	2,019 monthly, maturing 2011	135,243	159,466
Repayable \$	5,744 monthly, maturing 2013	515,975	568,006
Repayable \$	580 monthly, maturing 2007		9,285
Repayable \$	3,910 monthly, maturing 2016	422,325	469,250
Repayable \$	4,336 monthly, maturing 2016	488,798	557,724
Repayable \$	1,095 monthly, maturing 2014	105,133	118,275
Repayable \$	1,679 monthly, maturing 2014	167,924	188,075
Repayable \$	1,625 monthly, maturing 2007	13,904	33,404
Repayable \$	521 monthly, maturing 2012	32,700	38,952
Repayable \$	521 monthly, maturing 2013	42.216	48,470
Repayable \$	4,393 monthly, maturing 2015	462,851	
Total 221		2,708,864	2,567,883
222 Land, buildings	and equipment bank loans		
repayable \$	monthly, maturing		
repayable \$	monthly, maturing		
repayable \$	monthly, maturing		
repayable \$	monthly, maturing		
repayable \$	monthly, maturing		
Total 222			
223 Less current m	aturities	351,612	319,546
Total loans - pu	upil transportation	2,357,252	_2,248,337
Total long-term	debt	\$ 4,441,843	\$ 4,977,433



Eastern School District Schedule 8A Summary of Long-Term Debt (Note 17) For the Year Ended June 30, 2006

Description	Rate	Balance Beginning of Year	Loans Obtained During F Year	Principal Repayment for Year	Balance End of Year
A) School construction					
B) Equipment	7.5%	\$ 3,361,612	\$	759,203 <b>\$</b>	2,602,409
C) Service vehicles					
D) Other					
E) Pupil					
Transportation		2,567,883	\$488,000	347,019	2,708,864
Total Loans		\$ 5,929,495	\$ 488,000 \$	1,106,222 \$	5,311,273



Eastern School District Schedule 8B Schedule of Current Maturities (Note 17)

For the Year Ended June 30, 2006

Description		Year 1		Year 2		Year 3	Year 4	Year 5
A) School construction								
B) Equipment	\$	517,818	\$	528,757	\$	507,802 \$	417,563 \$	313,639
C) Service vehicles								
D) Other								
E) Pupil		351,612		336,923		334,382	330,139	331,862
Transportation	-		-		-			
Total loans	\$	869,430	\$	865,680	S	842.184 \$	747,702 \$	645,501



Eastern School District Schedule 8C Schedule of Interest Expense		
Year Ended June 30, 2006	2006	(Note 17) 2005
56 010		
Description		
012 Capital		
Equipment	\$ 175,802	\$ 29,467
Other		
Debt restructuring	32,190	71,000
Energy management - capital lease	164,210	211,335
Total Capital	372,202	311,802
Current		
013 Operating loans 014 Supplier interest charges		
Total Current		
Total Interest Expense	\$ 372,202	\$311,802



Eastern School District Supplementary Information		
For the Year Ended June 30, 2006	2006	(Note 17) 2005
1. Cash		
Current 11 110 Cash on Hand and in Bank Bank		
112 Current 113 Savings	\$ 4,847,695	\$ 2,384,434 7,000
114 Teachers' payroll 115 Non teachers' payroll 116 Executive payroll	368,984	196,332
117 Other - Funds	2 500	2,500
Capital	5,219,179	2,590,266
11 210 Cash on hand and in bank 211 Cash on hand Bank 212 Current 213 Savings 214 Other		
otal cash on hand and in bank	\$ 5,219,179	\$ 2,590,266
Short Term Investments Current		
11 121 Term deposits 122 Canada savings bonds	\$ 155,889	\$ 150,345
123 Other - Canada treasury bills - Mutual funds - Balance in broker account - Guaranteed investment Certificates		5,544
Capital 11 221 Term deposits		
222 Canada savings bonds 223 Other		
otal Short-term investments	\$ 155,889	\$ 155,889



Eastern School District Supplementary Information				
For the Year Ended June 30, 2006		2006		
3. Prepaid Expenses Current				
11 141 Insurance 142 Municipal service fees 143 Supplies 144 Other Equipment lease	\$	17.165 94,910 34,999	\$	37,761 129,817 34,997
Workers' compensation Garbage collection Vehicle insurance		306,874		279,732
Other		18,831		
Capital				
11 241 Other	_		-	
	\$	472,779	\$	482,307



## Embalmers and Funeral Directors Board of Newfoundland and Labrador

**Financial Statements** 

December 31, 2006

#### AUDITOR'S REPORT

To the Board of Directors of

The Embalmers and Funeral Directors Board of Newfoundland and Labrador

I have audited the balance sheet of The Embalmers and Funeral Directors Board of Newfoundland and Labrador as at December 31, 2006 and the statements of revenue, expenses and surplus, and cash flows for the year then ended. These financial statements are the responsibility of the Board of Managers. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Board as at December 31, 2006, and the results of its operations and cash flows for the year then ended, in accordance with Canadian generally accepted accounting principles.

Jackie Feltham, FCGA

Portugal Cove - St. Philips, NL May 11, 2007

## EMBALMERS AND FUNERAL DIRECTORS BOARD OF NEWFOUNDLAND AND LABRADOR BALANCE SHEET December 31, 2006

		2006		2005
ASS	ETS			
CURRENT  Cash and cash equivalents (Note 1)  Accounts receivable  Prepaid expenses	\$	152,737 35,920 1,444	\$	151,238 28,122 1,444
		190,101		180.804
	5	190,101	5	180,804
LIABIL	TTIES			
CURRENT				
Accrued liabilities Deferred revenue (Note 3)	\$	2,052 52,370	\$	3,540 40,122
		54,422		43,662
MEMBERS'	SURPLUS			
SURPLUS		135,679		137,142
	s	190,101	\$	180,804

## EMBALMERS AND FUNERAL DIRECTORS BOARD OF NEWFOUNDLAND AND LABRADOR STATEMENT OF REVENUE, EXPENSES AND SURPLUS December 31, 2006

		2006		2005
REVENUE				
Fees	S	39,240	5	39.006
Seminars		4,750		
Interest	* * * * * * * * * * * * * * * * * * * *	1,882	_	1,275
	\$	45,872	\$	41,271
EXPENSES				
Administrator fees	5	7,000	5	
Bank charges		54		38
Board meetings		21,800		32,033
Honorariums		2,4(8)		2,400
Inspections		2.984		4,829
Insurance		1,988		1,780
Office		5,171		6,508
Professional fees		3,431		2,070
Seminars		2,070		
Telephone		438		482
	\$	47,335	\$	50,140
Excess (deficiency) of revenue over expenses	\$	(1,463)	\$	(8,869)
Surplus, beginning of year	s	137,142	8	146,011
Excess (deciciency) of revenue over expenses		(1,463)		(8,869)
Surplus, end of year	5	135,679	s	137,142

The accompanying notes form an integral part of these financial statements

# EMBALMERS AND FUNERAL DIRECTORS BOARD OF NEWFOUNDLAND AND LABRADOR STATEMENT OF CASH FLOWS

for the year ended December 31, 2006

		2006		2005
Increase (decrease) in cash and cash equivalents				
Operating activities:				
Excess of revenues over expenditures	\$	(1,463)	\$	(8,869)
Adjustments for items not affecting cash:				
Amortization		*		-
Changes in non-cash operating working capital				
Accounts receivable		(7,798)		(2,822)
Prepaid expenses		-		(208)
Accrued liabilities		(1,488)		1,435
Deferred revenue		12,248	_	2,102
Net (decrease) increase in cash and cash equivalents		1,499		(8,362)
Cash and cash equivalents, beginning	-	151,238		159,600
Cash and cash equivalents, end	\$	152,737	\$	151,238
Cash and cash equivalents consists of:		2006		2005
Cash	\$	86,113	S	87,697
Term deposits	and the contract of	66,624		63,541
	\$	152,737	\$	151,238

#### EMBALMERS AND FUNERAL DIRECTORS BOARD OF NEWFOUNDLAND AND LABRADOR NOTES TO FINANCIAL STATEMENTS December 31, 2006

### 1. Summary of significant accounting policies

The financial statements have been prepared within the framework of Canadian generally accepted accounting principles, the more significant of which are as follows:

#### Use of estimates

In preparing the Board's financial statements in conformity with Canadian generally accepterd accounting principles, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements, and reported amounts of revenue and expenditures during the year. Actual results could differ from these estimates.

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, balance with banks and short term deposits with original maturities of three months or less. Bank borrowings are considered to be financing activities.

Balances at December 31,	2006		2005		
Cash CIC Investment	\$ 86,113 66,624	S	87,697		
GIC Investment	\$ 152,737	S	63,541		

#### 2. Financial instruments

Fair values of financial instruments are disclosed in the notes to the financial statements when they differ from the carrying amounts. Where amounts receivable and payable are subject to normal credit terms, their carrying amount is used as an approximation of their fair values.

#### 3. Deferred revenue

Deferred revenue is calculated as the revenue recorded in October-December of the current year which relates to fees that are collected in and are for the following year.

FINANCIAL STATEMENTS

MARCH 31, 2007

CONSOLIDATED

FINANCIAL STATEMENTS

MARCH 31, 2007

## Consolidated

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## March 31, 2007

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#### **AUDITORS' REPORT**

To the Trustees of Labrador - Grenfell Regional Health Authority

We have audited the consolidated balance sheet of Labrador - Grenfell Regional Health Authority as at March 31, 2007 and the consolidated statements of changes in net assets, operations and cash flow for the year then ended. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Authority as at March 31, 2007 and the results of its operations and the changes in its cash flow for the year then ended in accordance with Canadian generally accepted accounting principles.

Walters Hoffe
Chartered Accountants

Happy Valley-Goose Bay, NL

June 22, 2007

## Consolidated

## **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets:		
Cash	\$ 152,210	158,146
Restricted cash (Note 3)	2,276,245	1,967,000
Receivables (Note 4)	12,212,690	5,620,672
Inventories	1,722,466	1,616,358
Prepaid expenses	1,475,852	1,316,524
Total current assets	17,839,463	10,678,700
Residents Trust Funds held on deposit	175,630	189,838
Replacement reserve funding (Note 7)	67,300	74,945
Property, plant and equipment (Note 5)	20,974,307	19,837,045
	\$ 39,056,700	30,780,528
Liabilities		
Current liabilities:		10.010.000
Bank indebtedness (Note 6)	\$ 20,604,543	13,248,229
Payables and accruals	8,180,847	7,393,264
Accrued vacation pay	4,758,596	4,571,041
Other accrued benefits	1,813,069	1,629,339
Deferred contributions - operating	2,526,804	2,156,772
<ul> <li>National Child Benefit program</li> </ul>	1,413,702	782,128
- Capital	1,969,671	3,631,116
- Special purpose funds	1,281,988	972,852
Current portion of accrued severance pay - estimated Current portion of long-term debt (Note 8)	720,549 94,758	540,349 84,767
Total current liabilities	43,364,527	35,009.857
Residents' Trust Funds payable	175,630	189.838
Accrued severance pay, less estimated current portion	7,903,538	7.626.225
Replacement reserve (Note 7)	67,300	74,945
Long-term debt (Note 8)	2.690.177	2.786.039
Deferred contributions related to property, plant and equipment (Note 9)	16,991,309	15,522,852
	71,192,481	61,209,756
Net assets, per accompanying statement:		
Net assets invested in property, plant and equipment	1,205,880	1,443,280
Net assets restricted for endowment purposes	994,257	994,148
Unrestricted net assets (deficit)	(34,335,918)	(32,866,656)
	(32,135,781)	(30,429,228)
	\$ 39,056,700	30,780,528
See accompanying nates		

see accompanying notes

Trustee

Consolidated

Statement of Changes in Net Assets

Year ended March 31, 2007

		20	07		2006
	Invested in Property, Plant and Equipment	Restricted for Endowment Purposes	Unrestricted Operating	Total	Total
Balance, beginning	\$ 1,443,280	994,148	(32,866,656)	(30,429,228)	(25,946,914)
Excess (deficiency) of revenue over expenditure	( 323,271)	٠	(1,383,391)	( 1,706,662)	( 4,482,314)
Donations received for endowment purposes	•	109		109	-
Investment in property, plant and equipment (Note 10)	85,871		(85,871)		
Balance, ending	\$ 1,205,880	994,257	(34,335,918)	(32,135,781)	(30,429,228)

Walters Holle

## Consolidated

## Statement of Operations

Year ended March 31, 2007	2007	2006
Revenue:		
Provincial plan	\$ 88,589,422	80,504,679
National Child Benefit	2,196,846	1,110,625
WST	5,242,066	5,044,898
MCP physicians	11,137,883	11,315,704
Child Youth and Family Services Agreement	7,678,992	5,977,452
Inpatient	2,490,760	2,451,830
Outpatient	770,409	1,004,343
Long-term care	1,412,389	1,293,885
Other (Note 11)	6,324,172	5,642,528
	125,842,939	114,345,944
Expenditure:		
Administration	13,289,678	12,871,229
Support services	23,065,775	22,247,775
Nursing inpatient services	18,757,853	18,311,363
Ambulatory care services	13,551,953	13,090,653
Diagnostic and therapeutic services	11,122,641	10,809,456
Community and social services	31,922,979	25,360,235
Medical services	12,691,331	13,181,423
Research	68,083	67,938
Education	863,898	926,182
Undistributed	1,354,268	1,109,344
	126,688,459	117,975,598
Surplus (deficit) prior to other operations	( 845,520)	( 3,629,654)
12 Unit Cottage Project - net		
20 Unit Cottage Project - net	( 35,075)	( 15,049)
Grenfell Foundation Inc net	70,423	(285,009)
Surplus (deficit) before non-shareable items	_(810,172)	(3,929,712)
Non-shareable items:		
Amortization	2,874,143	2,505,886
Accrued vacation pay - increase	187.555	93,284
Accrued severance pay - Increase	457,513	261,803
Amortization of deferred contributions	( 2,622,721)	(_2,308,371)
	896,490	552,602
Excess (deficiency) of revenue over expenditure	\$(_1,706,662)	(_4,482,314)

See accompanying notes

## Consolidated

## Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows:		
Operations:		
Excess (deficiency) of revenue over expenditure	\$(1,706,662)	( 4,482,314)
Amortization	2,945,992	2,574,347
Loss on disposal of buildings	93,632	
Amortization of deferred contributions	( 2,622,721)	( 2,308,371)
Unamortized contribution on assets disposed	( 364,526)	•
	( 1,654,285)	(4,216,338)
Changes in:		
Receivables	(6,592,019)	( 614,023)
Inventories	( 106,108)	( 75,100)
Prepaid expenses	( 159,328)	279,300
Payables and accruals	971,314	1,716,792
Accrued vacation pay	187,555	93,283
Deferred contributions relating to operating	4 004 000	222 525
and NCB initiatives	1,001,606	628,595
Accrued severance pay	457,513	261,803
	(5,893,752)	(1,925,688)
Investing:		
Proceeds from disposal of property, plant and equipment	270,894	
Additions to property, plant and equipment	(4,447,781)	(2.021,286)
	( 4,176,887)	(_2,021,286)
Financing:		
Deferred contributions - capital	(1,661,445)	424,304
- special purpose funds	309,136	( 180,335)
Repayment of long-term debt	( 85,870)	( 81,273)
Deferred contributions related to property, plant and		
equipment	4,455,704	1,889,953
Donations for endowment purposes	109	
	3,017,634	2,052,649
et increase (decrease) in cash and cash equivalents	( 7,053,005)	(1,894,325)
ash and cash equivalents:		
Beginning	(11,123,083)	(9,228,758)
Ending	\$(18,176,088)	(11,123,083)
epresented by		
Cash and short-term investments	\$ 152,210	158,146
Restricted cash	2,276,245	1,967,000
Bank indebtedness	(20,604,543)	(13,248,229)
	\$(18,176,088)	(11,123,083)

See accompanying notes

#### Consolidated

#### Notes to the Financial Statements

March 31, 2007

#### 1. Nature of operations:

The Authority manages and operates all health facilities, services and programs in Northern Newfoundland and all of Labrador.

The Authority manages and controls the operations of the following facilities:

Labrador Health Centre, Happy Valley-Goose Bay Harry L. Paddon Memorial Home, Happy Valley-Goose Bay Captain William Jackman Memorial Hospital, Labrador City Charles S. Curtis Memorial Hospital, St. Anthony John M. Gray Centre, St. Anthony St. Anthony Inter-Faith Home Apartment Complexes, St. Anthony

and all medical clinics, nursing stations, community health centres, facilities, programs and services in the geographic area.

The operations of the Authority are primarily funded by the Government of Newfoundland and Labrador (the Government)

The Authority is incorporated under the Hospitals Act of Newfoundland and Labrador.

## 2. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles. Outlined below are those policies considered particularly significant by the Authority

Fund accounting.

The combined funds are reported in the consolidated financial statements.

Assets, liabilities, revenue and expenditure related to the delivery and administration of health services are reported in the operating financial statements.

Assets, liabilities, revenue and expenditure related to other operations are reported in the financial statements for the 12 Unit Cottage Project, 20 Unit Cottage Project and the Grenfell Foundation Inc.

Revenue recognition:

The Authority follows the deferral method of accounting of contributions.

Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue, when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions related to properly, plant and equipment are deferred and amortized to revenue at the same rates which the related property, plant and equipment are amortized.

(Continued...)



#### Consolidated

#### Notes to the Financial Statements

#### March 31, 2007

#### 2. Significant accounting policies (Continued):

#### Inventories.

Inventories consist of medical, surgical, general supplies, fuel oil, aircraft parts, and pharmaceuticals

Medical, surgical and general supplies are valued at the lower of cost, determined on an average cost basis, and net realizable value.

Fuel oil, aircraft parts and drugs are valued at the lower of cost, determined on a first-in, first-out basis, and net realizable value

Property, plant and equipment:

The Authority has control over certain land, buildings and equipment, with the title resting with the Government and consequently these assets are not recorded under property, plant and equipment.

Purchased property, plant and equipment are recorded at cost. Contributed property, plant and equipment are recorded at fair value at the date of contribution.

Property, plant and equipment are being amortized on a declining balance basis over their estimated useful lives at the following rates:

Land improvements	20%
Buildings	5%
Leasehold improvements	5%
Equipment and vehicles	20%
Artwork	0%

In addition, the Harry L. Paddon Memorial Home and St. Anthony Interfaith Home Apartment Complexes buildings and equipment are amortized at a rate equal to the annual principal reduction of the mortgage related to these properties. This is in accordance with an operating agreement with Newfoundland and Labrador Housing Corporation.

#### Replacement reserve:

Newfoundland and Labrador Housing Corporation (NLHC) requires that not-for-profit housing groups maintain a Replacement Reserve Fund which is to be used to fund major maintenance and the purchase of property, plant and equipment. These funds may be used as approved by NLHC. Withdrawals are charged to interest first and then principal.

Transactions in the reserve are shown in Note 7.

#### Severance pay

The liability for severance pay is recorded in the accounts for all employees who have a vested right to receive such a payment. No provision for the ultimate severance pay liability is made in the accounts for any employee who has less than nine years of continual service.

#### Consolidated

#### Notes to the Financial Statements

#### March 31, 2007

#### 2. Significant accounting policies (Continued):

Pension and other post employment benefits:

Employees of the Authority are included in the Public Service Pension Plan and the Government Money Purchase Plan administered by the Government. The Government also provides for the continuation of certain dental and medical benefits for retirees. Contributions to the plans are required from both the employees and the Authority. The annual contributions for pensions and other post employment benefits are recognized in the accounts on a current basis.

#### Use of estimates:

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

#### 3. Restricted cash:

Cash is currently restricted to fund the following items:

	2007	2006
Deferred contributions - special purpose funds	\$ 1,281,988	972,852
Endowment funds	994,257	994,148
	\$ 2,276,245	1,967,000

#### 4. Receivables:

	2007	2006
Government of Newfoundland and Labrador Government of Canada	\$ 6,501,450	
Patient	2,108,577 2,426,112	
Other	1,176,551	995,455
	\$ 12,212,690	5,620,672

#### Consolidated

#### Notes to the Financial Statements

#### March 31, 2007

#### 5. Property, plant and equipment:

			2007		2006
	-	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	S	11,203		11,203	11,203
Land improvements		187,061	148,191	38,870	42,374
Buildings	2:	3,722,396	12,903,920	10,818,476	11,211,214
Leasehold improvements		223,678	65,568	158,110	166,432
Equipment and vehicles	40	0,914,314	31,162,380	9,751,934	8,210,107
Artwork		195,714		195,714	195,714
	\$ 6	5,254,366	44,280,059	20,974,307	19,837,044

#### 6. Bank indebtedness:

The Authority has access to a \$22.6 million line of credit in the form of a revolving demand loan bearing interest at prime with the Royal Bank of Canada. The line of credit has been approved by the Minister of Health and Community Services. In addition, this line of credit carries a Province of Newfoundland and Labrador guarantee for \$9 million up to \$19 million with the first \$10 million being unsecured.

On April 30, 2007, the line of credit was reduced to \$19.0 million.

#### 7. Replacement reserve:

2007	2006
\$ 74,945	73,909
10,350 395 85,690	10,350 165 84,424
18,390	9,479
\$ 67,300	74,945
\$ -	7,146
67,300	67,799
\$ 67,300	74,945
	10,350 395 85,690 18,390 \$ 67,300

2007

2006

#### Consolidated

## Notes to the Financial Statements

#### March 31, 2007

#### 8. Long-term debt:

	2006	2005
10%, Canada Mortgage and Housing Corporation first mortgage on land and building of Harry L. Paddon Memorial Home, repayable \$11,245 monthly, interest included; maturing November, 2029	\$ 1,227,194	1,241,216
4.47% Newfoundland and Labrador Housing Corporation first mortgage on land and building of 20 unit apartment complex; repayable \$7,051monthly, interest included; maturing January, 2019	777,939	826,898
5.79% Newfoundland and Labrador Housing Corporation first mortgage on land and building of 12 unit apartment complex; repayable \$5,686 monthly, interest included; maturing October, 2025		802,692 2,870,806
Less current portion	94,758	84,767
	\$ 2,690,177	2,786,039

The aggregate amount of principal payments estimated to be required in each of the next five years is as follows

2008	\$ 94,758
2009	99,880
2010	105,323
2011	110,965
2012	116,943

#### Interest subsidy:

The Authority has received federal assistance through Canada Mortgage and Housing Corporation pursuant to Section 56.1 of the National Housing Act. The purpose of the assistance is to reduce operating costs in order to enable the Authority to provide housing to low and moderate income individuals. The amount of assistance received in 2007 was \$107,271 (2006 - \$105,328).

#### Consolidated

#### Notes to the Financial Statements

#### March 31, 2007

## 9. Unamortized deferred contributions related to property, plant and equipment:

Deferred contributions related to property, plant and equipment represent restricted contributions with which property, plant and equipment were originally purchased. The changes in the deferred contributions for the year are as follows:

	2007	2006
Balance, beginning	\$ 15,522,852	15,941,270
Add:		
Equipment grants	4,021,137	993,450
Donations for equipment	434,567	896,503
Less:	19,978,556	17,831,223
Amortization	2,622,721	2,308,371
Unamortized contribution on assets disposed	364,526	2,300,371
one hereby contribution on about disposed		
Balance, ending	\$ 16,991,309	15,522,852
10. Investment in property, plant and equipment:		
To my content in property, plant and equipment.	2007	2006
Repayment of long-term debt	\$ 85,871	81,274
Purchase of property, plant and equipment with		
unrestricted resources	-	131,334
	\$ 85,871	212,608
11. Other revenue:		
	2007	2006
Drug recoveries	\$ 3,037,931	2.697.477
Dental	785,440	653.076
Rentals	231,643	231,147
Interest	118,522	102,297
Unamortized contributions on assets disposed	364,526	
Miscellaneous	1,786,110	1,958,531
	\$ 6,324,172	5,642,528

#### Consolidated

#### Notes to the Financial Statements

#### March 31, 2007

#### 12. Commitments:

Energy performance contract.

The Authority entered into an Energy Performance Contract on February 15, 2000 with Johnson Controls Ltd. for the design and implementation of measures to improve energy efficiency, wherein Johnson Controls Ltd. guaranteed the energy savings component.

The cost of the contract was \$1,660,616 and is to be repaid from energy and operating savings at \$15,250 per month over a period of 8.2 years plus lump sum amounts aggregating an additional \$166,116.

As of March 31, 2007 the balance of the expenditures financed through the Bank of Nova Scotia amount to \$415,235 (2006 - \$548,992). As support for the financing, Johnson Controls Ltd. has assigned to the bank any funds due to them by the Authority for the energy savings component of the contract.

In the opinion of management of the Authority the guaranteed energy savings component by Johnson Controls Ltd. is an offset to any obligation of the Authority under the assignment to the bank, and as a consequence neither the capital expenditures nor the bank loan obligation is reflected in the financial statements of the Authority at March 31, 2007.

Funding for the contract is from operating savings and has been approved in this manner by the Province of Newfoundland and Labrador. As a result, the monthly payments under the contract are being reported in the Authority's operating statements as a normal operating cost.

#### 13. Contingencies:

As of March 31, 2007, there were a number of legal claims against the Authority in varying amounts for which no provision has been made. It is not possible to determine the amounts, if any, that may ultimately be assessed against the Authority with respect to these claims, but management believes any claims, if successful, will be covered by liability insurance.

#### 14. Comparative figures:

Certain of the comparative figures have been reclassified to conform to the current presentation

OPERATING

FINANCIAL STATEMENTS

MARCH 31, 2007



#### AUDITORS' REPORT

To the Trustees of Labrador - Grenfell Regional Health Authority

We have audited the operating balance sheet of Labrador - Grenfell Regional Health Authority as at March 31, 2007 and the operating statements of changes in net assets, operations and cash flow for the year then ended. These financial statements are the responsibility of the Authority's management.

Our responsibility is to express an opinion on these operating financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these operating financial statements present fairly, in all material respects, the financial position of the Authority as at March 31, 2007 and the results of its operations and the changes in its cash flow for the year then ended in accordance with Canadian generally accepted accounting principles.

Walter Holfe
Chartered Accountants

Happy Valley-Goose Bay, NL

June 22, 2007

# Operating

## **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets:		
Restricted cash (Note 3)	\$ 1,498,014	1,188,768
Receivables (Note 4)	12,387,624	5,827,642
Inventories	1,722,466	1,616,358
Prepaid expenses	1,467,212	1,307,885
Total aureau access		
Total current assets	17,075,316	9,940,653
Residents' Trust Funds held on deposit	175,630	189,838
Property, plant and equipment (Note 5)	19,396,846	18,187,734
	\$ 36,647,792	28,318,225
Liabilities Current liabilities:		
Bank indebtedness (Note 6)	\$ 20,604,544	13,248,231
Payables and accruals	8,169,713	7,372,880
Accrued vacation pay	4,758,596	4,571,041
Other accrued benefits	1,813,069	1,629,339
Deferred contributions - operating	2,522,804	2,152,772
- National Child Benefit (NCB) initiatives	1,413,702	
- capital		782,128
- special purpose funds	1,969,671	3,631,116
Current portion of accrued severance pay - estimated	1,281,988	972,852
Current portion of long-term debt (Note 7)	720,549	540,349
Current portion of long-term dest (Note 7)	15,459	13,927
Total current liabilities	43,270,095	34,914,635
Residents' Trust Funds payable	175,630	189,838
Accrued severance pay, less estimated current portion	7,903,538	7,626,225
.ong-term debt (Note 7)	1,211,735	1,227,289
Deferred contributions related to property, plant and equipment (Note 8)	16,991,309	15 522 852
	69,552,307	59,480,839
let assets, per accompanying statement		
Net assets invested in property plant and equipment	1,205,880	1,443,280
Net assets restricted for endowment purposes	216,026	215,917
Unrestricted net assets	(34,326,421)	(32,821,811)
	(32,904,515)	(31,162,614)
ee accompanying notes	\$ 36,647,792	28,318,225
/ /		
pproved:		

Trustee

Trustee

Walters Hoffe

# LABRADOR - GRENFELL REGIONAL HEALTH AUTHORITY

Operating

Statement of Changes in Net Assets

Year ended March 31, 2007

		2007			2006
	Invested in Property, Plant and Equipment	Restricted for Endowment Purposes	Unrestricted Operating	Total	Total
Balance, beginning	\$ 1,443,280	215,917	(32,821,811)	(31,162,614)	(26,980,358)
Excess (deficiency) of revenue over expenditure	( 251,422)	•	(1,490,588)	( 1,742,010)	(4,182,256)
Donations received for endowment purposes		109		109	
Investment in prc_erty, plant and equipment (Note 9)	14,022		(14,022)		
Balance, ending	\$ 1,205,880	216,026	(34,326,421)	(32,904,515)	(31,162,614)

## Operating

# Statement of Operations

Year ended March 31, 2007	2007	2006
Revenue:		
Provincial plan	\$ 88,589,422	80.504,679
National Child Benefit	2,196,846	1,110,625
WST	5,242,066	5.044,898
MCP physicians	11,137,883	11,315,704
Child Youth and Family Services Agreement	7,678,992	5,977,452
Inpatient	2,490,760	2,451,830
Outpatient	770,409	1,004,343
Long-term care	1,412,389	1,293,885
Other (Note 10)	6,324,172	5,642,528
	125,842,939	114,345,944
Expenditure:		
Administration	13,289,678	12,871,229
Support services	23,065,775	22,247,775
Nursing inpatient services	18,757,853	18,311,363
Ambulatory care services	13,551,953	13,090,653
Diagnostic and therapeutic services	11,122,641	10,809,456
Community and social services	31,922,979	25,360,235
Medical services	12,691,331	13,181,423
Research	68,083	67,938
Education	863,898	926,182
Undistributed	1,354,268	1,109,344
	126,688,459	117,975,598
Surplus (deficit) before non-shareable items	( 845,520)	( 3,629,654)
Non-shareable items:		
Amortization	2,874,143	2,505,886
Accrued vacation pay - increase	187,555	93,284
Accrued severance pay - increase	457,513	261,803
Amortization of deferred contributions	( 2,622,721)	( 2,308,371)
	896,490	552,602
Excess (deficiency) of revenue over expenditure	\$( 1,742,010)	( 4,182,256)

See accompanying notes

## Operating

## Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash flows:		
Operations:		
Excess (deficiency) of revenue over expenditure	\$(1,742,010)	(4,182,256)
Amortization	2,874,143	2,505,886
Loss on disposal of buildings	93,632	
Amortization of deferred contributions	( 2,622,721)	( 2,308,371
Unamortized contributions on assets disposed	( 364,526)	
	(1,761,482)	( 3,984,741)
Changes in		
Receivables	(6,511,886)	( 675,427)
Due from Cottages Projects	( 48.096)	( 28,616)
Inventories	( 106,108)	( 75,100)
Prepaid expenses	( 159,327)	279,300
Payables and accruals	980,563	1,723,517
Accrued vacation pay	187,555	93.284
Deferred contributions relating to operating and	,	-0,50
NCB program	1.001.606	628,595
Accrued severance pay	457,513	261,803
	(5,959,662)	(1,777,385)
Investing:		
Proceeds from disposal of property, plant and equipment	270,894	
Additions to property, plant and equipment	(4,447,781)	( 2,021,286)
7,7	(4,176,887)	(2,021,286)
Financing:		
Deferred contributions - capital	( 1,661,445)	424.304
- special purpose funds	309.136	( 179,935)
Repayment of long-term debt	( 14,022)	( 12,813)
Deferred contributions related to property, plant and	( (4,000)	( 12,010)
equipment	4,455,704	1.889.953
Donations for endowment purposes	109	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	3,089,482	2,121,509
et increase (decrease) in cash and cash equivalents	(7.047,067)	( 1,677,162)
ash and cash equivalents		
Beginning	(12,059,463)	(10,382,301)
Ending	\$(19,106,530)	(12,059,463)
epresented by:		
Restricted cash (Note 3)	\$ 1,498,014	1,188,768
Bank indebtedness (Note 6)	(20,604,544)	(13,248,231)
	\$(19,106.530)	(12,059,463)
	411011001000)	(12,000,400)

See accompanying notes

## Operating

#### Notes to the Financial Statements

#### March 31, 2007

#### 1. Nature of operations:

The Authority manages and operates all health facilities, services and programs in Northern Newfoundland and all of Labrador.

The Authority manages and controls the operations of the following facilities.

Labrador Health Centre, Happy Valley-Goose Bay Harry L. Paddon Memorial Home, Happy Valley-Goose Bay Captain William Jackman Memorial Hospital, Labrador City Charles S. Curtis Memorial Hospital, St. Anthony John M. Gray Centre, St. Anthony

and all medical clinics, nursing stations, community health centres, facilities, programs and services in the geographic area.

The operations of the Authority are primarily funded by the Government of Newfoundland and Labrador (the Government).

The Authority is incorporated under the Hospitals Act of Newfoundland and Labrador.

#### 2. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles. Outlined below are those policies considered particularly significant by the Authority.

Revenue recognition

The Authority follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue, when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions related to property, plant and equipment are deferred and amortized to revenue at the same rates which the related property, plant and equipment are amortized.

Inventories

Inventories consist of medical, surgical, general supplies, fuel oil, aircraft parts, and pharmaceuticals.

Medical, surgical and general supplies are valued at the lower of cost, determined on an average cost basis, and net realizable value.

Fuel oil, aircraft parts and drugs are valued at the lower of cost, determined on a first-in, first-out basis, and net realizable value.

Continued I



## Operating

## Notes to the Financial Statements

#### March 31, 2007

#### 2. Significant accounting policies (continued):

Property, plant and equipment.

The Authority has control over certain land, buildings and equipment, with the title resting with the Government and consequently these assets are not recorded under property, plant and equipment.

Purchased property, plant and equipment are recorded at cost. Contributed property, plant and equipment are recorded at fair value at the date of contribution.

Property, plant and equipment are being amortized on a declining balance basis over their estimated useful lives at the following rates:

Land improvements	20%	
Buildings	5%	
Leasehold improvements	5%	
Equipment and vehicles		20%
Artwork		0%

In addition, the Harry L. Paddon Memorial Home and equipment are amortized at a rate equal to the annual principal reduction of the mortgage related to these properties. This is in accordance with an operating agreement with Newfoundland and Labrador Housing Corporation.

#### Severance pay:

The liability for severance pay is recorded in the accounts for all employees who have a vested right to receive such a payment. No provision for the ultimate severance pay liability is made in the accounts for any employee who has less than nine years of continual service.

Pension and other post employment benefits:

Employees of the Authority are included in the Public Service Pension Plan and the Government Money Purchase Plan administered by the Government. The Government also provides for the continuation of certain dental and medical benefits for retirees. Contributions to the plans are required from both the employees and the Authority. The annual contributions for pensions and other post employment benefits are recognized in the accounts on a current basis.

#### Use of estimates:

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.



# Operating

# Notes to the Financial Statements

March 31, 2007

## 3. Restricted cash:

Cash is currently restricted to fund the following items:

	2007	2006
Deferred contributions - special purpose funds	\$ 1,281,988	972,851
Endowment Fund	216,026	215,917
	\$ 1,498,014	1,188,768

## 4. Receivables:

	2007	2006
Government of Newfoundland and Labrador	\$ 6,501,450	981,956
Government of Canada	2,108,577	1,407,037
Patient	2,426,112	2,236,224
Other	1,351,485	1,202,425
	\$ 12,387,624	5,827,642

## 5. Property, plant and equipment:

roperty, plant and equipment.	2007				2006
		Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	\$	11,201		11,201	11,201
Land improvements		162,208	148,191	14,017	17,521
Buildings	2	1,496,083	12,215,964	9,280,119	9,601,364
Leasehold improvements		223,678	65,568	158,110	166,432
Equipment and vehicles	4	0.896,560	31,158,875	9,737,685	8,195,502
Artwork		195,714		195,714	195,714
	\$ 63	2,985,444	43,588,598	19,396,846	18,187,734

## Operating

#### Notes to the Financial Statements

March 31, 2007

#### 6. Bank indebtedness:

The Authority has access to a \$22.6 million line of credit in the form of a revolving demand loan bearing interest at prime with the Royal Bank of Canada. The line of credit has been approved by the Minister of Health and Community Services. In addition, this line of credit carries a Province of Newfoundland and Labrador guarantee for \$9 million up to \$19 million with the first \$10 million being unsecured.

On April 30, 2007, the line of credit was reduced to \$19.0 million.

#### 7. Long-term debt:

10%, Canada Mortgage and Housing Corporation first mortgage on land and building of Harry L. Paddon Memorial Home; repayable \$11,245 monthly, interest included; maturing November, 2029

The aggregate amount of principal payments estimated to be required in each of the next five years is as follows:

2008	\$ 15.459
2009	17.043
2010	18.790
2011	20,570
2012	22,514

Interest subsidy.

The Authority has received federal assistance through Canada Mortgage and Housing Corporation pursuant to Section 56.1 of the National Housing Act. The purpose of the assistance is to reduce operating costs in order to enable the Authority to provide housing to low and moderate income individuals. The amount of assistance received in 2006/07 was \$25,205 (2005/06 - \$25,205).

## 8. Unamortized deferred contributions related to property, plant and equipment:

Deferred contributions related to property, plant and equipment represent restricted contributions with which property, plant and equipment were originally purchased. The changes in the deferred contributions for the year are as follows:

	2007	2006
Balance, beginning	\$ 15,522,852	15,941,270
Add: Equipment grants Donations for equipment	4,021,137 434,567 19978,556	993.450 896,503 17,831.223
Less: Amortization Unamortized contributions on assets disposed	2,622,721 364,526	2,308,371
Balance, ending	\$ 16,991,309	15,522,852

## Operating

#### Notes to the Financial Statements

March 31, 2007

9. 1	nvestment in property, plant and equipment:		
5. 11	restriction property, plant and equipment.	2007	2006
	depayment of long-term debt furchase of property, plant and equipment	\$ 14,022	12,813 131,334
		\$ 14,022	144,147
10. O	ther revenue:	2007	2006
D R M In	rug recoveries ental entals lortgage interest subsidy (Note 7) iterest namortized contribution on assets disposed iscellaneous	\$ 3,037,931 785,440 231,643 25,205 118,522 364,526 1,760,905	2,713,791 653,076 231,127 25,205 102,297 1,917,032
		\$ 6,324,172	5,642,528

#### 11. Commitments:

Energy Performance Contract

The Authority entered into an Energy Performance Contract on February 15, 2000 with Johnson Controls Ltd. for the design and implementation of measures to improve energy efficiency, wherein Johnson Controls Ltd. guaranteed the energy savings component.

The cost of the contract was \$1,660,616 and is to be repaid from energy and operating savings at \$15,250 per month over a period of 8.2 years plus lump sum amounts aggregating an additional \$166,116.

As of March 31, 2007 the balance of the expenditures financed through the Bank of Nova Scotia amount to \$415,235 (2006 - \$548,992). As support for the financing, Johnson Controls Ltd. has assigned to the bank any funds due to them by the authority for the energy savings component of the contract.

In the opinion of management of the Authority the guaranteed energy savings component by Johnson Controls Ltd. is an offset to any obligation of the authority under the assignment to the bank, and as a consequence neither the capital expenditures nor the bank loan obligation is reflected in the financial statements of the Authority at March 31, 2007.

Funding for the contract is from operating savings and has been approved in this manner by the Province of Newfoundland and Labrador. As a result, the monthly payments under the contract are being reported in the Authority's operating statements as a normal operating cost.

# Operating

## Notes to the Financial Statements

## March 31, 2007

#### 12. Contingencies:

As of March 31, 2007, there were a number of legal claims against the Authority in varying amounts for which no provision has been made. It is not possible to determine the amounts, if any, that may ultimately be assessed against the Authority with respect to these claims, but management believes any claims, if successful, will be covered by liability insurance.

## 13. Comparative figures:

Certain of the comparative figures have been reclassified to conform to the current presentation.

FINANCIAL STATEMENTS

MARCH 31, 2007



## **AUDITORS' REPORT**

To the Trustees of Labrador - Grenfell Regional Health Authority - St. Anthony Interfaith Home 12 Unit Apartment Complex

We have audited the balance sheet of Labrador - Grenfell Regional Health Authority - St. Anthony Interfaith Home 12 Unit Apartment Complex as at March 31, 2007 and the statements of changes in net assets, operations and cash flow for the year then ended. These financial statements are the responsibility of the St. Anthony Interfaith Home 12 Unit Apartment Complex's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the St. Anthony Interfaith Home 12 Unit Apartment Complex as at March 31, 2007 and the results of its operations and the changes in its cash flow for the year then ended in accordance with Canadian generally accepted accounting principles.

Chartered Accountants

Walters Held

Happy Valley-Goose Bay, NL

June 22, 2007

# **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets:		
Cash	\$ 26,337	25,372
Receivables	2,789	2,103
Prepaid expenses	3,240	3,240
Total current assets	32,366	30.715
Property, plant and equipment (Note 3)	795,800	818,690
Due from Newfoundland and Labrador Housing Corporation		07.700
for replacement reserve (Note 5)	67,300	67,799
	\$ 895,466	917,204
Liabilities		
Current liabilities:		
Payables and accruals	\$ 4,488	7,223
Due to Labrador-Grenfell Regional Health Authority	25,657	17,128
Due to Newfoundland and Labrador Housing Corporation	2,219	6,362
Current portion of long-term debt (Note 4)	28,111	22,240
Total current liabilities	60,475	52,953
ong-term debt (Note 4)	751,691	780,452
Replacement reserve (Note 5)	67,300	67,799
	879,466	901,204
Net assets, per accompanying statement:		
Unrestricted net assets	16,000	16,000
	\$ 895,466	917,204

See accompanying notes

Approved:

Trustee

Trustee

# Statement of Changes in Net Assets

Year ended March 31, 2007

	2007				2006
	Propert	sted in ty, Plant uipment	Unrestricted	Total	Total
Balance, beginning	S	-	16,000	16,000	16,000
Excess (deficiency) of revenue over expenditure	(	22,890)	22,890	_	
Repayment of long-term debt		22,890	( 22,890)		
Balance, ending	\$	_	16,000	16,000	16.000

# Statement of Operations

Year ended March 31, 2007

2	007	2006
Budget	Actual	Actual
\$ 52,884	56.254	54,775
57.381	56.718	52,932
3,180	3.160	3.155
1,440	1,430	1,430
2,520	1,509	1,555
-	1,074	679
\$ 117,405	120,145	114,526
\$ 22,890	22 890	21,620
		23.806
		1.945
-	260	128
45.347	44.253	46,511
5,100	5,000	5,000
emo	556	
2,600	2,700	2,799
4,320	4,320	4,320
14,204	13,476	7,663
840	583	734
\$ 117,405	120,145	114,526
	\$ 52,884 57,381 3,180 1,440 2,520 \$ 117,405 \$ 22,890 20,400 1,704 45,347 5,100 2,600 4,320 14,204 840	\$ 52,884 56,254 57,381 56,718 3,180 3,160 1,440 1,430 2,520 1,509 - 1,074 \$ 117,405 120,145 \$ 22,890 22,890 20,400 24,341 1,704 1,766 - 260 45,347 44,253 5,100 5,000 - 556 2,600 2,700 4,320 4,320 14,204 13,476 840 583

# Statement of Cash Flow

Year ended March 31, 2007		2007	2006
Cash Flows: Operations:			
Amortization	\$	22,890	21,620
Changes in: Receivables	,	686)	( 2,103)
Prepaid expenses	1	-	( 1)
Payables and accruals	1	2,735)	( 46)
Due to Labrador-Grenfell Regional Health Authority	,	8,529	7,833
Due to Newfoundland and Labrador Housing Corporation	_(	4,143)	( 7,588)
	(Section)	23,855	19,715
Financing:			
Principal repayments	(	22,890)	(21,620)
Net increase (decrease) in cash flow		965	( 1,905)
Cash:			
Beginning	_	25,372	27,277
Ending	S	26,337	25,372

## Notes to the Financial Statements

March 31, 2007

#### 1. Nature of operations

The St. Anthony Interfaith Home 12 Unit Apartment Complex is sponsored by the Labrador-Grenfell Regional Health Authority to provide housing to low and moderate income seniors.

### 2. Summary of significant accounting policies:

The accounting policies of the St. Anthony Interfaith Home 12 Unit Apartment Complex are in accordance with generally accepted accounting principles and guidelines set out by the Newfoundland and Labrador Housing Corporation (NLHC) in their operating agreements for not-for-profit housing projects. The following describes the more significant policies:

Property, plant and equipment

Purchased property, plant and equipment are recorded at cost.

Amortization is provided on buildings and equipment at a rate equal to the annual principal reduction of the mortgages related to these properties. This is in accordance with the operating agreement with NLHC.

#### Replacement reserve

NLHC maintains a consolidated Replacement Reserve Fund to maintain and account for replacement reserve funds for not-for-profit housing groups. NLHC provides the organization with an annual statement as of March 31, 2007 indicating its reserve balance.

The funds in the replacement reserve account may only be used as approved by NLHC.

Transactions in the reserve are shown in Note 5.

#### 3. Property, plant and equipment:

		2006		
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Land	\$ 1	-	1	1
Land improvements Buildings	20,000 955,047	193,497	761,550	20,000 784,084
Equipment	17,754	3,505	14,249	14,605
	\$ 992,802	197,002	795,800	818,690

#### Notes to the Financial Statements

March 31, 2007

#### 4. Long-term debt:

5.79% Newfoundland and Labrador Housing Corporation first mortgage on land and building; repayable in equal monthly installments of \$5,686, interest included; maturing October, 2025, renewable on April 1, 2007 at a rate of 4,315.

The aggregate amount of principal payments estimated to be required in each of the next five years is as follows:

2008	\$ 28,111
2009	29,335
2010	30,613
2011	31,947
2012	33,339

#### Interest subsidy

The Authority has received federal assistance through Central Mortgage and Housing Corporation pursuant to Section 56.1 of the National Housing Act to reduce operating costs, enabling the Authority to provide housing to low and moderate income seniors. The amount of the assistance received from Newfoundland and Labrador Housing in 2007 was \$56,718(2006 - \$59,443).

5.	Replacement reserve:		2007	2006
	Balance, beginning	\$	67,799	69,902
	Less, approved expenditures		499	2,103
	Balance, ending	5	67,300	67,799
6.	Repairs and maintenance:		2007	2006
	Fire and safety supplies Maintenance supplies Salary	\$	1,724 2,836 8,916	782 1,269 5,612
		\$	13,476	7,663

FINANCIAL STATEMENTS

MARCH 31, 2007

# AUDITORS' REPORT

To the Trustees of Labrador - Grenfell Regional Health Authority - St. Anthony Interfaith Home 20 Unit Apartment Complex

We have audited the balance sheet of Labrador - Grenfell Regional Health Authority - St. Anthony Interfaith Home 20 Unit Apartment Complex as at March 31, 2007 and the statements of changes in net assets, operations and cash flow for the year then ended. These financial statements are the responsibility of the St. Anthony Interfaith Home 20 Unit Apartment Complex's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the St. Anthony Interfaith Home 20 Unit Apartment Complex as at March 31, 2007 and the results of its operations and the changes in its cash flow for the year then ended in accordance with Canadian generally accepted accounting principles

Matter Hiffe
Chartered Accountants

Happy Valley-Goose Bay, NL

June 22, 2007

# Balance Sheet

March 31, 2007	2007	2006
Assets		
Current assets: Cash Receivables Prepaid expenses	\$ 18,932 1,851 5,400	18,661 - 5,400
Total current assets	26,183	24 061
Replacement reserve cash (Note 4) Property, plant and equipment (Note 3)	781,661	7,146 830,620
	\$ 807,844	861,827
Liabilities		
Current liabilities: Payables and accruals Due to Labrador-Grenfell Regional Health Authority Current portion of long-term debt (Note 5)  Total current liabilities	\$ 5,895 169,144 51,188 226,227	6,800 131,042 48,600
cong-term debt (Note 5) Replacement reserve fund (Note 4)	726,751	778,298 7,146
let assets (deficit), per accompanying statement: Net assets invested in property, plant and equipment	952,978	971,886
Unrestricted net assets	(145,134)	(110,059)
	\$ 807,844	861,827

See accompanying notes

Approved:

Trustee

Tructoo

# Statement of Changes in Net Assets

Year ended March 31, 2007

	 2007			
	Invested in operty, Plant d Equipment	Unrestricted	Total	Total
Balance (deficit), beginning	\$ -	(110,059)	(110,059)	( 95,010)
Excess (deficiency) of revenue over expenditure	( 48,959)	13,884	( 35,075)	( 15.049)
Repayment of long-term debt	 48,959	( 48,959)	0	
Balance (deficit), ending	\$ _	(145,134)	(145,134)	(110,059)

# Statement of Operations

Year ended March 31, 2007

	2007		2006
	Budget	Actual	Actual
Revenue:			
Rental	\$ 106,500	106,253	105,370
CMHC subsidy	25,340	25,348	25,348
Hydro recoveries	12,500	13,189	13,091
Cable television recoveries	5,000	4,695	4,189
HST recoveries	1,200	1,851	1,829
Interest	400	408	323
	150,940	151,744	150,150
Expenditure			
Allocation to replacement reserve	10,350	10,350	10,350
Amortization	48,959	48,959	46,841
Cable television	4,400	4,332	3,997
Heat and light	37,000	40,225	37,675
Insurance	2,290	2,291	2,593
Interest and bank charges	-	387	229
Interest on long-term debt	35,653	35,469	38,732
Management fees	5,000	5,000	5,000
Professional fees	2,600	2,700	2,799
Property taxes	5,400	7,200	7,200
Repairs and maintenance (Note 6)	5,300	29,906	9,783
	156.952	186,819	165,199
Excess (deficiency) of revenue over expenditure	\$( 6,012)	( 35,075)	( 15,049)

# Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash Flows:		
Operations.  Excess (deficiency) of revenue over expenditures  Amortization	\$ (35,075) 48,959	( 15,049) 46,841
	13,884	31,792
Changes in: Receivables Payables and accruals Due to Labrador-Grenfell Regional Health Authority	( 1,851) ( 905) 38,102	908 
	49,230	53,482
Financing Principal repayments	(48,959)	_(46,841)
Net increase in cash flow	271	6,641
Cash; Beginning	18,661	12,020
Ending	\$ 18,932	18,661

## Notes to the Financial Statements

March 31, 2007

#### 1. Nature of operations

The St. Anthony Interfaith Home 20 Unit Apartment Complex is sponsored by the Labrador-Grenfell Regional Health Authority to provide housing to low and moderate income seniors.

### 2. Summary of significant accounting policies:

The accounting policies of the St. Anthony Interfaith Home 20 Unit Apartment Complex are in accordance with generally accepted accounting principles and guidelines set out by the Newfoundland and Labrador Housing Corporation (NLHC) in their operating agreements for not-for-profit housing projects. The following describes the more significant policies:

Property, plant and equipment

Purchased property, plant and equipment are recorded at cost.

Amortization is provided on land improvements and buildings at a rate equal to the annual principal reduction of the mortgages related to these properties. This is in accordance with the operating agreement with NLHC.

#### Replacement reserve

In accordance with the operating agreements with NLHC the Authority is required to fund a replacement reserve annually in the amount of \$10,350. This allocation of funds is expensed annually and transferred to a separate bank account and added to the liability "Replacement Reserve."

The funds in the replacement reserve account may only be used as approved by NLHC.

Transactions in the reserve are shown in Note 4.

#### 3. Property, plant and equipment:

2007			
Cost	Accumulated Amortization	Net Book Value	Net Book Value
S 1	_	1	1
4,853	400	4,853	4.853
1,271,266	494,459	776,807	825,766
\$ 1,276,120	494,459	781.661	830,620
	\$ 1 4,853 1,271,266	Cost Accumulated Amortization  \$ 1	Cost         Accumulated Amortization         Net Book Value           \$ 1         -         1           4,853         -         4,853           1,271,266         494,459         776,807

## Notes to the Financial Statements

March 31, 2007

#### 4. Replacement reserve:

Replacement reserve.	2	
	2007	2006
Balance, beginning	\$ 7,146	4,007
Add: Allocation for year Interest earned	10,350 395 17,891	10,350 165 14,522
Less Approved expenditures	17,891	7,376
Balance, ending	<u>s</u> .	7,146

## 5. Long-term debt:

4,47% Newfoundland and Labrador Housing Corporation first mortgage on land and building repayable in equal monthly installments of \$7,051, interest included, maturing January, 2019, renewable on December 1, 2008.

The aggregate amount of principal payments estimated to be required in each of the next five years is as follows:

2008	\$ 51,188
2009	53,502
2010	55,920
2011	58,448
2012	61,090

#### Interest subsidy

The Authority has received federal assistance through Central Mortgage and Housing Corporation pursuant to Section 56.1 of the National Housing Act to reduce operating costs, enabling the Authority to provide housing to low and moderate income seniors. The amount of the assistance received from Newfoundland and Labrador Housing in 2007 was \$25,348 (2006 - \$25,348).

# Notes to the Financial Statements

March 31, 2007

6. Repairs and maintenance:	2007	2006
Maintenance supplies	\$ 18,546	1,405
Pest control Salary Snowclearing	9,904 1,456	605 5,937 1,836
Showcearing	\$ 29,906	9,783

AUDITOR'S REPORT
FINANCIAL STATEMENTS - MARCH 31, 2007



## AUDITORS' REPORT

To the Board of Directors of Grenfell Foundation Incorporated

We have audited the balance sheet of **Grenfell Foundation Incorporated** as at March 31, 2007 and the statements of changes in net assets, operations and cash flow for the year then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In common with many charitable organizations, the Foundation derives certain of its revenue from the general public in the form of donations and other fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amount recorded in the records of the Foundation and we were not able to determine whether any adjustments might be necessary to revenue, operations, assets and net assets.

In our opinion, except for the effect of any adjustments, if any, we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of the revenues referred to in the previous paragraph, these financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2007 and the results of its operations and the changes in its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Chartered Accountants

Happy Valley-Goose Bay, NL June 22, 2007

# **Balance Sheet**

March 31, 2007	2007	2006
Assets		
Current assets  Cash - regular  - restricted for endowment purposes  Receivables	\$ 106,942 778,231 18,422	114,114 778,231 1,272
	\$ 903,595	893,617
Liabilities		
Current liabilities.  Due to Labrador-Grenfell Regional Health Authority Deferred contributions	\$ 1,729 4,000	62,174 4,000
Total liabilities	5,729	66,174
Net assets, per accompanying statement Net assets restricted for endowment purposes Unrestricted net assets	778,231 119,635	778,231 49,212
	897,866	827,443
	\$ 903,595	893,617

See accompanying notes

Approved:

Director

Director

# Statement of Changes in Net Assets

Year ended March 31, 2007

		2007			2006
		estricted for Endowment Purposes	Unrestricted Operating	Total	Total
Balance, beginning	S	778,231	49,212	827,443	1,112,452
Excess (deficiency) of revenue over expenditure		**	70,423	70,423	(285,009)
Balance, ending	5	778,231	119,635	897,866	827,443

See accompanying notes



# Statement of Operations

Year ended March 31, 2007	2007	2006
Revenue:		
Donations	\$ 111,309	54,375
Fundraising	13,428	26,029
Interest	54,239	19,415
Miscellareous	1,888	546
	180,864	100,365
xpenditure		
Advertising and promotion	607	993
Donations to Labrador-Grenfell Regional Health Authority (Note 3)	77,581	353,671
Heritage night	5,003	7,182
Fundraising	5,792	-
Office	840	2,243
Professional fees	1,732	192
Salanes and wages	18,309	15,807
Supplies	577	3,285
Trade show	-	1,259
Travel		742
	110,441	385,374
Excess (deficiency) of revenue and expenditures	\$ 70,423	(285,009)

See accompanying notes

# Statement of Cash Flow

Year ended March 31, 2007	2007	2006
Cash Flows: Operations Excess (deficiency) of revenue over expenditure	\$ 70,423	( 285,009)
Changes in: Receivables Due to Authority Deferred contributions	( 17,150) ( 60,445)	37,382 26,126 ( 400)
Net increase (decrease) in cash	( 7,172)	( 221,901)
Cash: Beginning	892,345	1,114,246
Ending	\$ 885,173	892,345

See accompanying notes

## Notes to the Financial Statements

March 31, 2007

#### 1. Nature of operations:

The Foundation is incorporated under the Newfoundland and Labrador Corporation Act and is a not-forprofit organization which raises funds to help the Labrador-Grenfell Regional Health Authority purchase capital equipment.

## 2. Significant accounting policy:

Pledges.

Revenue from piedges is recognized in the year received since donations are recorded on a cash basis.

## 3. Donations to Labrador-Grenfell Regional Health Authority for the purchase of capital equipment:

	2007	2006
Neonatal resuscitaire	\$ 29,250	-
Ultrasound probe	15,000	
Infant flow driver	9.194	-
Pagewriter	8,636	_
Oximax monitor	8.221	_
Lift and slings	4,387	-
Bill light	2,893	_
Cardiac monitoring system		158,000
Anesthetic system	-	130,000
Washer/stenlizer	_	37,141
Compact monitor		12,092
Infusion pump	-	4,200
Other	· ·	12,238
	\$ 77,581	353,671

## 4. Income taxes:

The foundation is a charitable organization as defined in the Income Tax Act (Canada) and issues charitable receipts for donations received.

SUPPLEMENTARY FINANCIAL INFORMATION MARCH 31, 2007



# AUDITORS' COMMENTS ON SUPPLEMENTARY FINANCIAL INFORMATION

To the Board of Trustees of the Labrador-Grenfell Regional Health Authority

The audited consolidated financial statements of the Authority and our report thereon are presented in the preceding section of this annual report. The financial information presented hereafter was derived from the accounting records tested by us as a part of the auditing procedures followed in our examination of the overall consolidated financial statements, and, in our opinion, this financial information is fairly presented in all material respects in relation to the consolidated financial statements taken as a whole.

Walters Affle
Chartered Accountants

Happy Valley-Goose Bay, NL

June 22, 2007

Expenditure - Operating/Shareable Schedule 1

Year ended March 31, 2007	2007	2006
Administration:		
General	\$ 8,132,641	7,742,855
Finance	1,238,665	1,141,260
Personnel services	1,141,927	1,269,37
Systems support	1,695,453	1,526,336
Other	1,080,992	1,191,40
	_13,289,678	12,871,229
Support services:		
Housekeeping	2,778,173	2,719,651
Laundry and linen	782,191	740,990
Plant services	7,600,312	7.044,970
Patient food services	2,591,501	2,485,398
Other	9,313,598	9,256,766
	23,065,775	22,247,775
Nursing inpatient services:		
Acute care	13,670,615	13,295,268
Long-term care	5,087,238	5,016,095
	18,757,853	18,311,363
Medical services	12,691,331	13,181,423
ambulatory care services	13,551,953	13,090,653
liagnostic and therapeutic services:		
Clinical laboratory	3,903,402	4,387,610
Diagnostic imaging	2,424,558	2,194,801
Other	4,794,681	4,227,045
	_11,122,641	10,809,456
Sub-total	\$ 92,479,231	90,511,899

(Continued )



Expenditure - Operating/Shareable Schedule 1(Continued)

Year ended March 31, 2007	2007	2006
Balance forward	\$ 92,479,231	90,511,899
Community and social services:		
Addictions	555,150	523,139
Continuing care	3,207,974	3,037,546
Dental	1,170,009	921,251
Health promotion	2,398,595	1,081,504
Health protection	897,080	819,026
Mental health	1,305,529	1,227,621
Child, youth and family services	15,454,545	13,140,540
Cervical cancer screening	33,590	
Family and rehab services	4,930,912	4,313,433
Community corrections	1,969,595	296,175
	31,922,979	25,360,235
Research	68,083	67,938
Education	863,898	926,182
Indistributed	1,354,268	1,109,344
	\$ 126,688,459	117,975,598

Operating
Revenue and Expenditure for Government Reporting
Schedule 2
Year ended March 31, 2007

Revenue	\$ 125,842,93	9 114,345,944
Expenditure:		
Compensation:		
Worked and benefit salaries and contributions	67,608,38	E 66 460 400
Benefit contributions (third party)	9,386,886	
	76,995.27	
Supplies:	10,995,21	75,857,868
Plant operation and maintenance	2 574 766	0 077 074
Drugs	3,571,766	-1-1-1
Medical and surgical	3,549,513	-1
Other	2,030,824	
Other	4,053,740	P. A. Sandanian Co.
Direct client costs:	13,205,843	12,752,422
Continuing care		
	1,761,938	
Child, youth and family services	11,312,696	
Family and rehab services	3,866,678	
Community corrections	71,753	
	17,013,065	_14,752,651
Other shareable expenses	19,353,472	14,490,629
Long-term debt		
Interest	120,808	122,028
Principal	14,022	
	134,830	12,813
Total expenditure	420 700 404	
	126,702,481	117,988,411
Surplus (deficit) for government reporting	( 859,542)	( 3,642,467)
Other operations:		
Long-term debt - principal (above)	14,022	12,813
Surplus (deficit) before non-shareable items	( 845,520)	( 3,629,654)
Von-shareable items:		
Amortization	2.874.143	2.505,886
Accrued vacation pay - increase (decrease)	187,555	93,284
Accrued severance pay - increase (decrease)	457.513	261,803
Amortization of deferred contributions	( 2,622,721)	(_2,308,371)
	896,490	552,602
jurplus (deficit) inclusive of non-shareable items	\$( 1,742,010)	4,182,256)

Capital Transactions
Funding and Expenditure for Government Reporting
Schedule 3

Schedule 3 Year ended March 31, 2007	2007	2006
Sources of funds:		
Provincial capital equipment grant in current year	\$ 797,000	1,291,900
Provincial facility capital grant in current year  Deferred capital grant from prior year	1,746,394 3,631,116	276,200 3,206,812
Deferred capital grant from current year	(1,969,671)	(3,631,116)
	4,204,839	1,143,796
Other contributions:		
Other grants	127,374	
Capital donations	434,567	896,503
Total funding	4,766,780	2,040,299
Expenditure		
Buildings	477.379	104,678
Equipment	3,970,402	1,916,610
Major repairs and maintenance	296,842	150,345
Total expenditure	4,744,623	2,171,633
Surplus (deficit) on capital purchases	\$ 22,157	(_131,334)

#### LABRADOR-GRENFELL REGIONAL HEALTH AUTHORITY

Accumulated Operating Surplus (Deficit) for Government Reporting Schedule 4 Year ended March 31, 2007

	Consolidated		Opera	ating
	2007	2006	2007	2006
Current assets:				
Cash	\$ 152,210	158,146	46	
Restricted cash, less endowment	1,281,988	972,851	1,281,988	972,851
Receivables	12,212,690	5,620,671	12,387,624	5,827,642
Inventories	1,722,466	1,616,358	1,722,466	1,616,358
Prepaid expenses	1,475,852	1,316,524	1,467,212	1,307,885
Total current assets	16,845,206	9,684,550	16,859,290	9,724,736
Current liabilities:				
Bank indebtedness	20,604,543	13,248,229	20,604,544	13,248,231
Accounts payable and accrued liabilities	8,180,847	7,393,264	8,169,713	7,372,880
Other accrued benefits	1,813,069	1,629,339	1,813,069	1,629,339
Deferred contributions:				
Operating	2,526,804	2,156,772	2,522,804	2,152,772
NCB program	1,413,702	782,128	1,413,702	782,128
Capital	1,969,671	3,631,116	1,969,671	3,631,116
Special purpose funds	1,281,988	972,852	1,281,988	972,852
Total current liabilities	37,790,624	29,813,700	37,775,491	29,789,318
Accumulated operating surplus (deficit)	\$(20,945,418)	(20,129,150)	(20,916,201)	(20,064,582)
Reconciliation of Accumulated Operating Surplus (Deficit)				
Balance, beginning			(20,064,582)	(16,290,667)
Deficit before non-shareable items - Schedule 2			(845,520)	(3,629,654)
Deficit on capital purchases - Schedule 3			22,157	( 131,334
Principal payment on long-term debt			( 14,022)	( 12,813
Miscellaneous difference			( 14,234)	(114
Balance, ending			(20,916,201)	(20,064,582



#### LABRADOR-GRENFELL REGIONAL HEALTH AUTHORITY

Deferred Revenue for the National Child Benefit (NCB), Early Childhood Development (ECD) and Early Learning and Childcare (ELC)Programs Schedule 5 Year ended March 31, 2007

		Funding			Expenses		Capital	Deferred	Revenuc
	Deferred	Allocated	Total		Excess		Capital		
	From Prior	For Current	Available	Gross	Expenses	Net	Expenditure		
nitiative	Year	Year	For Year	Expenses	(Deficit)	Expenses	out of Revenue	2007	2006
National Child Benefit:									
Residential and mental health	\$ 99,787	171,027	270,814	183,147		87,667		87,667	99,787
Child care subsidy program	45,400	24,900	70,300	2,200	a	68,100	•	68,100	45,400
ABA therapy	32,023	260,158	292,181	114,434		177,747	9	177,747	32,023
ABA therapy training	3,243	15,000	18,243	18,243	0	4	•		3,243
Day care equipment and									
renovations	18.094	14,900	32,994	15,190		17,804		17,804	18,094
Child care consultants	(71,586)	155,032	83,446	83,446	-			-	(71,586
Special child welfare allowance	8,500	5,250	13,750	1,000		12,750		12,750	8,500
Community youth network	178,696	453,900	632,596	437,204		195,392	•	195,392	178,696
Family Resource Centres		613,530	613,530	601,196		12,334		12,334	
Total NCB	314,157	1,713,697	2,027,854	1,456,060		571,794		571,794	314,157
Early Childhood Development:									
Early intervention	41,965	146,000	187,965	84,194		103,771		103,771	41,965
Child care consultants	166,410	55,068	221,478	93,096		128,382	•	128,382	166,410
ABA therapy	68.052		68,052	53,911	0	14,141		14,141	68,052
Family resource centres		480,400	480,400	479,266		1,134		1,134	
Total ECD	276,427	681,468	957,895	710,467		247,428	•	247,428	276,427
Early Learning and Childcare:									
Child care subsidy	104,194	116,418	220,612	3,420		217,192	•	217,192	104,194
Inclusion Consultant, travel and									
training	75,000	52,342	127,342	26,146		101,196	•	101,196	75,000
Inclusion staffing support grant	2.000	17,295	19,295	9,617		9,678		9,678	2,000
Inclusion equipment grants	5.350	5,500	10.850			10,850	•	10,850	5,350
EQUIP training, resources an		-,							
travel	5.000	11.500	16,500			16,500		16,500	5.000
Start up grant		50,000	50,000	11.135		38,865		38,865	
Salary to support capacity		001000	99/999						
development		50,000	50.000			50,000		50,000	
Initiative grants		150,000	150,000			150,000		150,000	
Total ELC	191,544	453,055	644,599	50,318	9	594,281	•	594,281	191,54
Total NCB, ECD and ELC	\$ 782,128	2,848,220	3,630,348	2,216,845		1,413,503		1,413,503	782,12



#### LABRADOR-GRENFELL REGIONAL HEALTH AUTHORITY

Statement of Revenue and Expenditure Child Youth and Family Services Agreement Schedule 6 Year ended March 31, 2007

	Total 2007	Operations 2007	Maintenance 2007	Capital 2007	Total 2006
Revenue					
Child Youth and Family Services Agreement - DIAND	\$ 7,678,992	970,415	6,708,577		5,977,452
Expenses					
Salanes	931,479	931,479			916,605
Employer matching	130,580	130,580			136,840
Maintenance costs recoverable under the agreement	6,708,577		6,708,577		5,006,651
Maintenance costs not recoverable under the agreement	474,346	474,346			525,008
Administration	49,232	49,232			50,548
Rent	17,599	17,599			15,602
Travel	43,485	43,485			26,343
	8,355,298	1,646,721	6,708,577	-	6,677,597
Surplus (deficit)	\$( 676,306)	(676,306)	-		(_700,145)
Reconciliation of DIAND Funding					
Balance, April 1	\$ 1,407,037				634,571
Settlement from DIAND for 2005/06	(1,407,037)				( 634,571)
Advances from DIAND - operational	5,570,415				4,570,415
	5,570,415				4,570,415
Less:					
Claimable operational expenses	970,415				970,801
Claimable maintenance expenses	6,708,577				5,000,651
	7,678,992				5,977,452
Receivable from DIAND as of March 31, 2007	\$ 2,108,577				1,407,037

AUDITORS' REPORT

FINANCIAL STATEMENTS - DECEMBER 31, 2006



#### AUDITORS' REPORT

To the Board of Directors of

#### Labrador School Board Trust Fund

We have audited the statement of financial position of **Labrador School Board Trust Fund** as at December 31, 2006 and the statements operations for the year then ended. These financial statements are the responsibility of the Trust Fund's management. Our responsibility is to express an opinion on these financial statements based on our audit

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Trust fund as at December 31, 2006 and the results of its operations for the year then ended in accordance with Canadian generally accepted accounting principles.

Happy Valley-Goose Bay, NL

March 15, 2007

Chartered Accountants

Watter Hoffe

#### Statement of Financial Position

December 31, 2006

Assets		
Current assets:		
Cash Receivables - HST	\$	22,094 1,747
Receivables - no i	-	1,747
	\$	23,841
Liabilities and Net Assets		
Current liabilities:		
Accrued professional fees	5	500
Frust equity:		
Balance, opening		4,166
Excess revenue over expenditures, per accompanying statement	-	19,175
Balance, ending	-	23,341
	\$	23,841

See accompanying note

Approved:

Director

Director

#### **Statement of Operations**

#### Year ended December 31, 2006

Revenue.	
Donations	\$ 47,900
Expenditures	
Library resources	25,034
Scholarships	2,900
Professional fees	500
Donations	100
Bank service charges	191
	28,725
Excess of revenue over expenditures	\$ 19,175

See accompanying note

#### Note to the Financial Statements

December 31, 2006

#### Nature of the operations:

The Labrador School Board Trust Fund was established to encourage donations from the business community and individuals to assist with the provision of scholarships, the purchase of additional classroom resources, the broadening of the educational curriculum and to assist students to avail of greater academic opportunities.

## LABRADOR TRANSPORTATION INITIATIVE FUND FINANCIAL STATEMENTS 31 MARCH 2007



### OFFICE OF THE AUDITOR GENERAL St. John's, Newfoundland and Labrador

#### AUDITOR'S REPORT

To the Members Labrador Transportation Initiative Fund St. John's, Newfoundland and Labrador

I have audited the balance sheet of the Labrador Transportation Initiative Fund as at 31 March 2007 and the statements of revenue, expenses and fund balance, and cash flows for the year then ended. These financial statements are the responsibility of the Fund's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Fund as at 31 March 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

JOHN L. NOSEWORTHY, CA

Auditor General

St. John's, Newfoundland and Labrador 11 June 2007

## LABRADOR TRANSPORTATION INITIATIVE FUND BALANCE SHEET

31 March		2007	2006
ASSETS			
Current			
Cash	s		\$ 334,864
Investments, at cost			10,364,744
Accrued investment income receivable		•	9,834
	S	-	\$ 10,709,442
LIABILITIES AND EQUITY			
Liabilities			
Current			
Accrued liabilities	S		\$ 435
Due to Province of Newfoundland and Labrador		=	 208,884
		•	 209,319
Equity			
Fund balance			10,500,123
			 10,500,123
	S		\$ 10,709,442

Chairperson

Signed on behalf of the Board:

Member

#### LABRADOR TRANSPORTATION INITIATIVE FUND STATEMENT OF REVENUE, EXPENSES AND FUND BALANCE For the Year Ended 31 March

For the Year Ended 31 March	2007		2006
REVENUE			
	\$ 226,293	ø	1 247 000
Investment income	\$ 226,293	\$	1,247,088
EXPENSES			
Bank charges	613		4,463
Funded initiatives (Note 2)	10,725,803		50,053,778
Professional fees	•		300
	10,726,416	-	50,058,541
Excess of expenses over revenue	(10,500,123)		(48,811,453)
Fund balance, beginning of year	10,500,123		59,311,576
Fund balance, end of year	s -	\$	10,500,123

2007

See accompanying notes

## LABRADOR TRANSPORTATION INITIATIVE FUND STATEMENT OF CASH FLOWS

For the Year Ended 31 March	2007	2006
Cash flows from operating activities		
Excess of expenses over revenue	S (10,500,123)	\$ (48,811,453)
Changes in non-cash working capital		
Accrued investment income receivable	9,834	82,885
Accrued liabilities	(435)	435
Due to Province of Newfoundland and Labrador	(208,884)	208,884
	(10,699,608)	(48,519,249)
Cash flows from investing activities		
Purchases of investments	(41,718,240)	(526,776,458)
Maturities of investments	52,082,984	575,245,798
	10,364,744	48,469,340
Net decrease in cash	(334,864)	(49,909)
Cash, beginning of year	334,864	384,773
Cash, end of year	s -	\$ 334,864

See accompanying notes

## LABRADOR TRANSPORTATION INITIATIVE FUND NOTES TO FINANCIAL STATEMENTS

31 March 2007

#### Authority

The Labrador Transportation Initiative Fund (the Fund) operates under the authority of the Labrador Transportation Initiative Fund Act enacted 19 December 1997. Its affairs are managed by a board of management (the Board) appointed by the Lieutenant-Governor in Council.

The objective of the Board is to authorize payments from the Fund to the Consolidated Revenue Fund of the Province of Newfoundland and Labrador for the construction of the Trans Labrador Highway, maintenance of marine and ferry services to Labrador, and other Labrador initiatives related to transportation which the Lieutenant-Governor in Council may approve.

#### 1. Significant accounting policies

These financial statements have been prepared by the Board in accordance with Canadian generally accepted accounting principles.

#### 2. Funded initiatives

The Board approved the following initiatives for the year ended 31 March 2007:

	Approved Amount 2007	Actual Claim 2007	Adjustments Relating to 2006	Funded Initiatives 2007	Funded Initiatives 2006
	5	8	\$	S	\$
Trans Labrador Highway (TLH)	44	159,959	(159,959)		32,193,796
Depot Construction - TLH	**				50,021
Pinsent's Arm Access Road					(1,760
Coastal Labrador Ferry Service	11,000,000	10,774,706	(48,903)	10,725,803	17,439,879
Ferry Terminals	6	22	(22)	•	371,842
	11,000,000	10,934,687	(208,884)	10,725,803	50,053,778

The Fund paid the claimed amount noted above to the Department of Transportation and Works representing approved costs incurred. The adjustments relating to March 2006 were submitted by the Department, accrued in the financial statements for the year ended 31 March 2006, and paid during the current year.

#### 3. Cessation of business

On 9 April 2007, the Board served notice of their intention to dissolve the Fund. Further to this, the Board will request to have the *Labrador Transportation Initiative Fund Act* repealed during 2007-08 and will cease doing business as of the date of approval by the Legislature. As a result, these financial statements are expected to represent the Fund's final financial position.

#### LABRADOR TRANSPORTATION INITIATIVE FUND NOTES TO FINANCIAL STATEMENTS 31 March 2007

#### 4. Related party transactions

The Fund is administered by employees of the Department of Finance. The costs of administration are paid directly by the Department and are not reflected in these financial statements.

#### 5. Income taxes

The Fund is a Crown entity of the Province of Newfoundland and Labrador and as such is not subject to Provincial or Federal income taxes.

# LIVESTOCK OWNERS COMPENSATION BOARD LIVESTOCK OWNERS COMPENSATION FUND FINANCIAL STATEMENTS 31 MARCH 2007



### OFFICE OF THE AUDITOR GENERAL St. John's, Newfoundland and Labrador

#### AUDITOR'S REPORT

To the Board of Directors Livestock Owners Compensation Board Corner Brook, Newfoundland and Labrador

I have audited the balance sheet of the Livestock Owners Compensation Board, Livestock Owners Compensation Fund as at 31 March 2007 and the statement of revenues, expenses and deficit for the year then ended. These financial statements are the responsibility of the Board's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Livestock Owners Compensation Fund as at 31 March 2007 and the results of its operations for the year then ended in accordance with Canadian generally accepted accounting principles.

JOHN L. NOSEWORTHY, CA

**Auditor General** 

St. John's, Newfoundland and Labrador 19 June 2007

## LIVESTOCK OWNERS COMPENSATION BOARD LIVESTOCK OWNERS COMPENSATION FUND

BALANCE SHEET

31 March	2007	2006
ASSETS		
Current		
Cash Accounts receivable	\$ 17,351 920	\$ 16,675 819
	\$ 18,271	\$ 17,494
LIABILITIES AND EQUITY		
Current		
Accounts payable and accrued liabilities	5 1,044	\$ 944
Equity		
Contributions – Province of Newfoundland and Labrador Deficit	78,895 (61,668)	78,895 (62,345
	17,227	16,550
	\$ 18,271	\$ 17,494

See accompanying notes

Signed on behalf of the Board:

C. Mar Danced

Member

## LIVESTOCK OWNERS COMPENSATION BOARD LIVESTOCK OWNERS COMPENSATION FUND STATEMENT OF REVENUES, EXPENSES AND DEFICIT

For the Year Ended 31 March	2007	2006
REVENUES		
Province of Newfoundland and Labrador Payments on behalf of the Board		
for administration (Note 2)	\$ 6,460	\$ 6,906
Premiums from livestock owners	1,063	1,108
	7,523	8,014
EXPENSES		
Bank charges	31	30
Indemnity claims	355	711
Professional services (Note 2)	1,000	1,100
Salaries (Note 2)	5,360	5,645
Supplies (Note 2)	100	148
Transportation and communication (Note 2)	•	13
	6,846	7,647
Excess of revenues over expenses	677	367
Deficit, beginning of year	(62,345)	(62,712)
Deficit, end of year	\$ (61,668)	\$ (62,345)

See accompanying notes

#### LIVESTOCK OWNERS COMPENSATION BOARD LIVESTOCK OWNERS COMPENSATION FUND NOTES TO FINANCIAL STATEMENTS

31 MARCH 2007

#### Authority

The Livestock Owners Compensation Board (the Board) operates under the authority of the *Livestock Insurance Act*. The purpose of the Board is to operate the Livestock Owners Compensation Fund to provide insurance to farmers of the Province to restrict the amount of livestock loss. Its affairs are managed by a Board of Directors appointed by the Lieutenant-Governor in Council. These statements are a representation of the activities of the Livestock Owners Compensation Fund.

#### 1. Significant accounting policies

These financial statements have been prepared by the Board's management in accordance with Canadian generally accepted accounting principles. The Board does not prepare a statement of cash flows since the changes in cash flows are readily apparent from the other statements.

#### 2. Payments on behalf of the Board for administration

The Board is administered by employees of the Department of Natural Resources. Salary costs of \$5,360 (2006 - \$5,645) and other costs of \$1,100 (2006 - \$1,261) applicable to the operation of the Board have been paid by the Department and are reflected in these financial statements as expenses of the Board and as revenue from the Province.

#### 3. Economic dependence

As a result of the Board's reliance on Provincial funding to meet its administrative costs, the Board's ability to continue viable operations is dependent upon continued funding from the Province.

#### 4. Financial instruments

The Board's financial instruments recognized on the balance sheet consist of cash, accounts receivable, and accounts payable and accrued liabilities. The carrying values of these instruments approximate current fair value due to their nature and the short-term maturity associated with them.

#### 5. Income taxes

The Board is a Crown entity of the Province of Newfoundland and Labrador and as such is not subject to Provincial or Federal income taxes.

AUDITED FINANCIAL STATEMENTS

April 30, 2007

#### **SQUIRE & HYNES**

Chartered Accountants

57 Park Street, P.O. Box 248

Corner Brook, Newfoundland, A2H 6C9

Tel: (709) 634-8256 Fax: (709) 639-1647 email: accountants@squirehynes.ca

#### AUDITORS' REPORT

To the Directors of Marble Mountain Development Corporation

We have audited the balance sheet of Marble Mountain Development Corporation as at April 30, 2007 and the statements of revenue, expenditures and deficit and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as the overall financial statement presentation.

The Corporation's policy is not to amortize its property, plant and equipment. Canadian generally accepted accounting principles require that property, plant and equipment with a limited life held by not-for-profit organizations be amortized over their useful lives. The Corporation's policy is not to amortize its government assistance relating to the purchase of property, plant and equipment. Canadian generally accepted accounting principles require that government assistance be amortized on the same basis as the amortization expense of the related property, plant and equipment to which it relates.

In our opinion, except for the effects of the above as described in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the Corporation as at April 30, 2007 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

July 05, 2007

Somi & Hours

BALANCE SHEET As at April 30, 2007

As at April 20, 200	2007	2006
ASSETS	\$	\$
CURRENT ASSETS		
Cash	8,599	4,488
Accounts receivable	101,911	83,727
Inventory	36,360	41,293
Prepaid expenses	79,160	92,146
	226,030	221,654
PROPERTY, PLANT AND EQUIPMENT (note 1)	34,614,081	34,600,028
DEFERRED CHARGE		6,776
	34,840,111	34,828,458
LIABILITIES		
CURRENT LIABILITIES		
Bank indebtedness (note 2)	1,887,423	1,661,594
Accounts payable and accrued liabilities (note 3)	309,730	309,785
Deferred revenue	16,168	6,800
Current portion - obligations under capital leases (note 4)	111,759	103,484
	2,325,080	2,081,663
OBLIGATIONS UNDER CAPITAL LEASES (note 4)	236,980	348,756
LONG-TERM DEBT (note 5)	300,000	300,000
GOVERNMENT ASSISTANCE AND OTHER		
CONTRIBUTIONS (note 6)	32,884,719	32,884,719
	35,746,779	35,615,138
SHAREHOLDER'S DEFICIENCY		
SHARE CAPITAL (note 7)		
DEFICIT (note 15)	(906,668)	(786,680
	(906,668)	(786,680
	34,840,111	34,828,458

Lease commitments (note 10) Contingent liability (note 11)

On behalf of the Board:

Director

amp Director

#### STATEMENT OF REVENUE, EXPENDITURES AND DEFICIT For the year ended April 30, 2007

For the year ended April 30, 2007		
	2007	2006
	\$	\$
REVENUE		
Income (loss) from operations		
Lift operations – Schedule I	(509,841)	(456,330)
Rental and repair shop – Schedule II	189,108	163,441
Cafeteria – Schedule III	51,307	36,162
Bar – Schedule IV	42,087	31,046
Ski school – Schedule V	57,726	45,175
Events – Schedule VI	30,061	2,455
Marketing – Schedule VII	(101,445)	(42,552)
Marble Villa – Schedule VIII	135,701	104,183
Tube park - Schedule IX	(14,152)	(13,768)
Interest income	1,499	1,521
Operating grant (note 8)	400,000	820,000
	282,051	691,333
EXPENDITURES		
Directors' fees (note 12)	9,421	4,326
Advertising	577	422
Labour services	172,195	165,332
Management fees (note 12)	6,000	6,030
Administration	12,611	10,058
Communications	7,331	6,014
Travel and conference	1,914	2,994
Interest on capital leases	30,594	20,631
Maintenance – sewer lagoon		1,368
Interest and bank charges	89,093	71,936
Professional fees	7,078	9,118
Board and committee meetings	9,870	8,041
Miscellaneous	647	1,020
	347,331	307,290
EXCESS OF REVENUE OVER EXPENDITURES (EXPENDITURE	FS	
OVER REVENUE) BEFORE THE UNDERNOTED	(65,280)	384,043
Write off of property, plant and equipment retired from	(00,200)	50 110 15
service during the year (note 13)	(54,708)	(388,140)
EXCESS OF EXPENDITURES OVER REVENUE	(119,988)	(4,097)
Deficit at beginning of year (note 15)	(786,680)	(782,583)
DEFICIT AT END OF YEAR	(906,668)	(786,680)

#### STATEMENT OF CASH FLOWS For the year ended April 30, 2007

	2007	2006
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash receipts from customers	2,357,701	1,980,782
Cash paid to suppliers and employees	(2,660,854)	(2,257,870)
Interest received	1,499	1,521
Interest paid	(147,802)	(122,670)
	(449,456)	(398,237)
CASH FLOWS FROM INVESTING ACTIVITIES		
Additions to property, plant and equipment	(70,803)	(1,355,342)
Proceeds on disposal of property, plant and equipment	2,042	71,729
	_(68,761)	(1,283,613)
CASH FLOWS FROM FINANCING ACTIVITIES		
Increase in capital lease obligations		529,625
Repayment of capital lease obligations	(103,501)	(123,933)
Decrease in due from Marble Mountain Management Corporation	-	1,616
Operating grant	400,000	420,000
Department of Tourism, Culture & Recreation capital grant	-	688,000
	_296,499	1,515,308
CASH FLOWS FROM OTHER ACTIVITIES		
Amalgamation (note 15)		2,508
DECREASE IN CASH AND CASH EQUIVALENTS	(221,718)	(164,034)
Cash and cash equivalents at beginning of year (note)	(1,657,106)	(1,493,072)
CASH AND CASH EQUIVALENTS AT END OF YEAR (note)	(1,878,824)	(1,657,106)

Note to the statement of cash flows

#### CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of cash on hand, balances with banks and investments in money market instruments. Cash and cash equivalents included in the statement of cash flows comprise the following balance sheet amounts:

	2007	2006
	\$	\$
Cash	8,599	4,488
Bank indebtedness	(1,887,423)	(1,661,594)
	(1.878,824)	(1,657,106)

#### NOTES TO FINANCIAL STATEMENTS For the year ended April 30, 2007

#### GENERAL

The Corporation is a "Non-Profit Development Corporation" incorporated under the *Corporations Act* of Newfoundland and Labrador. Its affairs are managed by a Board of Directors appointed by the Lieutenant Governor in Council. The Province of Newfoundland and Labrador holds 100% of the issued common shares.

The principal business activity of the Corporation is managing and controlling the operations of the area known as the Marble Mountain Development area.

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Inventory

Inventory is valued at the lower of cost and net realizable value.

#### Property, plant and equipment

Property, plant and equipment purchased by the Corporation are accounted for at cost. Donated assets are recorded at their estimated fair market value. No provision for amortization of property, plant and equipment is recorded in the financial statements of the Corporation.

#### Deferred charge

Deferred charge represents the unamortized cost of purchasing uniforms for snow school instructors. Amortization of the deferred charge is provided on the straight-line basis over three years and is recorded as ski patrol expense in lift operations.

#### Government assistance and other contributions

Government grants and other contributions related to the acquisition of property, plant and equipment are accounted for as deferred credits. The deferred credits related to the acquisition of property, plant and equipment have not been amortized. Government assistance and other contributions related to property, plant and equipment retired from service are credited against the related property, plant and equipment in the year of retirement.

Government grants related to operations are accounted for as revenue or as a reduction of the expense to which the grant relates.

#### Accounting estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimated.

#### NOTES TO FINANCIAL STATEMENTS (Continued) For the year ended April 30, 2007

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Revenue recognition

Revenue is accounted for when there is persuasive evidence that an arrangement exists, delivery has occurred, the price is fixed or determinable and collection is reasonably assured.

#### 1. PROPERTY, PLANT AND EQUIPMENT

•	PROPERTY, PLANT AND EQUIPMENT	2007	2006
		\$	\$
	Snowmaking - water intake system	1,624,229	1,624,229
	Buildings		
	Maintenance building	415,161	413,919
	Day Lodge	6,909,191	6,909,191
	Buildings - other	122,309	120,309
	Condominium	3,157,617	3,157,617
		10,604,278	10,601,036
	Equipment		
	Snowmaking	5,114,488	5,103,704
	Chairlifts	2,318,412	2,318,412
	IT equipment	5,624	
	Snowgroomers	548,739	548,739
	T-bars/platter lift	120,824	120,824
	Ski rental	148,638	169,481
	Detachable quad lift	2,302,738	2,302,738
	Tube park lift	9,582	9,582
		10,569,045	10,573,480
	Other		
	Heritage tree	120,856	120,856
	Motor vehicles	45,529	45,529
	Slopes, roads and parking lots	8,352,366	8,345,166
	Furniture and equipment	745,484	741,538
	Land assembly	1,870,356	1,870,356
	Equipment under capital lease	529,625	529,625
	Snowboard park	38,922	34,822
	Playground equipment	23,965	23,965
	Walking trails	89,426	89,426
		11,816,529	11,801,283
		34,614,081	34,600,028

#### NOTES TO FINANCIAL STATEMENTS (Continued) For the year ended April 30, 2007

#### 2. BANK INDEBTEDNESS

DANK INDEBTEDITESS	2007	2006
	s	\$
Outstanding cheques in excess of funds on deposit	80,568	24,735
Line of credit	1,806,855	1,636,859
	1.887,423	1,661,594

The line of credit is authorized in the amount of \$2,100,000 and bears interest at the rate of bank prime less .5%. It is secured by a Provincial Government guarantee and letter of indemnity and overdraft agreement signed by the Board of Directors.

#### 3. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2007	2006
	\$	\$
Trade	279,765	271,379
Harmonized Sales Tax payable	9,980	528
Payroll deductions payable	17,005	33,970
Wages payable	2,980	3,908
	309,730	309,785

#### NOTES TO FINANCIAL STATEMENTS (Continued) For the year ended April 30, 2007

#### 4. OBLIGATIONS UNDER CAPITAL LEASES

			2006
		\$	\$
Obligations under capital leases represents	s the future		
minimum lease payments discounted at the	e interest rate		
implicit in the leases. Interest rates implic	it in the capital		
leases outstanding at April 30, 2007 were	8.6% and 6.77%.		
The future minimum lease payments requi	red under		
the lease agreements are as follows:	rea ander		
the reason agreements are as follows:	\$		
2008	134,100		
2009	134,100		
2010	88,732		
2011	33,024		
	389,956		
Less: Amount representing interest	(41,217)	348,739	452,240
Principal included in current liabili	ties	(111,759)	(103,484)
		236 980	348 756

Principal due within each of the next four years on capital lease obligations is approximately as follows:

	\$
2008	111,759
2009	120,705
2010	83,873
2011	32,402
	348,739

#### NOTES TO FINANCIAL STATEMENTS (Continued) For the year ended April 30, 2007

#### 5. LONG-TERM DEBT

2007	2006
\$	\$

Department of Innovation, Trade and Rural Development loan, non-interest bearing and repayable in annual installments based on 20% of available cash flow. Due 2015.

300,000 300,000

The above long-term debt is secured by a chattel mortgage on specific equipment. Long-term debt repayments required to meet retirement provisions are based on available cash flow which is defined as net profit plus amortization less principal payments on long-term debt and capital leases. In the current year, there is no available cash flow, therefore no repayment is due. The Corporation has until 2015 to repay the loan in full.

#### 6. GOVERNMENT ASSISTANCE AND OTHER CONTRIBUTIONS - CAPITAL

The Corporation has recorded government grants and other contributions related to the acquisition of property, plant and equipment as deferred credits.

property, plant and equipment as deterred credits.	2007	2006
	\$	\$
Balance at beginning of year	32,884,719	32,363,529
Assistance received during the year from the		
Province of Newfoundland and Labrador		
Department of Tourism, Culture and Recreation		688,000
	32,884,719	33,051,529
Less amount related to property, plant and equipment retired from service or sold during		
the year		(166,810)
Balance at end of year	32,884,719	32,884,719

#### 7. SHARE CAPITAL

The Province of Newfoundland and Labrador holds 100% of the issued common shares of the Corporation,

NOTES TO FINANCIAL STATEMENTS (Continued)
For the year ended April 30, 2007

#### 8. GOVERNMENT ASSISTANCE AND OTHER CONTRIBUTIONS - OPERATIONS

Province of Newfoundland and Labrador - Operating grant

For the year ended April 30, 2007, an administrative operating grant in the amount of \$400,000 (2006 - \$820,000) was approved and received.

The above contribution is subject to the terms and conditions as outlined in the contribution agreement.

#### 9. INCOME TAXES

The Corporation is a not-for-profit corporation wholly owned by the Province of Newfoundland and Labrador and as such is not subject to Federal or Provincial income taxes under the Canadian Income Tax Act.

#### 10. LEASE COMMITMENTS

The corporation leases equipment under long-term operating leases which expire at various times between 2007 and 2010. The future minimum lease payments required under these long-term leases is approximately as follows:

	3
2008	17,260
2009	14,210
2010	7,866

#### 11. CONTINGENT LIABILITY

As at April 30, 2007, a supplier had claimed that the Corporation owed it approximately \$70,005 for services rendered. The Corporation's management feels that the claim is unfounded and the likelihood of any loss resulting therefrom is undeterminable. Therefore, the Corporation has not recorded in its accounts any provision for losses that may result from the claim.

#### 12. RELATED PARTY TRANSACTIONS

During the year ended April 30, 2007, a management fee was paid to the Chairperson of the Board of Directors in the amount of \$6,000 (2006 - \$6,030). In addition, directors' fees of \$9,421 (2006 - \$4,326) were paid in aggregate to the Board of Directors of the Corporation.

NOTES TO FINANCIAL STATEMENTS (Continued)
For the year ended April 30, 2007

#### 13. PROPERTY, PLANT AND EQUIPMENT RETIRED FROM SERVICE

During the year the Corporation retired property, plant and equipment which were no longer required in the operation. Property, plant and equipment retired from service has been charged to operations.

#### 14. FINANCIAL INSTRUMENTS

The Corporation's financial instruments consist of cash, accounts receivable, bank indebtedness, accounts payable and accrued liabilities, deferred revenue, obligations under capital leases, and long-term debt. Unless otherwise noted, it is management's opinion that the entity is not exposed to significant currency or credit risks from these financial instruments. However, the entity is exposed to interest rate risk on its operating line of credit. The interest rate is variable and is subject to interest rate volatility. The fair values of these financial instruments approximates their carrying values unless otherwise noted.

#### 15. AMALGAMATION

On April 30, 2007 Marble Mountain Development Corporation and Marble Mountain Management Corporation were amalgamated under Section 293 of the Corporations Act of Newfoundland and Labrador. The amalgamation was accounted for under the continuity of interest method. Under this method, the various assets and liabilities were accounted for at the carrying value of the amalgamated corporations. The 2006 comparative figures have been presented on an amalgamated basis. The amalgamated corporation will continue as Marble Mountain Development Corporation.

The details of the amalgamation are as follows condensed basis:	s on a	April 30, 2007	
Assets	Marble Mountain Development Corporation	Marble Mountain Management Corporation	Amalgamated
	\$	\$	\$
Cash	2,200	6,399	8,599
Due from Marble Mountain Management		- 1	-10
Corporation	197,178		
Other assets	34,831,512		34,831,512
	35,030,890	6,399	34,840,111
Liabilities and Deficit			
Payable to Marble Mountain Development			
Corporation	-	197,178	
Other liabilities and deferred credits	35,746,779	•	35,746,779
Deficit	(715,889)	(190,779)	(906,668)
	35,030,890	6,399	34,840,111

#### NOTES TO FINANCIAL STATEMENTS (Continued) For the year ended April 30, 2007

#### 15. AMALGAMATION (Continued)

	April 30, 2006		
Assets	Marble Mountain Development Corporation	Marble Mountain Management Corporation	Amalgamated
	\$	\$	\$
Cash	1,980	2,508	4,488
Due from Marble Mountain Management Corporation	193,287		
Other assets	34,823,970		34,823,970
	35,019,237	2,508	34,828,458
Liabilities and Deficit			
Payable to Marble Mountain Development Corporation		193,287	
Other liabilities and deferred credits	35,615,138	-	35,615,138
Deficit	(595,901)	(190,779)	(786,680)
	35,019,237	2,508	34,828,458

# SCHEDULE 1 STATEMENT OF REVENUE AND EXPENDITURES - LIFT OPERATIONS For the year ended April 30, 2007

	2007	2006
	\$	\$
REVENUE		
Lift tickets	599,244	452,364
Season passes	377,089	388,428
Tenant - revenue	14,630	12,639
Children's centre	15,158	13,129
Facilities rental	1,210	5,882
Other	2,850	3,031
	1,010,181	875,473
EXPENDITURES		
Management contract	100,803	99,700
Snowmaking		
Electricity	120,450	107,436
Labour services	38,835	29,266
Equipment maintenance	37,859	53,539
Snowgun rental	10,936	10,936
Vehicle operating		
Repairs	28,173	43,505
Fuel	63,247	48,793
Lift repairs	141,092	115,500
Lift rental	10,000	10,000
Maintenance		
Equipment	479	200
Building	48,971	49,193
Slopes	65,535	13,345
Labour services	369,789	301,926
Heating and electricity	108,818	103,896
Insurance	123,455	129,153
Ski patrol	77,586	65,890
Supplies	29,723	28,539
Municipal fees	18,758	17,500
Interest and bank charges	25,850	23,461
Security	2,573	1,514
Children's centre	20,120	17,065
Miscellaneous	20,914	14,293
Snowclearing	16,032	12,740
Communications	17,155	18,451
Equipment rental	17,371	11,979
Uniforms	1,989	2,886
Special Events	3,509	1,103
	1,520,022	1,331,803
EXCESS OF EXPENDITURES OVER REVENUE	(509,841)	(456,330

# SCHEDULE II STATEMENT OF REVENUE AND EXPENDITURES - RENTAL AND REPAIR SHOP For the year ended April 30, 2007

		2007	2006
		\$	\$
REVENUE		255,003	211,227
EXPENDITURES			
Labour services		59,524	45,106
Supplies		3,994	2,269
Miscellaneous		540	40
Communications		283	371
Equipment rental		1,554	-
		65,895	47,786
EXCESS OF REVENUE OVER E	XPENDITURES	189,108	163,441

# SCHEDULE III STATEMENT OF REVENUE AND EXPENDITURES - CAFETERIA For the year ended April 30, 2007

	2007	2006
	\$	\$
REVENUE	299,472	222,962
COST OF SALES	132,506	102,344
GROSS PROFIT	166,966	120,618
EXPENDITURES		
Repairs and maintenance	8,928	1,036
Miscellaneous	495	867
Supplies	15,719	10,967
Communications	347	583
Labour services	90,170	71,003
	115,659	84,456
EXCESS OF REVENUE OVER EXPENDITURES	51,307	36,162

#### SCHEDULE IV STATEMENT OF REVENUE AND EXPENDITURES - BAR For the year ended April 30, 2007

	2007	2006
	\$	\$
REVENUE	146,612	113,530
COST OF SALES	51,655	39,889
GROSS PROFIT	94,957	73,641
EXPENDITURES		
Entertainment	11,775	4,750
Repairs and maintenance	1,503	111
Labour services	30,323	26,319
Communications	475	385
Security	1,838	-
Special events	4,918	5,723
Supplies	1,557	788
Licenses and fees	481	806
Sno Jam accommodations	•	3,713
	52,870	42,595
EXCESS OF REVENUE OVER EXPENDITURES	42,087	31,046

#### SCHEDULE V STATEMENT OF REVENUE AND EXPENDITURES - SKI SCHOOL For the year ended April 30, 2007

	2007	2006
	\$	\$
REVENUE	165,016	135,560
EXPENDITURES		
Labour services	90,461	74,026
Uniforms	6,776	7,631
Training	3,857	4,440
Advertising	443	
Supplies	487	551
Computer lease	183	
Miscellaneous	846	500
Krunchers Club	3,817	2,891
Communications	420	346
	107,290	90,385
EXCESS OF REVENUE OVER EXPENDITURES	57,726	45,175

#### SCHEDULE VI STATEMENT OF REVENUE AND EXPENDITURES - EVENTS For the year ended April 30, 2007

	2007	2006
	\$	\$
REVENUE	134,345	87,019
COST OF SALES	31,155	23,804
GROSS PROFIT	103,190	63,215
EXPENDITURES		
Labour services	59,594	50,727
Maintenance	850	810
Supplies	6,658	5,395
Miscellaneous	1,810	643
Complimentary rooms	1,142	150
Interest and bank charges	2,215	1,733
Communications	860	1,302
	73,129	60,760
EXCESS OF REVENUE OVER EXPENDITURES	30,061	2,455

#### SCHEDULE VII STATEMENT OF REVENUE AND EXPENDITURES - MARKETING For the year ended April 30, 2007

Totale year chief April 20, 2007	2007	2006
	\$	\$
REVENUE		
Sponsorship	29,900	29,200
Advertising	31,002	30,312
	60,902	59,512
EXPENDITURES		
Advertising		
Television	2,384	1,837
Print	7,841	10,138
Radio	35,403	27,584
Internet	2,999	3,219
Marketing campaign	50,337	
Atlantic Marketing Initiatives		435
UK/International marketing	6,901	5,000
Labour services	39,844	38,181
Communications	4,172	4,048
Complementary Marble Villa rooms	1,428	762
Membership fees	1,625	670
Travel and meetings	563	78
Ski shows and familiarization tours	4,430	4,420
Sign maintenance	343	
Office and postage	123	489
Supplies	3,954	5,203
**	162,347	102,064
EXCESS OF EXPENDITURES OVER REVENUE	(101,445)	(42,552)

# SCHEDULE VIII STATEMENT OF REVENUE AND EXPENDITURES – MARBLE VILLA For the year ended April 30, 2007

	2007	2006
	\$	s
REVENUE		
Rental revenue	259,713	216,46
EXPENDITURES		
Housekeeping	19,735	16,475
Heat and light	27,858	30,653
Repairs and maintenance	12,717	11,419
Labour services	18,453	16,165
Security wages	3,878	5,458
Common area expense	7,100	7,100
Insurance	7,504	8,000
Communications	5,288	5,517
Cable television	4,244	4,705
Supplies	4,044	5,608
Miscellaneous	50	
Marketing	5,706	731
Laundry	7,435	447
	124,012	112,278
EXCESS OF REVENUE OVER EXPENDITURES	135,701	104,183

# SCHEDULE IX STATEMENT OF REVENUE AND EXPENDITURES - TUBE PARK For the year ended April 30, 2007

	2007	2006
	\$	\$
REVENUE	35,273	26,059
EXPENDITURES		
Lift rental	20,000	20,000
Labour services	20,132	15,817
Insurance	6,561	2,915
Supplies	555	545
Miscellaneous		50
Inspection	2,177	500
	49,425	39,827
EXCESS OF EXPENDITURES OVER REVENUE	(14,152)	(13,768)

AUDITED FINANCIAL STATEMENTS

April 30, 2007

**SOUIRE & HYNES** 

Chartered Accountants

57 Park Street, P.O. Box 248
Corner Brook, Newfoundland, A2H 6C9

Tel: (709) 634-8256 Fax: (709) 639-1647 email: accountants@squirehynes.ca

#### AUDITORS' REPORT

To the Directors of Marble Mountain Management Corporation

We have audited the balance sheet of Marble Mountain Management Corporation as at April 30, 2007 and the statements of revenue, expenditures and deficit and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the corporation as at April 30, 2007 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

July 05, 2007

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#### BALANCE SHEET As at April 30, 2007

		2007	2006
CURRENT ASSETS Cash	ASSETS	\$	\$
	LIABILITIES		
CURRENT LIABILITIES			
Accounts payable and accrued liab	pilities	:	-
SH	AREHOLDER'S DEFICIENCY		
SHARE CAPITAL (note 1) Authorized and issued			
500 Common shares		-	
DEFICIT (note 1)			-
		-	-
		***	

On behalf of the Board:

Director

Director

#### STATEMENT OF REVENUE, EXPENDITURES AND DEFICIT For the year ended April 30, 2007

	2007	2006
	\$	\$
REVENUE	describe considerate	:
EXPENDITURES		*
EXCESS OF REVENUE OVER EXPENDITURES Deficit at beginning of year		
DEFICIT AT END OF YEAR (note 1)	-	

#### STATEMENT OF CASH FLOWS For the year ended April 30, 2007

	2007	2006
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
DECREASE IN CASH AND CASH EQUIVALENTS Cash and cash equivalents at beginning of year (note)	-	
CASH AND CASH EQUIVALENTS AT END OF YEAR (note)		

Note to the statement of cash flows

#### CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of cash on hand and balances with banks, and investments in money market instruments.

#### NOTES TO FINANCIAL STATEMENTS For the year ended April 30, 2007

#### GENERAL

The Corporation is incorporated under the *Corporations Act* of Newfoundland and Labrador. The Province of Newfoundland and Labrador holds 100% of the issued common shares.

The principal activity of the Corporation is providing labour services for Marble Mountain Development Corporation.

#### SIGNIFICANT ACCOUNTING POLICY

#### Accounting estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimated.

#### 1. AMALGAMATION

On April 30, 2007 Marble Mountain Development Corporation and Marble Mountain Management Corporation were amalgamated under Section 293 of the Corporations Act of Newfoundland and Labrador. The amalgamation was accounted for under the continuity of interest method. Under this method, the various assets and liabilities were accounted for at the carrying value of the amalgamated corporations. The 2006 comparative figures have been presented on an amalgamated basis. The amalgamated corporation will continue as Marble Mountain Development Corporation.

The details of the amalgamation are as follows	s on a		
condensed basis:		April 30, 2007	
	Marble	Marble	
	Mountain	Mountain	
	Development	Management	
Assets	Corporation	Corporation	Amalgamated
	\$	\$	\$
Cash	2,200	6,399	8,599
Due from Marble Mountain Management		,	-,
Corporation	197,178		
Other assets	34,831,512		34,831,512
	35,030,890	6,399	34,840,111
Liabilities and Deficit			
Payable to Marble Mountain Development			
Corporation		197,178	
Other liabilities and deferred credits	35,746,779		35,746,779
Deficit	(715,889)	(190,779)	(906,668)
	35.030.890	6.399	34 840 111

#### NOTES TO FINANCIAL STATEMENTS (Continued) For the year ended April 30, 2007

#### 1. AMALGAMATION (Continued)

		April 30, 2006	
Assets	Marble Mountain Development Corporation	Marble Mountain Management Corporation	Amalgamated
	S	\$	S
Cash	1,980	2,508	4,488
Due from Marble Mountain Management Corporation	193,287		-
Other assets	34,823,970	. •	34,823,970
	35,019,237	2,508	34,828,458
Liabilities and Deficit			
Payable to Marble Mountain Development Corporation		193,287	
Other liabilities and deferred credits	35,615,138	-	35,615,138
Deficit	_(595,901)	(190,779)	(786,680)
	35,019,237	2,508	34,828,458



# Consolidated Financial Statements with Supplementary Schedules

Year Ended March 31, 2007

#### Consolidated Financial Statements of

#### MEMORIAL UNIVERSITY OF NEWFOUNDLAND

March 31, 2007

#### MEMORIAL UNIVERSITY OF NEWFOUNDLAND INDEX TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2007

#### **Consolidated Financial Statements**

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Compensation Practices	Schedule D

### Deloitte.

Deloitte & Touche LLP 10 Factory Lane Fort William Building St. John's NL A1C 6H5 Canada

Tel: (709) 576-8480 Fax: (709) 576-8460 www.deloitte.ca

#### **Auditors' Report**

To the Board of Regents of Memorial University of Newfoundland

We have audited the consolidated statement of financial position of Memorial University of Newfoundland (the "University") as at March 31, 2007 and the consolidated statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the University's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the University as at March 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Deloi He i Touche UP

Chartered Accountants June 12, 2007

#### MEMORIAL UNIVERSITY OF NEWFOUNDLAND Consolidated Statement of Financial Position March 31, 2007, with comparative figures for 2006

(thousands of dollars)

		2007		2000
Assets				
_				
Current assets:				
Cash and cash equivalents	\$	49,360	\$	36,34
Short-term investments				9,90
Accounts receivable		47,586		35,89
Accrued interest receivable		1,397		95
Inventory and prepaid expense		9,164		6,14
		107,507		89,25
Long-term receivable		3,074		3,52
Investments (note 7)		57,452		48,69
Capital assets (note 3)		160,280		157,08
	\$	328,313	\$	298,55
Liabilities, Deferred Contributions and Net Assets  Current liabilities:				
Bank indebtedness (note 6)	s	F 544	\$	6,00
Accounts payable and accrued liabilities	9	5,541 16,519	Φ	11,91
Deferred revenue		10,385		10,61
Current portion of employee future benefits (note 11)		9,901		9,39
Current portion of long term-debt (note 5)		1,003		
current portion of long term-debt (note 5)		43.349		39.23
Long-term liabilities: Long-term debt (note 5)		4-4		840
Employee future benefits (note 11)		451		
Employee future benefits (note 11)		89,837 90,288		79,36° 80,20°
Deferred contributions (note 4)		204.533		191,36
Net Assets:				
Net assets restricted for endowment purposes (note 10)		56,186		53,114
Net assets invested in capital assets		-1.413		-1,638
Unrestricted net assets		-64,630		-63,71
		-9,857		-12,241

See accompanying notes to consolidated financial statements.

Commitment (note 12)

Contingencies (note 9)

Chair of the Board of Regents

Chair of the Finance Committee

#### MEMORIAL UNIVERSITY OF NEWFOUNDLAND Consolidated Statement of Operations Year ended March 31, 2007, with comparative figures for 2006

(thousands of dollars)

		2007		2006
Revenue:				
Government grants	s	263,624	S	243,191
Student fees		54,157		54.924
Other revenue		24,063		29,721
Amortization of deferred capital contributions		21,521		20,702
Sales and services		15,972		14.800
Investment income		5,946		6,162
Donations		2,026		2,757
		387,309		372,257
Expenditures:				
Salaries		201,824		193,158
Employee benefits		34,972		33,400
Materials and supplies		29,743		38,298
Amortization		21,333		20.455
Utilities		19,371		17,176
Scholarships, bursaries and awards		17,707		16,29
Repairs and maintenance		14,954		10,67
Travel and hosting		13,580		12.293
Externally contracted services		13,402		12.895
Professional fees		11,975		8,629
Employee future benefits		11,256		5,000
Other operating expenses		9,613		13.49
Reference materials		2,344		625
Equipment rentals		2,318		2,056
External cost recoveries		-15,546		-15,596
		388,846		368,854
Excess of revenue over expenditures				
(expenditures over revenue)	s	-1,537	S	3,403

See accompanying notes to consolidated financial statements.

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#### MEMORIAL UNIVERSITY OF NEWFOUNDLAND **Consolidated Statement of Changes in Net Assets** Year ended March 31, 2007, with comparative figures for 2006

STATEMENT 3

(thousands of dollars)

			Restricted for			
		ivested in ital Assets	Endowment Purposes	Unrestricted	2007 Total	2006 Total
Balance, beginning of						
year	\$	-1,638 \$	53,114 \$	-63,717 \$	-12,241 \$	-18,534
Excess of revenue over experience (expenditures over revenue)		188	-849	-876	-1,537	3,403
(experientales over revenu	c)	100	049	0,0	2,337	3,403
Endowment contributions		•	3,921	do	3,921	2,890
Increase (decrease) to inves	sted					
in capital assets		37	•	-37	-	60
Balance, end of year	\$	-1,413 \$	56,186 \$	-64,630 \$	-9,857 \$	-12,241

See accompanying notes to consolidated financial statements.

#### MEMORIAL UNIVERSITY OF NEWFOUNDLAND Consolidated Statement of Cash Flows Year ended March 31, 2007, with comparative figures for 2006

(thousan	ds	of	doll	ars)
( mousan	LU3	O.K	MUL	161131

	2007		2006
Cash provided by (used in):			
Operating activities:			
Excess of revenue over expenditures (expenditures			
over revenue)	\$ -1,537	\$	3,403
Items not involving cash:	4 1,33/	Ψ	3,403
Amortization of capital assets	21,333		20,455
Net increase in deferred contributions related	,555		20,433
to expenses of future periods	8,965		5,050
Increase in long-term portion of employee	0,903		3,030
future benefits	10,470		5,348
Increase in current portion of employee	,-,-		5,54=
future benefits	511		-282
Amortization of deferred capital contributions	-21,521		-20,702
Loss on disposal of capital assets	129		144
Change in non-cash working capital	-10,772		-9,131
	7,578		4,285
Financing activities:			
Repayment of long-term debt	-697		-1,527
Decrease in bank indebtedness	-462		-1,139
Endowment contributions	3,921		2,890
Addition to deferred capital contributions	25,728		28,014
	28,490		28,238
Investing activities:			
Capital assets acquired	-24,657		-25,310
Increase in pooled investments	-8,753		-1,563
Reduction in long-term receivable	449		140
Decrease in short-term investments	9,905		4,009
	-23,056		-22,724
Increase in cash and cash equivalents	13,012		9,799
Cash and cash equivalents, beginning of year	36,348		26,549
Cash and cash equivalents, end of year	\$ 49,360	\$	36,348

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 1. AUTHORITY AND PURPOSE

Memorial University of Newfoundland (the "University") is a corporation operating under the authority of the *Memorial University Act*. It is a comprehensive research university offering a full range of undergraduate, graduate and continuing studies programs. The academic governance of the University is vested in the Senate. The University is a not-for-profit entity, governed by a Board of Regents, the majority of whom are appointed by the Province of Newfoundland and Labrador. The University is a registered charity under the Income Tax Act and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

#### 2. Significant Accounting Policies

#### General

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles. The significant accounting principles are summarized as follows:

#### (a) Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates. Estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known.

#### (b) Consolidated statements

These financial statements have been prepared on a consolidated basis, reporting the operations and financial position of the University and the following related not-for-profit organizations:

- ⇒ C-CORE
- ⇒ The Canadian Centre for Marine Communications (CCMC)
- ⇒ The Canadian Centre for Fisheries Innovation (CCFI)
- ⇒ Genesis Group Inc.
- ⇒ The Memorial University of Newfoundland Botanical Garden Incorporated
- ⇒ Memorial University Recreation Complex (MURC)
- ⇒ Western Sports and Entertainment Inc.
- ⇒ Campus Childcare Inc.
- ⇒ Newfoundland Quarterly Foundation

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 2. Significant Accounting Policies (cont'd)

#### (c) Cash equivalents and short-term investments

Cash equivalents and short-term investments consist primarily of cash, treasury bills and bankers' acceptances. Investments with original maturities less than three months past year end are classified as cash equivalents. Investments with maturities beyond three months to one year past year end are classified as short-term investments. Short-term investments are carried at cost, which approximates market value.

#### (d) Revenue recognition

The University follows the deferral method of accounting for contributions, which include donations and government grants. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Contributions externally restricted for purposes other than endowment are deferred and recognized as revenue in the year in which related expenses are recognized. Contributions of capital assets are recorded at fair market value at the date of the contribution and deferred and amortized to operations on the same basis as the related asset. Endowment contributions are recognized as direct increases in the net assets in the year in which they are received. Revenues from contracts, sales and student fees are recognized when the goods or services are provided and collection is reasonably assured.

#### (e) Contributed services

Volunteers, including volunteer efforts from the staff of the University, contribute an indeterminable number of hours per year to assist the University in carrying out its service delivery activities. The costs that would otherwise be associated with these contributed services is not recognized in these financial statements.

#### (f) Investments

Investments are carried at cost. Fair values have been determined on the basis described in note 7 and are considered to approximate market values.

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 2. Significant Accounting Policies (cont'd)

#### (g) Capital assets

Purchased capital assets are recorded at cost. Donated capital assets are recorded at fair value at the date of acquisition. Repairs and maintenance expenditures are charged to expense. Betterments which extend the estimated life of an asset are capitalized.

The University's permanent art collection is expensed as incurred and the value of donated art is not recognized in these financial statements.

Capital assets are amortized using the following rates. One-half year's amortization is taken in the year of acquisition and no amortization in the year of disposal.

$\Rightarrow$	Buildings	8% declining balance
$\Rightarrow$	Furniture and equipment	20% declining balance
$\Rightarrow$	Computers	30% declining balance
$\Rightarrow$	Banner Finance	20% declining balance
$\Rightarrow$	Vehicles	30% declining balance
$\Rightarrow$	Campus network	5 years straight line
$\Rightarrow$	Library collection	10 years straight line

#### (h) Employee future benefits

#### (i) Pension costs and obligations

The employees of the University participate in a defined benefit pension plan administered under the Memorial University Pensions Act with any deficiencies being funded by the Province of Newfoundland and Labrador. Payments to the pension plan consist of contributions from employees and contributions from the University as prescribed in the Pension Benefits Act (1997). In addition, where the plan experiences a solvency deficiency, the employer is required to contribute an amount sufficient to liquidate the deficiency within 5 years of the solvency valuation date. The University's contributions to the Pension Plan are recorded as an expenditure in the Statement of Operations.

The most recent actuarial valuation prepared by Eckler Partners Ltd. disclosed a solvency deficiency of \$133,141 and a going concern deficiency of \$57,893 at March 31, 2007. Under the Pension Benefits Act (PBA), a going concern deficiency must be funded over a period of not more than 15 years while a solvency deficiency is to be funded over a maximum 5 year period.

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 2. Significant Accounting Policies (cont'd)

#### (i) Pension costs and obligations (cont'd)

The going concern deficiency of \$57,893 includes \$53,747 in respect of past service costs related to the introduction of indexing in 2004. This indexing liability is being financed under a special PBA provision through both employee and employer contributions over a remaining period of 37.25 years. In accordance with the PBA, the balance of the going concern, namely \$4,146, must be liquidated during the 2007/08 fiscal year.

At present, the University has an exemption under the PBA from making payments relating to the solvency deficiency. This exemption expires December 31, 2010.

#### (ii) Other post employment benefits

The University accrues its obligations for employee benefit plans. The employee future benefits earned by employees is actuarially determined using the projected benefit method pro-rated on service and administration's best estimate of salary escalation, retirement ages of employees and escalation in covered benefit expense outlays.

The University recognizes the cost of the Supplemental Retirement Income Plan (SRIP), the Voluntary Early Retirement Income Plan (VERIP) and the cost of future employee benefits which include severance, accrued vacation, group life insurance and health care benefits.

#### (i) Agency obligations

The University acts as an agent which holds resources and makes disbursements on behalf of various unrelated groups. The University has no discretion over such agency transactions. Resources received in connection with such agency transactions are reported as liabilities and subsequent distributions are recorded as decreases to these liabilities.

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 3. Capital Assets

	Cost	Accumulated Depreciation	2007 Net Book Value	2006 Net Book Value
Buildings	\$192,377	\$107,298	\$85,079	\$87,998
Furniture & equipment	66,908	31,249	35,659	29,803
Computers	27,361	20,569	6,792	7,307
Banner Finance	1,722	1,087	635	794
Vehicles	2,334	1,495	839	884
Campus network	3,282	3,282		330
Library collection	113,694	82,418	31,276	29,969
	\$407,678	\$247,398	\$160,280	\$157,085

Capital assets include certain assets under capital lease with a net book value of \$2.415 million (2006 - \$3.354 million).

#### 4. Deferred Contributions

#### (a) Expenses of future periods

Deferred contributions related to expenses of future periods represent unspent externally restricted grants and donations for research and programs.

	2007	2006
Balance, beginning of year	\$40,869	\$35,829
Revenue received during the year	57,731	54,129
Expenses incurred during the year	-48,766	-49,089
	\$49,834	\$40,869

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 4. Deferred Contributions (cont'd)

#### (b) Capital assets

Deferred capital contributions related to capital assets represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of deferred capital contributions is recorded as revenue in the Statement of Operations.

	2007	2006
Balance, beginning of year	\$150,492	\$143,180
Additional contributions received	25,728	28,014
Less amounts amortized to revenue	-21,521	-20,702
	\$154,699	\$150,492

#### (c) Total deferred contributions

	2007	2006
Expenses of future periods	\$49,834	\$40,869
Capital assets	154,699	150,492
	\$204,533	\$191,361

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 5. Long-term Debt

	2007	2006
RBC Royal Bank, fixed term demand loan, 5.19% interest, repayable in 9 equal annual, blended payments of \$121,580, maturing in April 2012, unsecured	\$613	\$699
CMHC mortgage on Queen's College, 5.875% interest, repayable in 50 equal, blended payments of \$29,095 semi-annually, maturing in June 2019, secured	482	510
Capital leases negotiated through the Royal Bank, interest rates vary, payable in equal annual installments, secured by assets under lease	359	942
	\$1,454	\$2,151
Less current portion	1,003	1,311
	\$451	\$840

Annual repayments of long-term debt over the next five years are as follows:

=>	2008	\$1,003	
$\Rightarrow$	2009	S	32
$\Rightarrow$	2010	S	34
$\Rightarrow$	2011	S	36
$\Rightarrow$	2012	S	38

#### 6. Bank Indebtedness

Pursuant to Section 41 of the Memorial University Act, the University has received approval from the Lieutenant-Governor in Council to borrow to finance a capital project. The project involved the construction of a new residence complex for Sir Wilfred Grenfell College. Currently the Sir Wilfred Grenfell College Residence debt has been negotiated using bankers' acceptances which mature during 2007. Management expects to refinance this loan through bankers' acceptance for the balance of the term of the loan.

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 7. Financial Instruments

The carrying values of financial instruments included in current assets and current liabilities approximate their market value due to the relatively short periods to maturity of the instruments.

The carrying values of long-term receivables are non-interest bearing and thus do not reflect fair value.

The carrying values of long-term debts approximate their fair value based on current borrowing rates available to the University.

Long-term investments are recorded at cost. The carrying amounts and fair values of investments are summarized as follows:

	2007		2006	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Fixed Income	\$30,125	\$31,468	\$23,405	\$24,278
Equities	27,327	32,934	25,294	29,695
	\$57,452	\$64,402	\$48,699	\$53.973

Details of significant terms and considerations, exposures to interest rate and credit risks on investments are as follows:

(i) The quality of fixed income securities is supported by federal, provincial and municipal government guarantees or high quality corporate bonds. No significant weightings exist within the corporate bond category that would pose any material credit rate risk to the University.

(ii) Interest rates on fixed income securities range from 4.1% to 7.4% with maturities ranging from 2007 to 2049.

(iii) The income earned on the securities is used to pay scholarships and fund endowed chairs. Expenditure levels on these activities are determined based on the performance of the investments.

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 8. Memorial University Act

In accordance with the Memorial University Act, the University is normally prohibited from recording a deficit on their financial statements. During 1996, pursuant to Section 36 of the Memorial University Act, the University received approval from the Lieutenant-Governor in Council to record a deficit of up to \$5 million in 1996 and an additional \$10 million in 1997 as a result of the recognition of the liabilities related to Voluntary Early Retirement Plans for faculty and staff. During 2001, the University received approval from the Lieutenant-Governor in Council to exclude from the definition of a deficit, pursuant to Section 36 of the Memorial University Act, any amounts resulting from the recognition of the liabilities related to recording vacation pay entitlements, severance and any other post employment benefits.

#### 9. Contingencies

#### Reciprocal exchange of insurance risks

The University, in association with fifty-six Canadian universities, participates in a reciprocal exchange (CURIE) of insurance risks. The self-insurance cooperative involves a contractual agreement to share the insurance property and liability risks of member universities for a term of not less than five years.

The projected cost of claims will be funded through members' premiums based on actuarial projections. As of December 31, 2006, CURIE has a surplus of \$16.507 million, of which the University's prorata share is approximately 3% on an ongoing basis. In addition, the reciprocal has obtained \$645 re-insurance with commercial insurers to cover major property claims in excess of \$5 million per occurrence.

In respect of general liability, the limit is \$5 million per occurrence. Re-insurance for liability coverage in the amount of \$15 million in excess of a \$5 million per occurrence retention is in place.

In respect of errors and omissions liability policy, the limit is \$5 million per occurrence. Reinsurance for errors and omissions was purchased through a combined excess program with general liability in the amount of \$15 million.

As the originating insurers, CURIE has a contingent liability in the event that a re-insurer is unable to meet its obligations. In this respect, all re-insurance is placed with insurers registered in Canada and subject to supervision by the Office of the Superintendent of Financial Institutions Canada.

In the event that premiums are not sufficient to cover claims settlements, the member universities would be subject to an assessment in proportion to their participation.

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 10. Net Assets

The University has total restricted net assets for endowment purposes as follows:

	2007	2006
Restricted assets subject to externally imposed restrictions requiring the principal to be maintained	847,132	\$43,898
Restricted assets subject to externally imposed restrictions requiring the principal be loaned to students	1,238	1,268
General University Endowment Fund is an internally restricted endowment	7,816	7,948
	856,186	\$53,114

Investment income on the various funds is restricted as stipulated in the terms and conditions of the individual funds. Investment income on the internally restricted fund and any other unrestricted funds is recorded in the Statement of Operations.

The University has unrestricted operating net assets calculated as follows:

	2007	2006
Total net assets	8-9,857	S-12,241
Less:		
Net assets restricted for endowment purposes	56,186	53,114
Net assets invested in capital assets	-1,413	-1,638
Net assets internally restricted for specific purposes	7.474	3.443
Net assets invested in separately incorporated entities	8,512	7,266
Net assets invested in employee future benefits	-90,504	-80,089
Net assets invested in accrued vacation benefits	-9,234	-8,668
Unrestricted operating net assets	\$19,122	\$14,33

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 11. Employee Future Benefits

The University has a number of defined benefit and defined contribution plans providing group life insurance and health care benefits on a cost shared basis to retired employees, and in certain cases, their surviving spouses. In addition, the University pays a severance payment, to certain employee groups, upon termination, retirement or death, provided they meet certain eligibility criteria.

In May 1996, the Board of Regents approved a Supplemental Retirement Income Plan to provide benefits to employees of the University whose salaries exceed the Canada Revenue Agency maximum pensionable salary and whose defined benefit pension, therefore, exceeds the maximum benefit payable from the Plan.

In February and May 1996, the University offered faculty and staff, who reached the age 55 and attained a minimum of 10 years pensionable service, an opportunity to take an early retirement under the provisions of the Voluntary Early Retirement Incentive Plan.

Subject to eligibility criteria, the Plan provided an incentive of enhanced pension benefits of up to five years pensionable service and waiver of actuarial reduction, if applicable, or a lump sum early retirement payment. The early retirement incentive is being funded from operations.

The significant actuarial assumptions used in measuring the University's accrued benefit obligation under each plan are as follows:

Employee future benefits

Include a discount rate of 5% and an average rate of compensation increase of 4.5%.

Supplemental retirement income plan (SRIP)

Include a discount rate of 7% and an average compensation increase of 4.5%.

Voluntary early retirement income plan (VERIP)
Include a discount rate of 8%.

# Memorial University of Newfoundland Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

# 11. Employee Future Benefits (cont'd)

	SRI	P	VERIP		Other be	nefits
	2007	2006	2007	2006	2007	2006
Accrued Benefit Obligat	ion					
Balance, beginning of year	\$3,691	\$4,051	\$5,726	\$5,893	\$70,672	\$64,841
Current service cost	129	172	-	-	3,112	2,678
Interest cost	258	284	435	448	4,061	3,930
Benefits paid	-204	-163	-587	-598	-2,498	-2,498
Actuarial (gain) loss	-176	-653	-119	-17	6,004	1,721
	\$3,698	\$3,691	\$5,455	\$5,726	\$81,351	\$70,672
Current Plan Expense						
Current service expense	\$129	\$172	\$ -	\$ -	\$3,112	\$2,678
Interest cost	258	284	435	448	4,061	3,930
Actuarial (gain) loss	-176	-653	-119	-17	6,004	1,721
	\$211	\$-197	\$316	\$431	\$13,177	\$8,329

A summary of these accrued benefit obligations are as follows:

	2007	2006
Employee future benefits	\$81,351	\$70,672
Supplemental retirement income plan	3,698	3,691
Voluntary early retirement income plan	5,455	5,726
Accrued vacation	9,234	8,668
	\$99,738	\$88,757
Less current portion	on 9,901	9,390
Long-term employee future benefi	ts \$89,837	\$79,367

# **Memorial University of Newfoundland**

Notes to Consolidated Financial Statements

Year ended March 31, 2007 (thousands of dollars)

#### 12. Commitment

Memorial University has embarked on an Energy Saving Retrofit Program with Honeywell aimed at finding ways to save energy and reduce utility costs at various facilities. The project, expected to cost \$14.6 million, will focus on eight buildings on the St. John's campus. Memorial has received approval from the Provincial Government to finance this project.

Subsequent to year end the University has entered into a debt arrangement with the Royal Bank, which will be repaid through the energy savings from the retrofit program. Honeywell has guaranteed these energy savings which are expected to be \$1.5 million per year over the next 14 years. This ensures that the project will be self funded.

# 13. Comparative Figures

Certain of the 2006 comparative figures have been reclassified to conform to the financial statement presentation adopted in 2007.

# Deloitte.

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# Auditors' Report to the Board of Regents Memorial University of Newfoundland on Supplementary Information

To the Board of Regents of Memorial University of Newfoundland

We have audited and reported separately herein on the consolidated financial statements of Memorial University of Newfoundland (the "University") as at and for the year ended March 31, 2007.

Our audit was conducted for the purpose of forming an opinion on the basic consolidated financial statements of the University taken as a whole. The supplementary information included in Schedules 1 and 2 is presented for purposes of additional analysis and is not a required part of the basic consolidated financial statements. Such supplementary information has been subject to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

Deloitte i Touche UP

Chartered Accountants June 12, 2007

	OPERATING		ANCILL		PLAN	T	SPONSO RESEAL		SPECIAL PURPOSE AND TRUST		TOTA	ıI.
	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006
	8	8	8	8	8	\$	\$	8		*	8	\$
Current assets:												
Cash and cash equivalents	6,679	-7,720	2,829	2,558	-2,229	-499	16,891	17,615	25,190	24,394	49,360	36,348
Short-term investments		9,905				-		-		-		9,905
Accounts receivable	17,079	13,378	735	236	445	592	24,513	16,925	4,814	4,761	47,586	35,892
Accrued interest receivable	3	73		-			-	-	1,394	886	1,397	959
Inventory and prepaid expense	4,453	4,446	1,778	1,650	2,828	-	42	28	63	24	9,164	6,148
Interfund accounts	924	1,000	-924	-1,000	-			-				-
	29,138	21,082	4,418	3.444	1,044	93	41,446	34,568	31,461	30,065	107,507	89,252
Long-term receivable					3,074	3,523				-	3,074	3,523
Investments (note 7)		-		-		-	600	600	56,852	48,099	57,452	48,699
Capital assets (note 3)			541	634	157,004	153,698	2,610	2,615	125	138	160,280	157,085
Total assets	29,138	21,082	4.959	4,078	161,122	157,314	44,656	37,783	88,438	78,302	328,313	298,559
Current liabilities												
Bank indebtedness (note 6)					5,541	6,003	-		•		5,541	6,003
Accounts payable and accrued liabilities	9,657	6.767	274	163	1,631	793	4.457	3.749	500	440	16,519	11,912
Deferred revenue	2,708	1,911	230	102	2,522	2,859	4,860	5,744	65		10,385	10,616
Current portion of employee future benefits (note 11)	9,901	9,390			-		-			-	9,901	9,390
Current portion of long term-debt (note 5)				-	1.003	1,311					1,003	1,311
	22,266	18,068	504	265	10,697	10,966	9,317	9,493	565	440	43,349	39,232
Long-term liabilities:											477	840
Long-term debt (note 5)					451	840					451 89,837	79.367
Employee future benefits (note 11)	88,656	78.350	347	2/9			714	643	120	95	90,288	80,207
	88,656	78,350	347	279	451	840	714	643	120	95	90,286	60,207
Lieferred contributions (note 4)					151,976	147.753	33.921	26,686	18,636	16,922	204,533	191,351
Net assets:												
Net assets restricted for endowment purposes (note 10)			-	-	•	-		•	56,186	53,114	56,186	53,114
Net assets invested in capital assets		-	541	634	-1,966	-2,283	3	3	9	8	-1,413	-1,638
Unrestricted net assets	-81,784	-75,336	3,567	2,900	-36	38	701	958	12,922	7,723	-64,630	-63,717
	-81,784	-75,336	4,108	3.534	-2,002	-2,245	704	961	69,117	69,845	-9,857	-12,241
Total liabilities, deferred contributions												
and net assets	29,138	21,082	4:959	4,078	161,122	157,314	44,656	37,783	88,438	78,302	328,313	298,559

	OPERATING		ANCILL		PLAN	T	SPONSOR		SPECIAL PU AND TR		TOTA	
		2006	2007	2006	2007	2006	2007	2006	2007	5006	2007	2006
	\$	8	\$	*	8	9	8	8	8	\$	\$	S
Revenue								48,569	3,146	2,759	263,624	243,15
Government grants	208,560	191,713	717	150	•	-	51,201	40,509	177	159	54,157	54.92
Student fees	53,980	54.765		•				10.253	8,191	5.311	24,063	29,7:
Other revenue	12,306	14,756	1,389	729	-1,956	-1,328	4,133	258	11	13	21,521	20,70
Amortization of deferred capital contributions	0				21,132	20,431	378	250			15,972	14.80
Sales and services			15,972	14,800	•	*			2,738	3,860	5.946	6.16
Investment income	2,988	1,998		*	(*)	-	220	304	1,826	2,638	2,026	2.75
Donations	28	25					172	94	1,020	2,030		
Total revenue	277,862	263,257	18,078	15,679	19,176	19.103	56,104	59.478	16,089	14,740	387,309	372,25
Expenditures											201,824	193,15
Salaries	172,408	166,915	6,461	5.397	1		19,169	16,886	3,785	3,960		33,40
Employee benefits	31,212	30,078	929	710		-	2,268	2,062	563	550	34,972	38,29
Materials and supplies	14,839	14,006	7,316	6,864	330	404	7,298	15,519	-40	1,505	29,743	20,45
Amortization	14,039		152	184	20,789	19,997	379	259	13	15	21,333	17,17
Utilities	15,693	15,160	2,372	1,640	4	4	270	188	1,032	184	19,371	10,29
	6,291	5,630	3	-			7,818	6,988	3,595	3,679	17,707	10,57
Scholarships, bursaries and awards	5,225	4,404	997	909	5,658	4,721	686	231	2,388	408	14,954	
Repairs and maintenance	7,034	6,184	30	34	4		4.368	3,902	2,124	2,173	13,580	12,29
Travel and hosting	9,077	8,195	700	579	56	24	2,717	2,905	852	1,192	13,402	8,62
Externally contracted services	4,258	4,256	122	11	102	14	5,569	3,058	1,924	1,290	11,975	
Professional fees	11,118	4,941	68	44			46		24	15	11,256	5.00
Employee future benefits		4,560	347	309	30	31	5,280	8.373	127	222	9,613	13,49
Other operating expenses	3,829	506	68	-60			177	153	87	26	2,344	62
Reference materials	1,897	1,671	59	53	5	11	281	252	76	69	2,318	2,05
Equipment rentals  External cost recoveries	-13,996	-14,228	-45	-31	-380	-480	-99	-33	-1,026	-824	-15,546	-15,59
					26,599	24,726	56,227	60,743	15.524	14,464	388,846	368,85
Total expenditures	270,897	252,278	19,599	16,643	20,599	24.720	30,20	337742				
Increase (decrease) for the year				06.0	-7,423	-5,623	-123	-1,265	565	276	-1,537	3,40
before the following	6,965	10,979	-1,521	-964	7,403	3,000	-20					
Interfund transfers	-13.413	-10,771	2,095	1,837	7,666	5,938	-134	1,175	3,786	1.821		
Net (decrease) increase in				(la)	0.49	215	-257	-90	4:351	2,097	-1,537	3,40
net assets for the year	-6,448	208	574	873	243	315	-2/	7	1190	and the same of th		

# Unaudited Supplementary Information

# MEMORIAL UNIVERSITY OF NEWFOUNDLAND

March 31, 2007

# MEMORIAL UNIVERSITY OF NEWFOUNDLAND SCHEDULE OF OPERATING FUND REVENUE FOR THE YEAR ENDED MARCH 31, 2007 (thousands of dollars) (unaudited)

	2007	2006
	\$	\$
Government grants:		
Province of Newfoundland and Labrador:		
Department of Education	176,474	162,012
Department of Health	26,839	24,811
Other	1,022	850
Government of Canada		
Indirect Cost of Research	4,225	4,040
	208,560	191,713
Student fees:		
Semester tuition:		
Undergraduates	36,534	37,221
Graduates	3,985	4,041
Non-credit courses:		
Continuing Studies	685	622
Sir Wilfred Grenfell College	295	283
Marine Institute	9,432	9,553
Other fees	3,049	3,045
	53,980	54,765
Investment income	2,988	1,998
Donations	28	25
Other revenue:		
Rental income	539	497
Miscellaneous income	10,876	13,351
Medical Practice Associates	891	908
	12,306	14,756
	277,862	263,257

# MEMORIAL UNIVERSITY OF NEWFOUNDLAND SCHEDULE OF GROSS OPERATING FUND EXPENDITURES BY FUNCTION FOR THE YEAR ENDED MARCH 31, 2007 (thousands of dollars) (unaudited)

	2007	2006
	8	\$
Academic:		
Faculty of Arts	25,340	24,903
Faculty of Business Administration	8,502	8,485
Faculty of Education	8,257	8,030
Faculty of Engineering and Applied Science	8,668	9,070
Faculty of Medicine	28,757	27,815
Faculty of Science	33,317	33,645
School of Life Long Learning	978	922
School of Graduate Studies	5,027	4,221
School of Music	2,306	2,293
School of Nursing	4,380	4,040
School of Pharmacy	2,142	1,677
School of Human Kinetics	3,227	2,901
School of Social Work	2,306	2,155
Sir Wilfred Grenfell College	16,873	16,072
Labrador Institute	352	391
Distance Education and Learning Technologies	4,037	3,831
Animal Care Unit	1,203	1,207
Fisheries and Marine Institute	31,118	29,223
Technical Services	3,132	2.668
Oil and Gas Development Partnership	288	251
Harris Centre	242	275
CREAIT	693	453
	191,145	184,528
Support services:		
Administrative departments	23,246	19,233
Computing and Communications	11,838	11,349
Library	15,063	13,210
Student Services	8,106	7,165
Facilities Management	21,457	20,179
	79,710	71,136
Total	270,855	255,664

### MEMORIAL UNIVERSITY OF NEWFOUNDLAND SCHEDULE OF GROSS OPERATING FUND EXPENDITURES BY ACCOUNT FOR THE YEAR ENDED MARCH 31, 2007

(thousands of dollars)

(unaudited)					Stude	ent	Facili	ties	Comput	ting &				
	Acade	mic	Libra	ary	Servi	ces	Manage	ement	Commun	ications	Adminis	tration	Tota	al
	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006
	5	\$	8	5	5	5	8	\$	s	5	8	5	8	5
Academic salaries	89.438	88,086	2,195	2.218	814	.718					662	457	93.109	91.479
Other instruction and research salaries	1.935	1,666	155	136	906	828	6	2	130	108	108	93	3,240	2.833
Other salaries and wages	41,900	41,063	3,633	3.482	2,904	2,684	9,956	9,432	4-339	4,286	13,327	11,656	76,059	72,603
Employee benefits	23,158	22,662	1,160	1,117	545	588	2,504	2,370	840	811	2,905	2,530	31,212	30,078
	156,431	153,477	7,143	- 6,953	5,269	4,818	12,466	11,804	5,309	5,205	12,002	14,736	203,620	196,993
Travel and hosting	5.173	4,598	101	65	467	386	153	150	58	39	1,082	946	7,034	6.194
Materials and supplies	12.393	11,704	273	517	1,329	1,039	1,029	1,287	3.516	3,188	1,016	718	19,556	18,453
Repairs and maintenance	2.371	1,728	274	38	134	127	1,681	1,709	736	124	280	144	5-479	
Reference materials	1,919	1,665	7.052	5,200	5	5	5	10	1	1	22		9,004	
Scholarships, bursaries and awards	5.368	4.573	1		633	547					289		6,291	5,690
Utilities	3.329	3,126	42	36	60	00	12,115	10,482	-32		179	154	15,693	
Equipment rentais	1,116	953	99	119	1.4	13	22	42	574	486	72	58	1,897	
Externally contracted service	3.023	3.008	1,59	137	97	85	2,631	1,975	2,500	2.490	667		9,077	5.795
Professional fees	2,375	2,306	9	12	29	iń	21)	226	-21*	110	1.851	1.496	4,258	4,250
Other operating expenses:														
Institutional memberships	204	187	52	39	25	40	5	- 1	7	7	303	271	596	
Property tax	131	105					510	236			-2		378	.)(1)
Insurance	219	200		138			36	6sec	.2	3.	891	9	1,148	
Debt servicing	285	87			45	41	1	202	28	13	12	13	371	356
Space rental	419	247			7.	6					26	20	452	
External cost recoveries	-3,611	-3,526	-142	-143	-H	-18	-9,147	9,508	-644	-626	-444	:413	13,996	-14,228
	34,714	31,951	7.920	6,857	2,837	2,347	8,991	8,375	6,529	5,144	6,244	4.497	67,235	58,671
	191,145	184,528	15.063	13,210	8,106	7,105	21,457	20,179	11,838	11,349	23,246	19.433	270,835	200,079

# COMPENSATION PRACTICES AT MEMORIAL UNIVERSITY OF NEWFOUNDLAND

Compensation at Memorial University is determined by the duties and responsibilities of respective positions.

At the executive level, the Board of Regents, on the recommendation of its Executive Compensation Committee, determines the salary levels for the university's president and vice-presidents.

Compensation for deans, academic directors and academic department heads includes a salary on a faculty member's scale, based on experience, rank and highest degree, in accordance with a collective agreement negotiated with the Memorial University of Newfoundland Faculty Association (MUNFA). In addition, there is an administrative stipend, set by the Board of Regents, the level of which is dependent on the size and complexity of the faculty, school or department.

For faculty and staff, compensation is determined through collective bargaining between the university and the various unions representing each employee group; MUNFA, the Canadian Union of Public Employees (CUPE), and the Newfoundland Association of Public Employees (NAPE). Periodic reviews of staff positions, including compensation levels, have been conducted with the assistance of external consultants since 1994.

Compensation for administrative directors and managers is set by the Board of Regents. A review of compensation in these positions was conducted by an external consultant in 1994-95.

The attached tabular information and explanatory notes provide an overview of salary ranges for academic, administrative and executive positions at Memorial University.

# MEMORIAL UNIVERSITY OF NEWFOUNDLAND EXECUTIVE SALARY RANGES MARCH 31, 2007

	Salary Range (\$)
President and Vice-Chancellor	219,200 - 274,000
Vice-Presidents:	
Academic and Pro Vice-Chancellor	166,960 - 208,700
Admin & Finance Research	148,400 - 185,500 148,400 - 185,500
Executive Director (Marine Institute)	127,200 - 159,000
Dean-Student Affairs & Services	143,400 - 179,300
Principal – SWGC	127,200 - 159,000

# MEMORIAL UNIVERSITY OF NEWFOUNDLAND ACADEMIC SALARY RANGES (note 1) MARCH 31, 2007

		Salary Range (\$)	Actual Minimum & Maximum Salaries	Number of Employees
Aca	demic Executive.	note (2)		15
	Deans of Faculties/Schools			7
-	Directors of Schools	-		5
(a)	University Librarian			1
<b>*</b>	Associate Vice-President			2
Acad	demic Management:	note (3)		63
P	Vice Dean (Medicine)			1 1
4	Vice-Principal (SWGC)		1	1
	Associate Vice Principal			
	Research (SWGC)		1	1
•	Associate Deans			16
	Assistant Deans			1
•	Department Heads			29
P .	Directors			6
•	Associate Directors			4
4	Associate University Librarians			4
Acad	demic Staff;	25,101 - 121,296	28,696 - 173,535	1118
	Professors	75,389 - 121,296	78,555 - 173,535	259
•	Associate Professors	62,725 - 97,551	64,308 - 135,543	296
•	Assistant Professors	53,227 - 67,474	50,061 - 99,134	258
	Lecturers (note 4)	46,895 - 54,810	46,895 - 64,308	80
•	Co-op Education Coordinators	45,312 - 80,138	64,308 - 76,972	14
•	Librarians	40,563 - 110,215	42,146 - 95,968	37
	Instructors - Marine Institute	25,101 - 92,897	28,696 - 88,176	174

- Note 1: Some individuals are in receipt of market differentials which may result in salaries that exceed the maximum levels in their approved salary ranges.
- Note 2: Academic Deans and Directors receive a salary depending upon professorial rank plus an administrative stipend in the range of \$6,000 to \$25,000 per year depending on the size and complexity of their academic units, and whether they are serving a first or a second term.
- Note 3: Academic Departments Heads receive a salary based upon their professorial rank plus an administrative stipend in the range of \$3,000 to \$10,000 depending on the size of their academic unit.
- Note 4: Lecturers include 27 Visiting Professors paid on the lecturer scale

# MEMORIAL UNIVERSITY OF NEWFOUNDLAND ADMINISTRATIVE SALARY RANGES (note 1) MARCH 31, 2007

	Salary Range (\$)	Actual Minimum & Maximum Salaries	Number of Employees
Administrative Directors Level 1 to 4	65,833 - 111,914	72,416 - 143,260	24
Marine Institute Academic and Industrial Response Unit Managers	62,107 - 105,991	65,910 - 105,991	14
Management and Professional Staff (note 2)	23,233 - 89,625	32,394 - 95,899	263
Administrative Staff (note 3)	23,001 - 99,424	23,001 - 81,600	1919

- Note 1: Some individuals are in receipt of market differentials which may result in salaries that exceed the maximum levels in their approved salary ranges
- Note 2: Management and professional staff ranges reflect 15 salary levels developed under the university's Job Evaluation System.
- Note 3: Administrative and academic support staff salary ranges reflect salary levels defined by union collective agreements or non-bargaining terms and conditions of employment.



# **PENSION PLAN**

Year Ended March 31, 2007

# Deloitte.

Deloitte & Touche CLF 10 Factory Lane Fort William Building St. John's NL A1C 6H5 Canada

Tel: 709-576-8480 Fax: 709-576-8460 www.deloitte.ca

# Auditors' Report

To the Board of Regents of Memorial University of Newfoundland

We have audited the statement of net assets available for benefits of the Pension Plan of Memorial University of Newfoundland as at March 31, 2007 and the statement of changes in net assets available for benefits for the year then ended. These financial statements are the responsibility of the Pension Plan's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. These standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the net assets available for benefits of the Pension Plan as at March 31, 2007 and the changes in net assets available for benefits for the year then ended in accordance with Canadian generally accepted accounting principles.

Deloite à Touche UP

Chartered Accountants June 14, 2007.

# Statement of Net Assets Available for Benefits

As at March 31, 2007 with comparative figures for 2006 (in thousands of dollars)

30,069 284,854	\$ 29,510
284,854	29 510
284,854	29 510
284,854	29 51
284,854	29.51
	261,44
415,624	368,95
730,547	659,912
793	25
2,433	2,092
2,558	1,86
1,086	1,23
6,870	5,44
737,417	665,356
479	658
837	421
2,543	4,783
3,859	5,862
733,558	659,494
	2,433 2,558 1,086 6,870 737,417 479 837 2,543

(see accompanying notes to financial statements)

# Statement of Changes in Net Assets Available for Benefits

For the year ended March 31, 2007 with comparative figures for 2006 (in thousands of dollars)

	2007	2006
	\$	\$
Increase in assets		
Investment income:		
Interest income	9,928	6,413
Dividend income	5,976	6,969
Gain on sale of investments	21,840	16,334
	37,744	29,716
Current period increase in fair value of investments	34,484	43,088
Contributions (note 5):		
Employees'	13,761	13,208
Employer's	20,840	20,241
Past service contributions and transferred service	1,882	662
	36,483	34,111
Total increase in assets	108,711	106,915
Decrease in assets		
Administrative expenses	2,270	2,170
Benefits paid	29,999	26,984
Refunds of contributions	2,378	2,251
Total decrease in assets	34,647	31,405
Increase in net assets	74,064	75,510
Net assets available for benefits, beginning of year	659,494	583,984
Net assets available for benefits, end of year	733,558	659,494

(see accompanying notes to financial statements)

#### Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

These financial statements follow the guidelines established by the Canadian Institute of Chartered Accountants (CICA) for pension plans.

### 1. Description of Plan

The following description of the Memorial University of Newfoundland Pension Plan (the Plan) is a summary only. For more complete information, reference should be made to the Memorial University Pensions Act.

#### (a) General

The Plan is a contributory defined-benefit pension plan covering eligible employees of Memorial University of Newfoundland (the "University") in accordance with the *Memorial University Pensions Act*.

Where differences exist between the provisions of the *Memorial University Pensions Act* and the Newfoundland *Pensions Benefits Act*, 1997 (the PBA), the minimum standards prescribed by the PBA will prevail unless the Plan provisions exceed these standards.

#### (b) Funding Policy

The Plan is subject to the funding provisions of section 35 of the PBA and section 12 of the PBA Regulations which require that the employer contribute an amount equal to the normal actuarial cost allocated to the employer in the most recent actuarial valuation. In addition, where the Plan experiences a solvency deficiency, the employer is required to contribute an amount sufficient to liquidate the solvency deficiency within 5 years of the solvency valuation date. Likewise, going concern unfunded liabilities are required to be liquidated by the employer over a period not exceeding 15 years.

#### (c) Provincial Guarantee

The Plan is being underwritten by the Province of Newfoundland. Section 6 of the *Memorial University Pensions Act* states:

All pensions, payments, and refunds and all expenses of the administration of this Act are a charge upon and payable out of the fund and if at any time there is not sufficient money at the credit of the fund for those purposes as they fall due for payment the Minister of Finance shall pay into the fund an amount to cover the deficiency.

#### Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

## 1. Description of Plan (cont'd.)

#### (d) Service Pensions

A service pension is available based on the number of years of service times two percent of the best five-year average pensionable salary. Pensions are indexed, from age 65, at the rate of 60% of the annual change in the Consumer Price Index, as measured by Statistics Canada, to a maximum annual increase of 1.2%.

#### (e) Survivors' Pensions

A survivor pension is paid to a surviving principal beneficiary or dependent child, as defined in the *Memorial University Pensions Act*, of a member who has a minimum of two years credited service.

### (f) Death Refunds

A death refund is payable to the estate of a pensioner or survivor where such pensions have not been paid to the full extent of the individual's contributions plus interest. In a similar manner, a death refund is payable to the estate of a contributor where no survivor pension is paid.

### (g) Refunds

Upon application and subject to locking-in provisions, a terminated employee may withdraw their contributions and accumulated interest.

#### (h) Income Taxes

The Plan is a Registered Pension Trust as defined in the *Income Tax Act* and is not subject to income taxes.

#### Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

## 2. Significant Accounting Policies

#### (a) Use of Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from these estimates. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

### (b) Basis of Presentation

These financial statements are prepared on the going concern basis and present the information of the Plan as a separate financial reporting entity independent of the sponsor and Plan members. They are prepared to assist Plan members and others in reviewing the activities of the Plan for the fiscal period, but they do not portray the funding requirements of the Plan or the benefit security of individual Plan members.

#### (c) Investments

Investments are stated at fair value and transactions are recorded as of the trade date. In determining fair value, adjustments have not been made for transaction costs as they are not considered to be significant. The change in the difference between the fair value and cost of investments, at the beginning and end of each fiscal year, is reflected in the statement of changes in net assets available for benefits as current period increase/decrease in fair value of investments.

Fair value of investments is determined as follows:

Bonds, debentures and equities are valued at year-end quoted market prices where available. Where quoted prices are not available, estimated fair value is calculated using comparable securities.

Short-term notes, treasury bills and term deposits maturing within a year are stated at cost, which, together with accrued interest income, approximates fair value given the short-term nature of these instruments.

#### Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

# 2. Significant Accounting Policies (cont'd.)

## (c) Investments (cont'd.)

Guaranteed investment certificates and term deposits maturing after a year are valued at the present value of estimated future cash flows discounted at interest rates in effect on the last business day of the year for investments of a similar type, quality, and maturity.

Pooled fund investments are valued at the unit value supplied by the pooled fund administrator, which represents the Plan's proportionate share of underlying net assets at fair value determined using closing market prices.

## (d) Gain on Sale of Investments

The realized gain on sale of investments is the difference between proceeds received and the average cost of investments sold.

#### (e) Investment Income

Investment income, which is recorded on the accrual basis, includes interest income and dividends.

# (f) Foreign Currency Translation

The fair value of foreign currency denominated investments, included in the statement of net assets available for benefits, is translated into Canadian dollars at year-end rates of exchange. Gains and losses arising from translations are included in the current period increase/decrease in fair value of investments.

Foreign currency denominated transactions, as well as cost amounts included in note 3(b) to the financial statements, are translated into Canadian dollars at the rates of exchange in effect on the dates of the related transactions.

### Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

### 3. investments

(a) The following table summarizes the fair value of investments as at March 31<sup>st</sup> by the earlier of contractual re-pricing or maturity dates, as well as average effective yields by plass of investment.

	2007 \$						2006 S		
	Within 1 Year	1-5 Years	5-10 Years	Over 10 Years	No Specific Maturity	Total	Average Effective Yield (%)	Total	Average Effective Yield (s)
rash and short									
remunivestments	30,069					30,069	3.77	. 4515	3.58
Canadia v bornis									
and dependeres	•	44,646	47.219	51,939	141,050	284,854 314,923	4,32	261.441	4.50
Canadan equilies									
Pooled tunds						205.167 7.519		188,712 6,710	
FUDING (GIRES						1,010			
Foreign equities						120 270		115 175	
Comman stock Pooled funds						130,276 72,662		60,058	
riguied rurids						415,624		308,956	
	30,069	44.646	47,219	51,939	141,050	730.547	6 11 11 8 AD 8 8 8 1 TO	659,912	To code and the state of the

The average effective yield reflects the result obtained by dividing estimated annual income from a security (based on its coupon or interest rate) into its fair value as at March 31 st.

## Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

### 3. Investments

(a) The following table summarizes the fair value of investments as at March 31<sup>st</sup> by the earlier of contractual re-pricing or maturity dates, as well as average effective yields by class of investment.

				2007 \$				2006	
	Within 1 Year	1-5 Years	5-10 Years	Over 10 Years	No Specific Maturity	Total	Average Effective Yield (%)	Total	Average Effective Yield (%)
Cash and short-									
term investments	30,069					30,069	3.77	29,516	3 58
Canadian bonds									
and debentures	•	44,646	47,219	51,939	141,050	284.854 314.923	4.32	261,441 290,957	4 50
Canadian equities						005.457			
Common stock Pooled funds						205,167 7,519		188,712 6,710	
1 DOME TO TO						.,		0,7,70	
Foreign equities						130.276		110 175	
Common stock Pooled funds						72,662		113,475 60,058	
r object jurius						415,624		368,956	
	30,069	44,646	47,219	51,939	141,050	730,547		659,912	

The average effective yield reflects the result obtained by dividing estimated annual income from a security (based on its coupon or interest rate) into its fair value as at March 31<sup>st</sup>.

## Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

## 3. Investments (cont'd.)

(b) The following table summarizes investments at cost:

	2007	2006
	S	\$
Cash and short-term investments	30,086	29,523
Bonds and debentures:		
Federal	56,497	56,787
Provincial	31,992	29,944
Corporate	52,753	40,577
Pooled funds	140,796	133,089
	282,038	260,397
Canadian equities:		
Common stock	119,037	110,024
Pooled funds	6,308	5,492
	125.345	115,516
Foreign equities:		
Common stock	115,157	108,356
Pooled funds	51,857	50,522
	167,014	158,878
	604,483	564,314

<sup>(</sup>c) Realized losses arising from foreign currency translation amounted to \$4,026,504 for the year ended March 31, 2007 (2006 - \$6,800,489). For financial statement presentation purposes, these amounts have been netted against interest income.

### Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

## 4. Obligations for Pension Benefits

The present value of accrued pension benefits was determined using the projected benefit method pro-rated on service and the administrator's best estimate assumptions. Eckler Ltd., a firm of consulting actuaries, performed an actuarial valuation as at March 31, 2007.

The actuarial present value of benefits as at March 31, 2007 and the principal components of change in actuarial present value during the year were as follows:

	2007	2006
	\$	\$
Actuarial present value of accrued pension benefits		
at beginning of the year	727,194	695,144
Experience gains	(8,540)	(12,332)
Interest accrued on benefits	50,721	48,515
Benefits accrued	27,173	25,102
Benefits paid	(32,377)	(29,235)
Actuarial present value of accrued pension benefits		
at end of the year	764,171	727,194

The assumptions used in determining the actuarial value of accrued pension benefits were developed by reference to expected long-term market conditions. Significant long-term actuarial assumptions used in the valuation were:

Discount Rate Salary Escalation Rate

7% Pre- and Post-retirement 4.5% per annum

# Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

# 4. Obligations for Pension Benefits (cont'd.)

The actuarial value of net assets available for benefits has been determined at amounts that reflect long-term market trends (consistent with assumptions underlying the valuation of the accrued pension benefits). The fair value is the underlying basis and incorporates an investment reserve calculated as the unamortized difference between expected and actual investment returns over a period of 3 years.

The actuarial asset values used in both the 2007 and 2006 valuations were as follows:

F		
	2007	2006
	\$	\$
Net assets available for benefits	733,558	659,494
Fair value changes not reflected in actuarial value of net assets	(27,280)	(23,644)
Actuarial value of net assets available for benefits	706,278	635,850

# Funding Policy

Pursuant to the *Memorial University Pensions Act*, employees are required to contribute to the Plan in accordance with the following schedule:

- 9.20% of pensionable earnings up to the Year's Basic Exemption (YBE) under the Canada Pension Plan;
- 7.40% of pensionable earnings above the YBE up to and including the Year's Maximum Pensionable Earnings (YMPE) under the Canada Pension Plan;
- 9.20% of pensionable earnings above the YMPE.

The University is required to contribute an amount equal to the contributions paid by employees and any additional amounts required to be paid by an employer under the PBA. In addition to its matching contributions, the University deposited a special payment of \$6,859,000 into the Plan during the year. This was the second of a series of annual payments required to liquidate the unfunded liability identified in the March 31, 2005 actuarial valuation of the plan.

Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

## 5. Funding Policy (cont'd)

The most recent actuarial valuation for funding purposes was prepared by Eckler Ltd. as at March 31, 2007. This valuation revealed a going concern unfunded liability of \$57,893,000 as at March 31, 2007 based on current Plan provisions and PBA requirements. Of this amount, approximately \$53,747,000 relates to the past service costs of indexing, introduced under the Plan, effective July 1, 2004. A financing arrangement was implemented coincident with the introduction of indexing to liquidate this unfunded liability over a period of 40 years. At March 31, 2007, approximately 37.25 years are remaining in the amortization schedule. Due to the nature of the amortization method, which is based upon 1.2% of annual pensionable payroll, and the impact of valuation assumptions, it is not unexpected that the unamortized balance could increase during the first few years that the payment schedule is in place. The balance of the unfunded liability, namely, \$4,146,000 must be liquidated by the University in accordance with note 1(b).

In addition, Eckler Ltd. prepared a solvency valuation, at March 31, 2007 which disclosed a solvency deficiency of \$133,141,000 based upon PBA requirements. The Memorial University Pension Plan is exempt from the solvency funding provisions of the PBA for the period January 1, 2006 to December 31, 2010.

#### Contingencies

At March 31, 2007, 98 employees who had terminated their membership in the Plan, with employee contributions and accrued interest totaling \$302,469 had not indicated to the Department of Human Resources their intentions regarding the disposition of their pension. The financial statements have reflected this liability; however, should these employees be eligible to transfer their pensionable service, the actual liability to the Plan could increase to approximately twice this amount.

#### Financial Instruments

The fair value of investments is as described in note 2(c). The fair value of other financial assets and liabilities, being: contributions receivable (employees); accrued interest and dividends; due from Memorial University of Newfoundland; accounts payable and accrued expenses; and accrued pension refunds, approximates their carrying value due to the short-term nature of these instruments. The fair value of amounts due from pending trades and amounts payable from pending trades is represented by the fair value of the underlying securities.

# Notes to the Financial Statements

For the year ended March 31, 2007 (in thousands of dollars)

# 8. Comparative Figures

Certain amounts for 2006 have been reclassified to conform with the presentation adopted for 2007.

# Multi-Materials Stewardship Board Consolidated Financial Statements March 31, 2007

Grant Thornton &

Grant Thornton LLP
Chartered Accountants
Management Consultants

# **Auditors' Report**

To the Directors of the Multi-Materials Stewardship Board

We have audited the consolidated statement of financial position of the **Multi-Materials**Stewardship Board at March 31, 2007, and the consolidated statements of operations, changes in net assets and cash flows for the year then ended. These consolidated financial statements are the responsibility of the Board's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Board as at March 31, 2007, and the consolidated results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

St. John's, Newfoundland and Labrador May 28, 2007

Grant Thornton LLP Chartered Accountants

Grant Thoraton LLP

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# Multi-Materials Stewardship Board Consolidated Statement of Operations

Year Ended March 31	2007	2006
Revenue		
Gross revenue from deposits	\$18,251,452	\$17,491,352
By-product revenue	2,427,746	2,231,464
Residential Backyard Composting Program	123,504	186,427
Household Hazardous Waste Program	67,701	56,092
Grant Revenue, Environment Canada	25,000	55,000
	20,895,403	20,020,335
Cost of sales (Note 8)	16,709,861	15,841,715
Gross margin	4,185,542	4,178,620
Miscellaneous income	801,418	369,862
Income before expenses	4,986,960	4,548,482
Expenses		
Administrative (Page 10)	2,324,130	2,294,574
Grant disbursements	711,774	1,663,928
	3,035,904	3,958,502
Excess of revenue over expenses	\$ 1,951,056	\$ 589,980

See accompanying notes to the consolidated financial statements

# Multi-Materials Stewardship Board Consolidated Statement of Changes in Net Assets

Year Ended March 31				2007	2006
		Invested in apital Assets	Unrestricted Net Assets	Total	Total
Net assets, beginning of year	\$	443,954	\$15,093,561	\$15,537,515	\$14,936,654
Adjustment for opening net assets of the Household Hazardous Waste Program					10,881
Excess of revenue over expenses		103,204	1,847,852	1,951,056	589,980
Investments in capital assets	Miles O	(285,293)	285,293		
Net assets, end of year	\$	261,865	\$17,226,706	\$17,488,571	\$15,537,515

See accompanying notes to the consolidated financial statements

# Multi-Materials Stewardship Board Consolidated Statement of Financial Position

March 31	2007	2006
Assets		
Current		
Cash and cash equivalents	\$17,261,255	\$15,338,743
Receivables (Note 4)	2,270,575	2,242,042
Inventories	199,815	226,726
Prepaids	51,560	57,382
	19,783,205	17,864,893
Long term investments	433,090	421,029
Note receivable	60,000	60,000
Property and equipment (Note 5)	261,865	443,954
	\$20,538,160	\$18,789,876
Liabilities Current Payables and accruals Grants payable Unearned revenue (Note 3(i))	\$ 706,006 423,692 1,486,801	\$ 709,755 563,809 1,557,768
	2,616,499	2,831,332
Performance bonds payable	433,090	421,029
	3,049,589	3,252,361
Net Assets		
Net assets invested in capital assets	261,865	443,954
Unrestricted net assets	17,226,706	15,093,561
	17,488,571	15,537,515
	\$20,538,160	\$18,789,876

Commitments (Note 7)

On behalf of the Board

Chairperson

See accompanying notes to the consolidated financial statements.

Director

Grant Thornton 3

# Multi-Materials Stewardship Board Consolidated Statement of Cash Flows

Year Ended March 31	2007	2006
Increase (decrease) in cash and cash equivalents		
Operating Excess of revenue over expenses Depreciation Gain on disposal of equipment	\$ 1,951,056 103,346 (206,550)	\$ 589,980 117,625
	1,847,852	707,605
Change in non-cash operating working capital (Note 5)	(210,633)	55,353
	1,637,219	762,958
Financing Increase in performance bonds payable Adjustment for opening net assets of the	12,061	15,364
Household Hazardous Waste Program	12,061	10,881 26,245
Investing Increase in long term investments Purchase of property and equipment Proceeds on disposal of equipment Increase in note receivable	(12,061) (40,708) 326,001	(12,383) (205,405) (60,000)
	273,232	(277,788)
Net increase in cash and cash equivalents	1,922,512	511,415
Cash and cash equivalents		
Beginning of year	15,338,743	14,827,328
End of year	\$17,261,255	\$15,338,743

See accompanying notes to the consolidated financial statements

# Multi-Materials Stewardship Board Notes to the Consolidated Financial Statements

March 31, 2007

#### 1. Nature of operations

The Multi-Materials Stewardship Board is a statutory corporation established pursuant to The Environmental Protection Act. This Board manages the Used Beverage Container Deposit Refund System, the Used Tire Recycling Program, the Residential Backyard Composting Program, and the Newfoundland and Labrador Waste Management Trust Fund in the Province of Newfoundland and Labrador and is mandated to support and promote the protection, enhancement and wise use of the environment through waste management programs.

The corporation is exempt from income taxes under Section 149(1)(d) of the Canadian Income Tax Act

#### 2. Basis of consolidation

These consolidated financial statements include the accounts of the Multi-Materials Stewardship Board, the Residential Backyard Composting Program, and the Newfoundland and Labrador Waste Management Trust Fund.

The Multi-Materials Stewardship Board - Newfoundland and Labrador Waste Management Trust Fund is a restricted fund, managed by the Board, and its accounts have been grouped in these financial statements for consolidated purposes. Effective April 1, 2006, the accounts of the Household Hazardous Waste Program were combined with the accounts of the Newfoundland and Labrador Waste Management Trust Fund. Separate audited financial statements have been issued for this Trust Fund, with an audit report date of May 28, 2007.

The accounts of the Residential Backyard Composting Program have also been grouped in these financial statements for consolidated purposes. Separate audited financial statements have also been issued for this Program with an audit report date of May 28, 2007.

#### Summary of significant accounting policies

#### (a) Fund accounting

Fund accounting is generally accepted as the basis of accounting for public sector organizations. A summary of significant accounting policies relating to fund accounting is as follows:

- i) property and equipment are recorded at cost, net of proceeds on disposal
- capital additions financed from the unrestricted funds are included in the net assets invested in capital assets account, and
- depreciation of property and equipment and gains (losses) on disposal are included in the net assets invested in capital assets account

#### (b) Use of estimates

In preparing the Board's consolidated financial statements in conformity with Canadian generally accepted accounting principles, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and reported amounts of revenue and expenses during the year. Actual results could differ from these estimates.

## Grant Thornton 3

# Multi-Materials Stewardship Board Notes to the Consolidated Financial Statements

March 31, 2007

### 3. Summary of significant accounting policies (cont'd)

#### (c) Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of one year or less

#### (d) Revenue recognition

Deposit revenue is recognized when remittances are collected plus an estimated accrual based on subsequent receipts

By product revenue is recognized upon shipment and when all significant contractual obligations have been satisfied and collection is reasonably assured.

Revenue from the sale of compost bins is recognized when the bins are sold by the depots or to municipalities.

Revenue from the Household Hazardous Waste Program is recognized as the municipalities are invoiced and collection is reasonably assured.

Grant revenue is recognized in the period in which entitlement arises. Revenue received for a future period is deferred until the future period when related costs have been incurred.

Miscellaneous income (including interest income) is recognized as earned

#### (e) Inventories

Inventories are valued at the lower of cost and net realizable value

#### (f) Long term investments

Investments in guaranteed investment certificates are restricted to repay performance bonds at the end of the contracts if all conditions have been met by the parties involved.

#### (g) Depreciation

Rates and bases of depreciation applied to write-off the cost of property and equipment over their estimated fives are as follows

Office furniture and equipment	20% declining balance
Computer hardware	30% declining balance
Computer software	30%, declining balance
Bags and tubs	30% declining balance
Vehicle	30% declining balance

### (h) Impairment of long-lived assets

Long-lived assets are reviewed for impairment upon the occurrence of events or changes in circumstances indicating that the value of the assets may not be recoverable, as measured by comparing their net book value to the estimated undiscounted cash flows generated by their use. Impaired assets are recorded at fair value, determined principally using discounted future cash flows expected from their use and eventual disposition.

## Grant Thornton &

# Multi-Materials Stewardship Board Notes to the Consolidated Financial Statements

March 31, 2007

## 3. Summary of significant accounting policies (cont'd.)

#### (i) Unearned revenue

Unearned revenue consists of deposits on containers yet to be returned for redemption and recycling. The amount recorded by the Board as unearned revenue consists of sixty days of deposits received from distributors, adjusted by an estimated recovery rate of 68% (March 31, 2006-68%).

4. Receivables						2007		2006
deposits frade and other			\$ 1,825,470 445,105		\$ 2,038,74 203,30			
					\$	2,270,575	\$	2,242,042
5. Property and eq	uipmer	nt				2007		2006
		Cost		cumulated preciation	В	Net ook Value	В	Net ook Value
Office furniture and equipment Tire equipment Computer hardware Computer software Bags and tubs Vehicle	\$	102,766 243,231 204,440 263,758 24,093	\$	51,573 179,507 138,765 187,939 18,639	\$	51,193 63,724 65,675 75,819 5,454	\$	35,832 139,078 70,194 88,492 102,942 7,416
	\$	838,288	_	576,423	5	261,865	\$	443,954
6. Supplemental can Change in non-cash open						2007		2006
Receivables Inventories Prepaids Payables and accruals Grants payable Unearned revenue					\$	(28,533) 26,911 5,822 (3,749) (140,117) (70,967)	\$	(569,549) (156,371) (2,250) 269,924 389,159 124,440
					\$	(210,633)	\$	55,353

# Multi-Materials Stewardship Board Notes to the Consolidated Financial Statements

March 31, 2007

# 7. Commitments

The Board is committed to minimum annual lease payments for property and equipment for the next five years as follows: 2008 - \$127,913; 2009 - \$126,995; 2010 - \$126,995; 2011 - \$126,533; and 2012 - \$125,229.

The Board has entered into an agreement for processing and transportation of beverage containers to March, 2009. The Board has also entered into an agreement for the collection and transportation of used tires in the Province of Newfoundland and Labrador to February, 2010.

#### 8. Cost of sales

In June 2004, the Board terminated its contract under the Used Tire Recycling Program with its previous contractor. Subsequent to this termination, the Board assumed responsibility for the Program and implemented a contingency plan for the storage of used tires. Included in the cost of sales is \$1,354,148 (2006 - \$587,485) of interim contingency costs. The costs will be incurred until the Board is able to make alternate arrangements with another contractor under the Used Tire Recycling Program.

#### 9. Financial instruments

Fair values of financial instruments are disclosed in the notes to the financial statements when they differ materially from the carrying amounts. Where amounts receivable and payable are subject to normal credit terms, their carrying amount is used as an approximation of their fair values.

#### 10. Comparative figures

Certain of the comparative figures have been reclassified to conform with the financial statement presentation adopted for the current year.

# Multi-Materials Stewardship Board Consolidated Schedule of Administrative Expenses

Year Ended March 31	200	7		2006
Advertising	\$ 181,21	1	\$	152,412
Depreciation	103,34	6		117,625
Directors' remuneration	20,39	9		22,425
Dues, licenses and education	13,19	3		13,326
Equipment rental	12,55	9		5,976
Insurance	15,44	9		12,030
Interest and bank charges	10,16	2		10,960
Marketing and communications	530,66	9		674,618
Meetings and entertainment	6,08	5		3,300
Miscellaneous	17,24	7		7,446
Professional fees	163,25	0		110,994
Rent	86,41	9		81,829
Repairs and maintenance	91	3		
Rocaps supplies	49.37	4		35,586
Stationery and office supplies	25,94	5		31,856
Telecommunications	23,07	5		22,124
Travel – board and staff	98,03	3		82,583
Vehicle operating	20.08	3		20,158
Wages and benefits	946.71	3	_	889,326
	\$ 2,324,130	)	\$ 2	2,294,574

# FINANCIAL STATEMENTS

Year ended March 31, 2007

# JOHN F. MORGAN

Chartered Accountant
Suite 901, TD Place, 140 Water Street
St. John's, NF A1C 6H6
Office: (709) 576-6776
Fax: (709) 576-6777

#### AUDITORS' REPORT

To the Shareholder of Municipal Assessment Agency Inc.

We have audited the balance sheet of Municipal Assessment Agency Inc. as at March 31, 2007, and the statements of revenue, expenses and equity and changes in financial position for the year then ended. These financial statements are the responsibility of the corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the corporation as at March 31, 2007, and the results of its operations and the changes in its financial position for the year then ended in accordance with Canadian generally accepted accounting principles.

St. John's, Newfoundland May 29, 2007

CHARTERED ACCOUNTANT

#### BALANCE SHEET

# AS AT MARCH 31, 2007

## ASSETS

	2007	2006
Current Assets		
Cash	\$1,483,234	\$1,250,788
Accounts receivable (note 2)	194,904	170,084
Current portion of long term receivables (note 3)	37,987	
Prepaid expenses	56,629	44,528
	1,772,754	1,465,400
Long term receivables (note 3)	25,876	
Severance reserve fund (note 4)	755,694	692,947
Capital assets (note 5)	322,387	351,443
	\$2,876,711	\$2,509,790

# LIABILITIES AND SHAREHOLDER'S EQUITY

#### **Current Liabilities**

	1,117,331	1,108,404
Deferred contributions - capital (note 7)	-	27,951
Accrued severance pay (note 6)	755,694	692,947
	361,637	387,506
Current portion of deferred contributions - capital (note 7)	27,951	27,951
Accrued vacation pay (note 6)	189,168	157,656
Accounts payable and accrued liabilities	\$ 144,518	\$ 201,899
C de la companya de l		

# SHAREHOLDER'S EQUITY

## Capital

1 Common share	1	1
Equity from operations	1,759,379	1,401,385
	1,759,380	1,401,386

\$2,876,711 \$2,509,790

Commitments and contingencies (note 6 and note 8)

On behalf of the board:

Fred Best

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# STATEMENT OF REVENUES, EXPENSES AND EQUITY

# FOR THE YEAR ENDED MARCH 31, 2007

	2007	2006
REVENUES:		
Assessment services	\$4,709,272	\$4,601,468
Valuation revenue	12,430	9,880
Interest revenue	87,957	44,249
	4,809,659	4,655,597
EXPENSES:		
Salaries	2,698,369	2,487,991
Benefits	554,621	536,341
Travel	310,627	281,558
Information technology	194,396	202,122
Premises and equipment lease	179,329	179,590
Postage and courier	105,857	130,651
Professional fees	82,431	59,499
Telephone	71,406	73,360
Printing	53,145	45,893
Office supplies	39,047	36,843
Advertising and public relations	27,091	20,786
Insurance	14,613	12,312
Payroll processing	4,519	4,289
Bank charges	2,428	2.296
	4,337,879	4,073,531
Excess of revenues over expenses before the following	431 300	502.055
excess of feverides over expenses before the following	471,780	582,066
Provision for severance and vacation pay (note 6)	94,260	55,254
Amortization of deferred contributions - capital (note 7)	(27,951)	(22,362)
Amortization of capital assets	118,615	111,370
Bad debt expense (recovery)	(71,138)	(19,826)
Excess of revenues over expenses	357,994	457,630
Equity from operations, beginning of year	1,401,385	943,755
Equity from operations, end of year	\$1,759,379	\$1,401,385

## STATEMENT OF CHANGES IN FINANCIAL POSITION

# FOR THE YEAR ENDED MARCH 31, 2007

	2007	2006
Operating activities:		
Excess of revenues over expenses	\$ 357,994	\$ 457,630
Items not affecting cash:		
Amortization of capital assets	118,615	111,370
Amortization of deferred contributions	(27,951)	(22,362)
Increase in long-term receivable	(36,568)	3,626
Increase in severance pay accrual	62,747	22,130
Increase in vacation pay accrual	31,512	8,158
Net change in non-cash working capital balance	(121,596)	91,379
Cash provided by operating activities	384,753	671,931
Investing activities:		
Purchase of capital assets	(89,560)	(121,558)
Increase in cash position	295,193	550,373
Cash position, beginning of year	1,943,735	1,393,362
Cash position, end of year	\$2,238,928	\$1,943,735

Severance reserve fund	755,694	692,947
Operating cash		\$1,250,788

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2007

#### General:

Effective April 2, 1997, the Municipal Assessment Agency Inc. (the "Corporation") was incorporated under the laws of the Province of Newfoundland and Labrador to carry out assessment services for various municipalities throughout the Province of Newfoundland and Labrador pursuant to the Assessment Act. Prior to this date, these services were performed by the Department of Municipal and Provincial Affairs, Government of Newfoundland and Labrador (the "Department").

The Corporation has one common share with a par value of \$1.00 issued to the Minister of Municipal and Provincial Affairs, Government of Newfoundland and Labrador.

The Corporation is a crown corporation and, accordingly, is exempt from income taxes under Subsection 149(1)(d) of the Income Tax Act.

### 1. Summary of significant accounting policies:

The financial statements of the Corporation have been prepared within the framework of generally accepted accounting principles which require the use of estimates and assumptions that affect the amounts reported and disclosed in these statements and related notes. Any variations between these estimates and actual amounts are not expected to materially affect reported results. The more significant accounting policies of the Corporation are as follows:

#### (a) Capital assets

Capital assets purchased by the Corporation are recorded at cost. Amortization is recorded on a declining balance basis over the assets estimated useful lives at the following rates:

Furniture and equipment	20%
Computer hardware and software	30%
Integrated assessment system	30%

In 1998 and 1999 the Agency received funds from the Government that were used to purchase furniture and equipment, computer hardware and software and integrated assessment system. During the year the Agency changed its method of amortizing these capital assets to a straight line method in order to reflect the remaining economic value of these assets.

The Corporation is currently using furniture, equipment and computers provided by the Department. As title to these assets have not been transferred to the Corporation, they have not been recorded in the accounts.

## NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2007

## 1. Summary of significant accounting policies (continued):

## (b) Revenue recognition

Government assistance related to acquisition of capital assets is deferred and amortized to income on the same basis as the related capital assets are amortized.

Revenue for the provision of assessment and valuation services is recognized when the services are rendered.

## (c) Accrued severance pay

Severance pay is accounted for on an accrued basis and is calculated based upon years of service and current salary levels. The right to be paid severance pay vests with employees with nine years of continued service and accrues to a maximum of twenty years and, accordingly, no provision has been made in the accounts for employees with less than nine years of continued service. The amount is payable when the employee ceases employment with the Corporation. The cash amount of the accrued severance pay is segregated into a severance reserve fund.

## (d) Redundancy pay

Redundancy pay is recognized as a liability when it is probable that employees will be entitled to benefits and the amount can be reasonably estimated.

#### (e) Fair Value of Financial Instruments

The company has evaluated the fair values of its financial instruments based on the current interest rate environment, related market values and current pricing of financial instruments with comparable terms. The carrying value of its financial instruments is considered to approximate fair value, unless otherwise indicated.

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2007

#### 2. Accounts receivable:

	_	2007	2006
Trade receivables	\$	170,982	\$ 278,148
Accrued interest		8,034	6,058
HST recoverable		48,011	39,340
Employee receivable		2,968	2,755
Allowance for doubtful accounts	account.	(35,091)	_(156,217)
	5	194,904	\$ 170,084

## 3. Long term receivables:

The Agency has entered into a contract with several of its customers to receive payment on the outstanding amounts over a period of 48 months, provided all future fees are paid on a current basis.

#### 4. Severance reserve fund:

The Agency has internally restricted funds for the accrued severance pay liability, these funds are to be used to pay any accrued severance and not to be used in normal business operations. The restricted funds are held in the Agency's operating account that bears interest.

## 5. Capital assets:

	2007				2006		
		Cost		ccumulated mortization		Vet Book Value	let Book Value
Computer hardware and							
software	\$	449,902	8	305,335	5	144,567	\$ 153,697
Furniture and equipment		219,037		116,281		102,756	86,201
Integrated assessment system	1	,101,632	1	,032,495		69,137	111,545
Land		5,927		•	_	5,927	
	\$1	,776,498	\$1	,454,111	\$	322,387	\$ 351,443

## NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2007

#### 6. Severance and vacation pay:

As at the time of incorporation, the Corporation assumed liabilities for severance pay, vacation and accrued overtime associated with employees transferred to the Corporation resulting in an opening deficit in the amount of \$366,950. During fiscal 2001, an agreement was reached with the province to fund this liability by a payment of \$160,000, which represented the present value of the liability as calculated by management.

The provision for severance and vacation pay consists of the following:

Severance pay	2007	2006
Opening balance Current year expense Usage	\$ 692,947 62,747	\$ 670,817 47,097 (24,967)
Closing balance	\$ 755,694	\$ 692,947
Vacation pay	2007	2006
Opening balance Current year expense	\$ 157,656 31,513	S 149,498 8,158
Closing balance	\$ 189,169	\$ 157,656

## 7. Deferred Contributions - Capital:

The Corporation received Government funding in prior years that was deferred for future operating expenses and capital expenditures. During the year, the Corporation recognized the following deferred contributions.

Opening balance Capital contribution recognized	2007		2006	
	\$	55,902 27,951		78,264 22,362
Closing balance	8	27,951	\$	55,902

# NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2007

#### 8. Commitment

The Board of Directors has given its approval to purchase the building currently occupied by the Agency's headquarters in St. John's and to construct a building in Gander for use as office space. As at March 31, 2007 the associated costs and extent of commitments were not finalized.

## 9. Comparative Figures

Certain comparative figures have been reclassified to conform to the current year's presentation.

